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INTERNATIONAL CIVIL AVIATION ORGANIZATION

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Effects of Novel Coronavirus (COVID-19) on Civil Aviation: Economic Impact Analysis

—
Montréal, Canada

27 April 2023

Economic Development of Air Transport
Air Transport Bureau
International Civil Aviation Organization (ICAO)



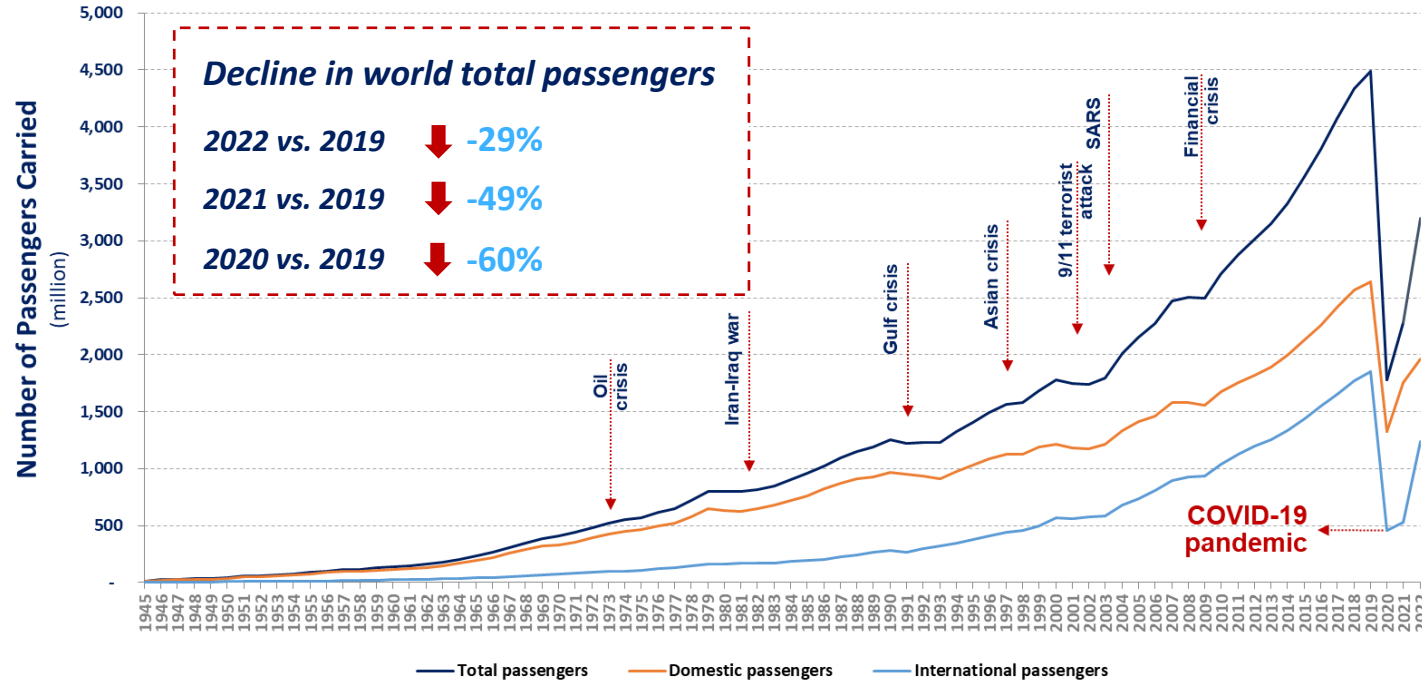
- **Executive Summary:
Economic Impact in Brief**
- **Scenario Building**
 - Analytical consideration
 - Indicative Scenarios and Paths Forward
- **2020-2022 Results: Global**
- **2020-2022 Results: Regional Breakdown**
 - Africa
 - Asia/Pacific
 - Europe
 - Latin America/Caribbean
 - Middle East
 - North America



Executive Summary: Economic Impact in Brief

2022 results herein are subject to change, and will be updated with more information available.

World passenger traffic evolution 1945 – 2022





The COVID-19 impact on world scheduled passenger traffic for year 2020 (actual results), compared to 2019 levels:

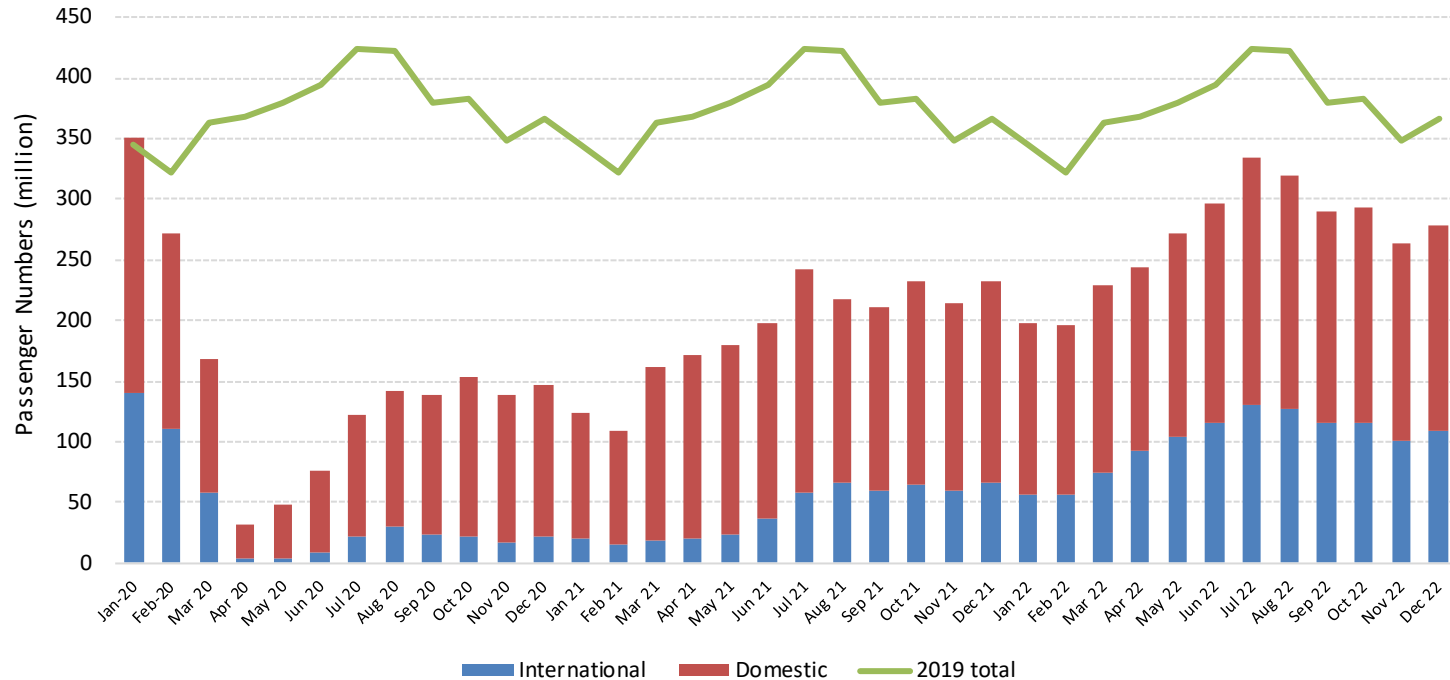
- Overall reduction of **50% of seats offered by airlines**
- Overall reduction of **2,703 million passengers (-60%)**
- Approx. **USD 372 billion loss** of gross passenger operating revenues of airlines

The COVID-19 impact on world scheduled passenger traffic for year 2021 (preliminary estimates), compared to 2019 levels:

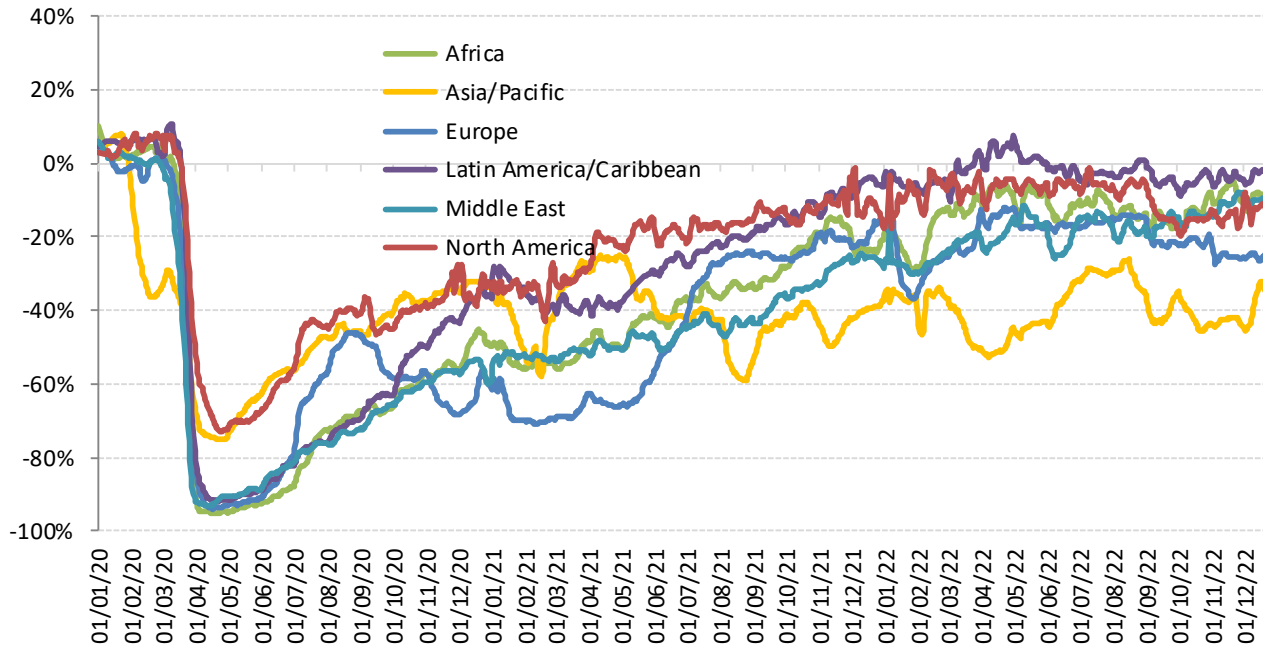
- Overall reduction of **40% of seats offered by airlines**
- Overall reduction of **2,201 million passengers (-49%)**
- Approx. **USD 324 billion loss** of gross passenger operating revenues of airlines

Moderate recovery in domestic travel while international travel remained stagnant

Monthly passenger numbers in 2020-21-22 vs. 2019



Comparison of total seat capacity by region (7-day average, compared to 2019)





The COVID-19 impact on world scheduled passenger traffic for year 2022 (estimated results), compared to 2019 levels:

- Overall reduction of **25% of seats offered by airlines**
- Overall reduction of **1,280 million passengers (-29%)**
- Approx. **USD 175 billion loss** of gross passenger operating revenues of airlines

International passenger traffic (2022, vs. 2019)

- Overall reduction of **34% of seats offered by airlines**
- Overall reduction of **656 million passengers (-35%)**
- Approx. **USD 123 billion loss** of gross operating revenues of airlines

Domestic passenger traffic (2022, vs. 2019)

- Overall reduction of **19% of seats offered by airlines**
- Overall reduction of **625 million passengers (-24%)**
- Approx. **USD 52 billion loss** of gross operating revenues of airlines



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Scenario Building



- Analysis focuses on simultaneous supply shock and drop in demand
 - in a near-term, i.e. monthly profile **from January 2020 to December 2022**
 - in terms of scheduled **passenger traffic** globally
- Taking into account the heterogeneity, distinction is made:
 - between international and domestic
 - by month (seasonality)
 - by six (6) geographical region and/or 50 route groups used in ICAO's long-term traffic forecasts (LTF)
- Analysis is based on forward-looking scenarios, which will be continuously adjusted and updated

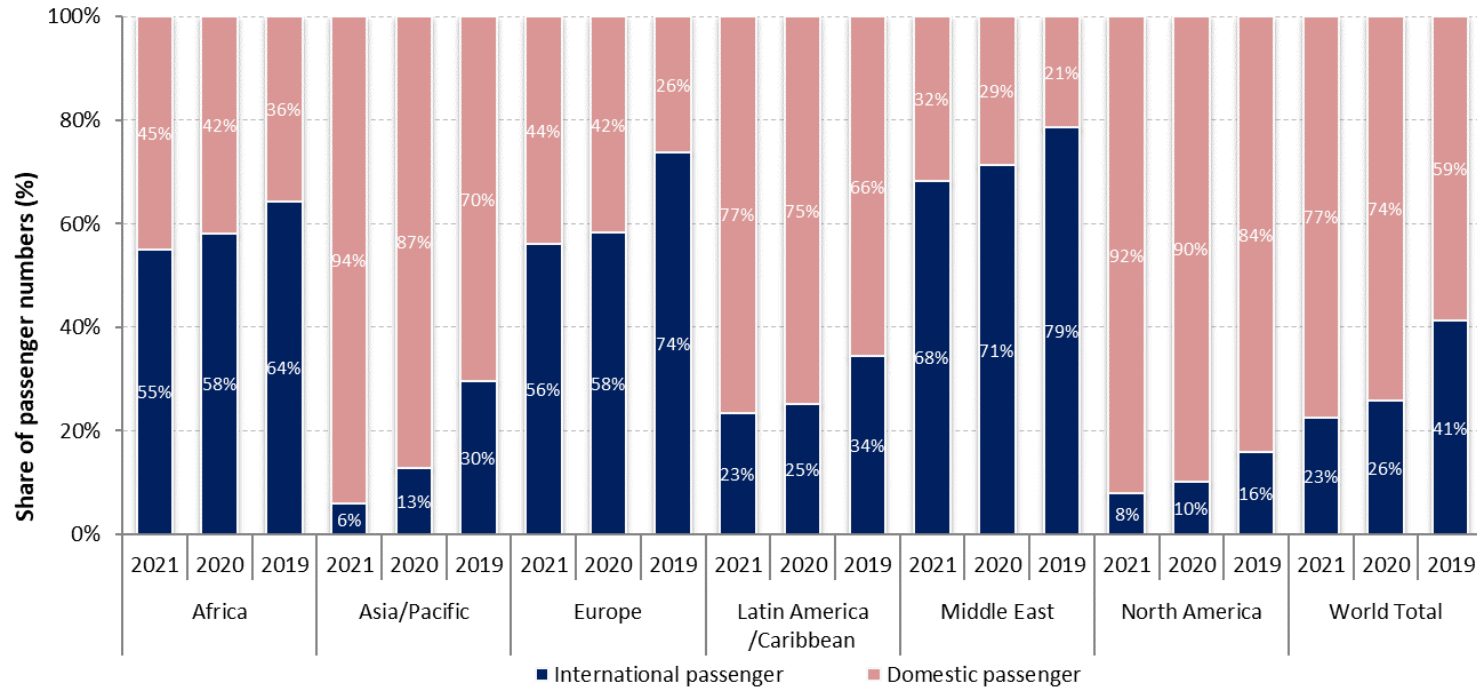


Analytical Consideration

- Geographical disparity of international-domestic passenger traffic mix
- Difference in market size among regions
- Potential difference in resilience and speed of recovery
- Outbreak timing that impacts when traffic would bottom out
- Gap between what is scheduled and actual operations

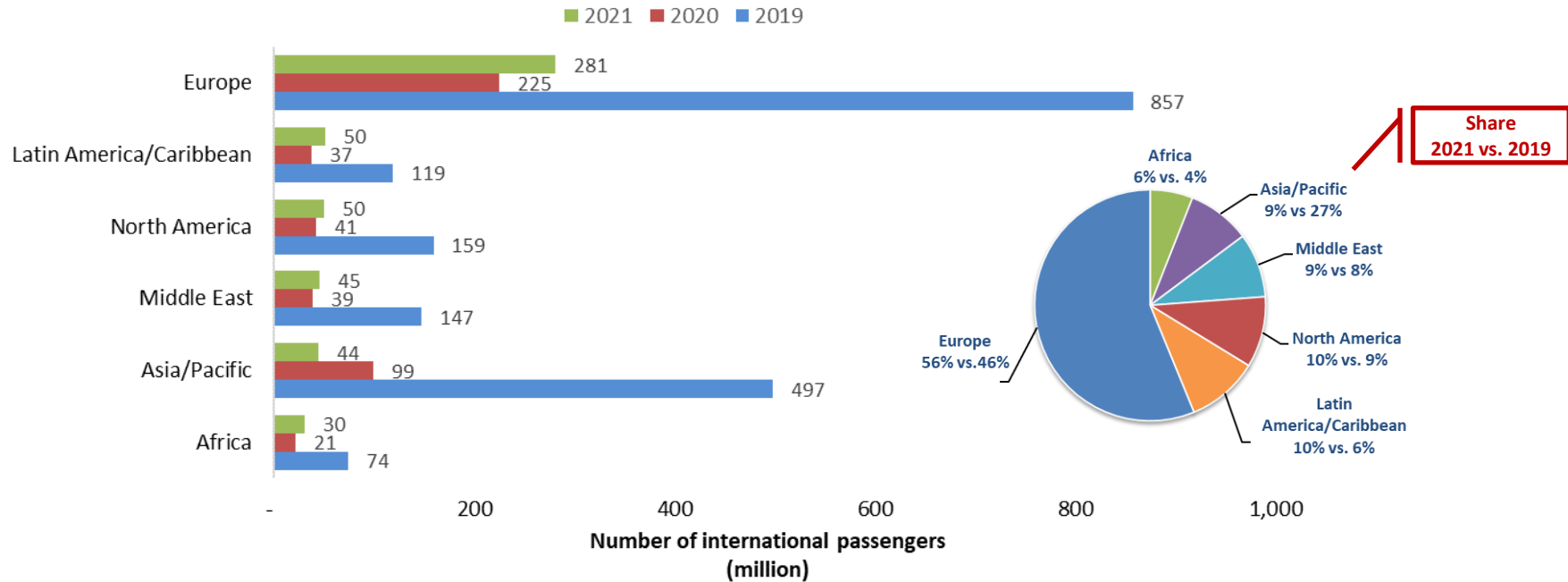
International share of passenger traffic decreased in all regions in 2019-2020-2021

Share of international-domestic passenger traffic by region (2019-2020-2021, based on from/to State)



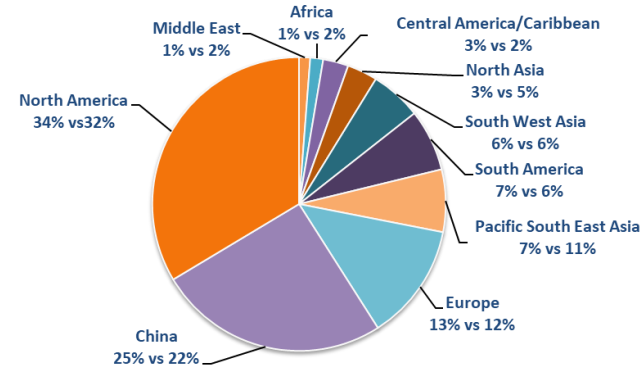
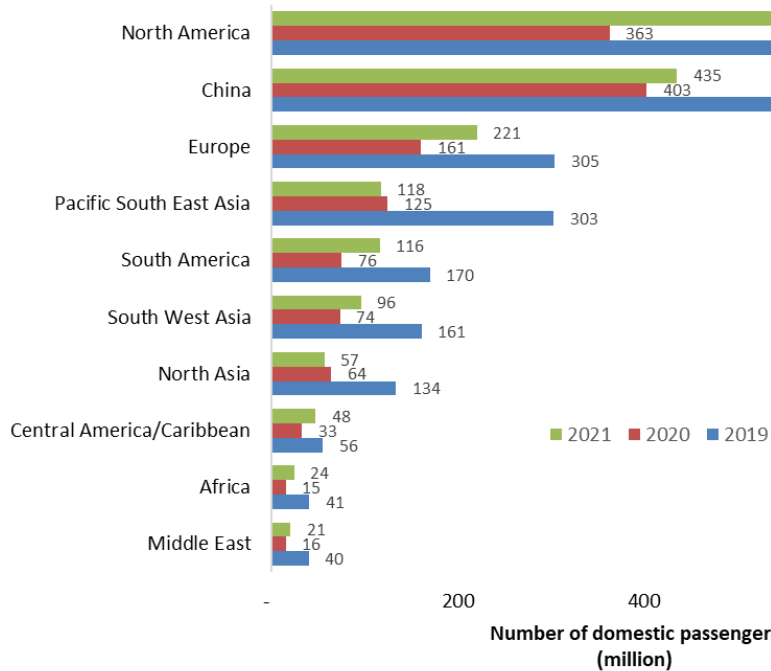
Europe accounted for over half of the world international traffic in 2021

Number of international passengers by region (2019-2020-2021, based on from/to State)



North America overtook China with over 30% share of world domestic passengers in 2021

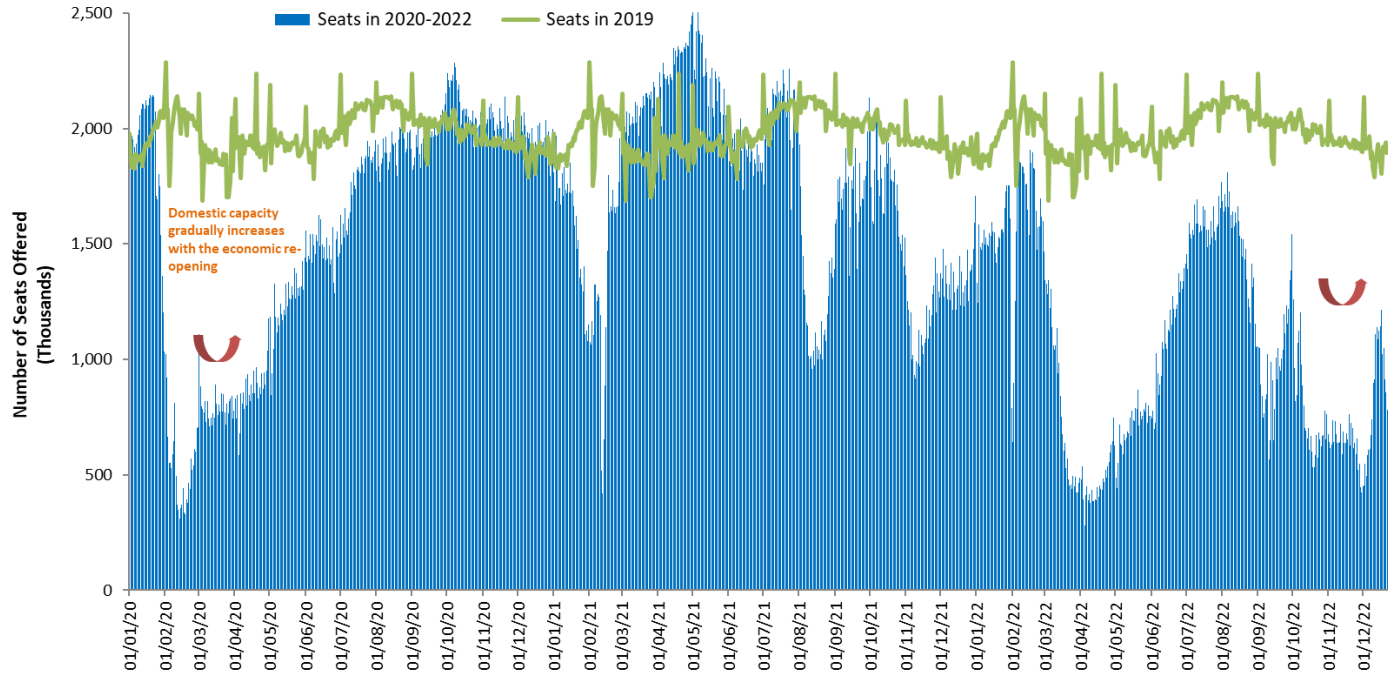
Number of domestic passengers by Route Group (2019-2020-2021)



Share
2021 vs. 2019

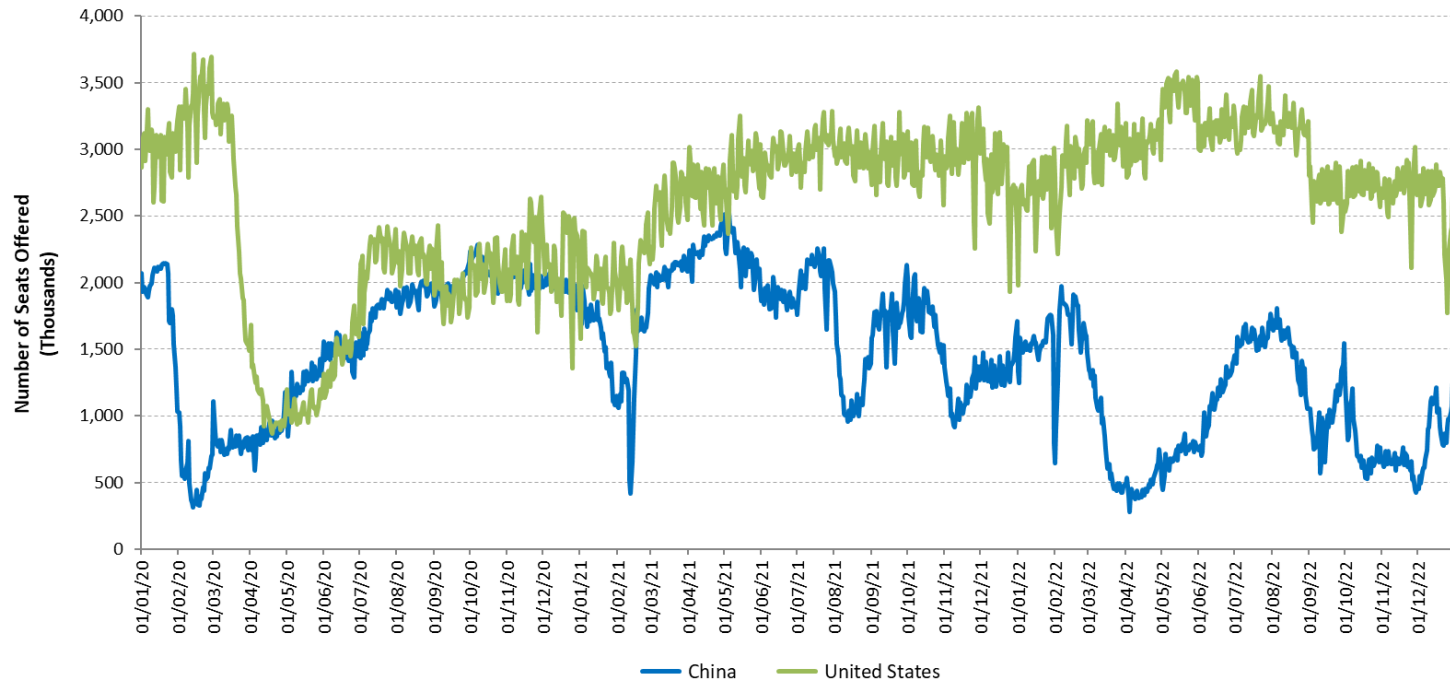
Domestic passenger traffic has been recovering ahead of international

China domestic passenger traffic experienced significant volatility during the recovery course due to the renewed outbreaks



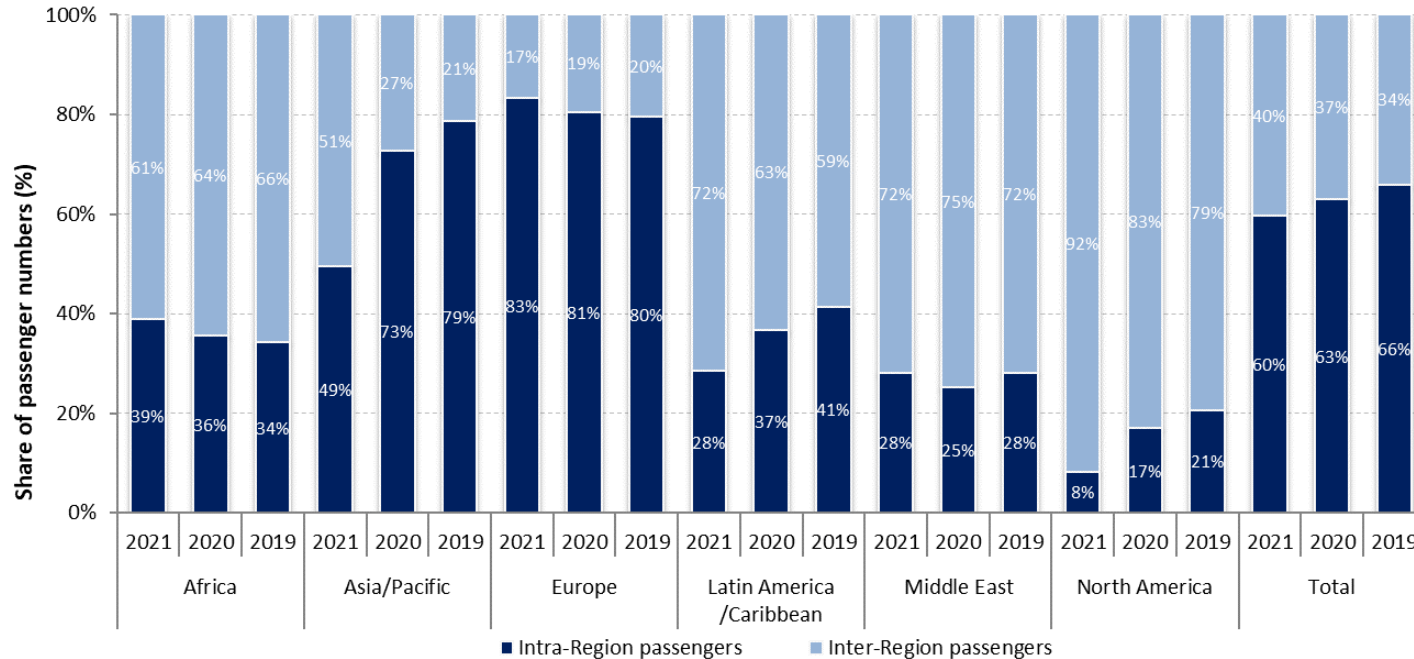
The outbreak timing impacts when domestic traffic bottoms out in each region

Capacity evolution of two largest domestic markets China and United States since January 2020



For international passenger traffic, share of Intra-Region traffic further decreased in 2021

Share of Intra-Region and Inter-Region passenger traffic by region (2019-2020-2021, based on from/to State, share of international traffic)





Indicative Scenarios and Paths Forward

As overall severity and duration of the COVID-19 pandemic are still uncertain, four (4) different recovery paths under two (2) indicative scenarios are developed:

- **Baseline:** counterfactual scenario, in which the COVID-19 pandemic does not occur, that is, **originally-planned** or **business as usual**
- **Scenario 1:** two (2) different paths (similar to **Nike swoosh- and W-shaped**)
- **Scenario 2:** two (2) different paths (similar to **U- and L-shaped**)
- **Reference:** information only, based on latest airline schedules (similar to **V-shaped**)



- Notwithstanding the uncertainty surrounding the outlook, a scenario analysis could help gauge potential economic implications of the pandemic
- Scenarios are **not forecasts** of what is most likely to happen. Given rapidly changing circumstances, they are merely indicative of **possible paths or consequential outcomes out of many**
- The exact path (depth, length and shape) will depend upon various factors, inter alia, duration and magnitude of the outbreak and containment measures, availability of government assistance, consumer confidence, and economic conditions
- With the situation evolving and more information available, scenarios will be adjusted as necessary



- International and domestic passenger traffic has separate scenarios/paths
- Scenarios/paths are differentiated in terms of supply and demand, i.e.
 - Scale of output or seat capacity change
 - Degree of consumer confidence that can be translated into demand or load factor as a proxy
- Supply and demand are influenced by:
 - Different timing and speed of recovery by region, international/domestic, and intra-/inter-region
 - Global economic contraction
- No consideration is made to social distancing requirements on aircraft, etc.



- **Baseline: originally-planned or business as usual**
 - Counterfactual hypothesis that are expected to occur in the absence of COVID-19 pandemic
 - Supply: airlines' originally-planned schedules supplemented by trend line growth
 - Demand: trend line growth of demand from 2019 (pre-COVID-19) level
- **Reference: V-shaped**
 - Information-only scenario that reflects airlines' most recent expectation or a “signal” of airlines' plan to the market (not necessarily realistic)
 - Supply: based on latest update of airline schedules filed, which are adjusted weekly by airlines according to the expectation of the evolving situation (quite often managing capacity for a short period due to the uncertainties)
 - Demand: quickly returning to Baseline level



Scenario 1: Nike swoosh- and W-shaped

- International
 - **Path 1:** Smooth capacity recovery by picking up pent-up demand but at a diminishing rate of growth
 - **Path 1a:** Capacity to start with smooth recovery but then turn back down due to over-capacity
- Domestic
 - **Path 1:** Swift capacity rebound pushed by pent-up demand but at a diminishing rate of growth
 - **Path 1a:** Capacity to start with smooth recovery but then turn back down due to over-capacity

Scenario 2: U- and L-shaped

- International
 - **Path 2:** Accelerating the return to trend growth after slow progression of capacity recovery
 - **Path 2a:** Capacity recovery at diminishing speed due to respite and continuous demand slump
- Domestic
 - **Path 2:** Gradual capacity recovery, followed by the acceleration of growth
 - **Path 2a:** Capacity recovery at diminishing speed due to sluggish demand growth

In the following analysis, international and domestic scenarios having the same path number are linked with each other, although different combination of scenarios/paths would be possible



Assumptions underlying Scenarios

| (International and domestic) | Baseline (Originally-planned, business as usual) | |
|------------------------------|---|---|
| | Seat capacity | Passenger load factor |
| January to March 2020 | Airlines' winter schedules filed with OAG as of 6 January 2020 | Forecasted 2020 load factor by region/route group, based on ICAO long-term traffic forecasts (LTF), which was adjusted monthly by difference between 2019 actual monthly results (ICAO, IATA) and 2019 LTF forecasted load factor |
| April to September 2020 | Maximum number of seats taken from airlines' summer schedules filed with OAG during the period from 6 January 2020 to 20 April 2020 | |
| October to December 2020 | Using 2019 winter schedule as the base, and applying the pre-COVID-19 trend line growth, i.e. growth rate of 2019/2018 as proxy | |
| January to December 2021 | Using "2020 Baseline" as the base, and applying the baseline growth of 2020/2019, or growth rate of 2019/2018, whichever is smaller | Forecasted 2021 load factor by region/route group, based on ICAO long-term traffic forecasts (LTF), which was adjusted monthly by difference between 2019 actual monthly results (ICAO, IATA) and 2019 LTF |
| January to December 2022 | The baseline growth of 2021/2020 * 0.8 + the baseline growth of 2020/2019 baseline * 0.2 | Forecasted 2022 load factor by region/route group, based on ICAO long-term traffic forecasts (LTF), which was adjusted monthly by difference between 2019 actual monthly results (ICAO, IATA) and 2019 LTF |

| (International and domestic) | Scenarios 1/1a, 2/2a and Reference | |
|-------------------------------|--|--|
| | Seat capacity | Passenger load factor |
| January 2020 to December 2022 | Actual capacity based on ICAO ADS-B data | Actual estimated results by region/route group |
| | | |

International (world average)

| Seat capacity | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
|---------------|------|------|------|------|------|------|------|------|------|------|------|------|
| Reference | -51% | -53% | -45% | -41% | -38% | -39% | -36% | -37% | -37% | -34% | -34% | -35% |
| Scenario 1 | -51% | -53% | -45% | -41% | -38% | -39% | -36% | -37% | -37% | -34% | -34% | -35% |
| Scenario 1a | -51% | -53% | -45% | -41% | -38% | -39% | -36% | -37% | -37% | -34% | -34% | -35% |
| Scenario 2 | -51% | -53% | -45% | -41% | -38% | -39% | -36% | -37% | -37% | -34% | -34% | -35% |
| Scenario 2a | -51% | -53% | -45% | -41% | -38% | -39% | -36% | -37% | -37% | -34% | -34% | -35% |

| Load factor | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
|-------------|------|------|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| Reference | -19% | -14% | -11% | -7% | -2% | -1% | -1% | -3% | 0% | 1% | 0% | 0% |
| Scenario 1 | -19% | -14% | -11% | -7% | -2% | -1% | -1% | -3% | 0% | 1% | 0% | 0% |
| Scenario 1a | -19% | -14% | -11% | -7% | -2% | -1% | -1% | -3% | 0% | 1% | 0% | 0% |
| Scenario 2 | -19% | -14% | -11% | -7% | -2% | -1% | -1% | -3% | 0% | 1% | 0% | 0% |
| Scenario 2a | -19% | -14% | -11% | -7% | -2% | -1% | -1% | -3% | 0% | 1% | 0% | 0% |

Domestic (world average)

| Seat capacity | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
|---------------|------|------|------|------|------|------|------|------|------|------|------|------|
| Reference | -27% | -28% | -29% | -31% | -27% | -22% | -21% | -21% | -27% | -28% | -29% | -28% |
| Scenario 1 | -27% | -28% | -29% | -31% | -27% | -22% | -21% | -21% | -27% | -28% | -29% | -28% |
| Scenario 1a | -27% | -28% | -29% | -31% | -27% | -22% | -21% | -21% | -27% | -28% | -29% | -28% |
| Scenario 2 | -27% | -28% | -29% | -31% | -27% | -22% | -21% | -21% | -27% | -28% | -29% | -28% |
| Scenario 2a | -27% | -28% | -29% | -31% | -27% | -22% | -21% | -21% | -27% | -28% | -29% | -28% |

| Load factor | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
|-------------|------|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| Reference | -14% | -11% | -7% | -6% | -6% | -6% | -6% | -7% | -3% | -2% | -2% | -4% |
| Scenario 1 | -13% | -11% | -7% | -6% | -6% | -6% | -6% | -7% | -3% | -2% | -2% | -4% |
| Scenario 1a | -14% | -11% | -7% | -6% | -6% | -6% | -6% | -7% | -3% | -2% | -2% | -4% |
| Scenario 2 | -14% | -11% | -7% | -6% | -6% | -6% | -6% | -7% | -3% | -2% | -2% | -4% |
| Scenario 2a | -14% | -11% | -7% | -6% | -6% | -6% | -6% | -7% | -3% | -2% | -2% | -4% |

- Base percentages of seat capacity already take into consideration short-/long-haul (intra-/inter-region) impacts and will be applied to Baseline level of seat capacity
- Base percentages of load factor already take into consideration economic (GDP) factors and will be added to Baseline level of load factor %



- **Seat capacity (seats available for sale):** OAG airlines schedule data; Route Online; airline websites and ICAO ADS-B operational data
- **Load factor (RPKs/ASKs):** ICAO long-term traffic forecasts (LTF); ICAO statistical reporting forms; IATA economics data; and airline news release
- **Historical passenger traffic (including ASKs, RPKs, passenger numbers and operating revenues):** ICO Annual Report of the Council; and ICAO statistical reporting forms
- **Yield (passenger revenues/RPK):** ICAO revenue-cost analysis of airlines (RCA); and ICAO-ICM Marketing Information Data Transfer (MIDT passenger origin-destination)
- **Macroeconomic factors (GDP impact):** Income elasticity of demand estimated for ICAO LTF; and IMF and World Bank economic outlook data

Note: Average air fares (i.e. passenger yield multiplied by average trip distance) for each region/route group are used to estimate gross passenger operating revenues.



2020-2022 Results: Global

2022 results herein reflect the latest operational data and schedules filed by airlines but are **subject to change**, and will be updated with more information available.



- Three (3) key impact indicators under four (4) paths of two (2) scenarios:
 - Change of passenger seat capacity (supply, %)
 - Change of passenger numbers (demand)
 - Change of gross passenger operating revenues of airlines
- Comparison to:
 - Baseline scenario
 - 2019 level
 - 2020/2021 levels
- Break-down by:
 - International and domestic
 - Month, quarter and year

Estimation based on actual results of January 2020 to November 2022 are used for the key impact indicators.

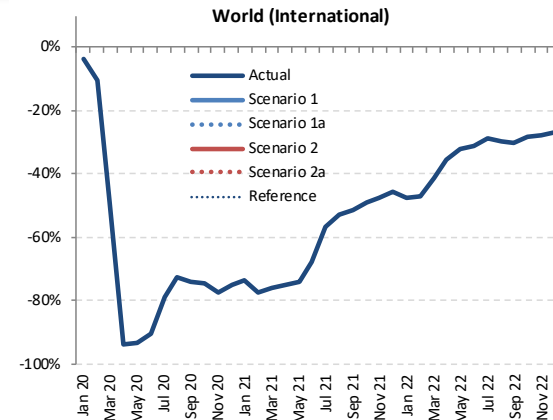


| Compared to 2019 | Seat capacity (%) | | | Passenger number (thousand) | | | | | | Passenger revenue (USD, million) | | |
|-------------------|-------------------|---------------|---------------|-----------------------------|---------------|-------------------|---------------|-------------------|---------------|----------------------------------|-----------------|-----------------|
| | Total | International | Domestic | Total | | International | | Domestic | | Total | International | Domestic |
| 1Q 2020 | -16.4% | -21.5% | -12.9% | -240,026 | -23.3% | -100,825 | -24.6% | -139,201 | -22.4% | -30,993 | -18,575 | -12,418 |
| 2Q 2020 | -78.2% | -92.6% | -67.6% | -984,642 | -86.3% | -461,109 | -96.7% | -523,533 | -78.8% | -129,835 | -82,146 | -47,689 |
| 3Q 2020 | -55.3% | -75.3% | -39.9% | -820,791 | -67.0% | -451,781 | -85.5% | -369,010 | -53.0% | -115,933 | -82,356 | -33,576 |
| 4Q 2020 | -48.0% | -75.7% | -29.0% | -657,149 | -59.9% | -377,836 | -86.2% | -279,313 | -42.4% | -95,624 | -69,914 | -25,710 |
| Total 2020 | -50.1% | -67.7% | -37.6% | -2,702,608 | -60.1% | -1,391,550 | -75.1% | -1,311,058 | -49.6% | -372,385 | -252,991 | -119,395 |
| 1Q 2021 | -49.7% | -75.6% | -32.2% | -638,105 | -61.9% | -355,015 | -86.8% | -283,090 | -45.5% | -91,685 | -65,858 | -25,827 |
| 2Q 2021 | -43.3% | -72.1% | -22.0% | -592,913 | -52.0% | -396,161 | -83.0% | -196,753 | -29.6% | -87,442 | -70,759 | -16,682 |
| 3Q 2021 | -36.2% | -53.8% | -22.6% | -553,262 | -45.2% | -343,255 | -64.9% | -210,007 | -30.2% | -81,590 | -64,852 | -16,738 |
| 4Q 2021 | -30.5% | -47.4% | -19.0% | -417,143 | -38.0% | -247,408 | -56.4% | -169,735 | -25.8% | -62,892 | -49,248 | -13,644 |
| Total 2021 | -39.8% | -61.9% | -23.9% | -2,201,424 | -49.0% | -1,341,840 | -72.4% | -859,584 | -32.5% | -323,609 | -250,717 | -72,892 |
| 1Q 2022 | -30.8% | -45.3% | -21.0% | -408,256 | -39.6% | -222,465 | -54.4% | -185,791 | -29.9% | -57,179 | -42,151 | -15,028 |
| 2Q 2022 | -25.9% | -32.9% | -20.7% | -328,290 | -28.8% | -164,205 | -34.4% | -164,085 | -24.7% | -44,636 | -30,868 | -13,768 |
| 3Q 2022 | -21.1% | -29.5% | -14.7% | -281,342 | -23.0% | -154,615 | -29.2% | -126,727 | -18.2% | -38,981 | -28,346 | -10,635 |
| 4Q 2022 | -24.0% | -27.6% | -21.5% | -262,486 | -23.9% | -114,425 | -26.1% | -148,061 | -22.5% | -33,733 | -21,428 | -12,305 |
| Total 2022 | -25.3% | -33.5% | -19.4% | -1,280,374 | -28.5% | -655,710 | -35.4% | -624,664 | -23.7% | -174,529 | -122,793 | -51,736 |

| Compared to Baseline | Seat capacity (%) | | | Passenger number (thousand) | | | | | | Passenger revenue (USD, million) | | |
|----------------------|-------------------|---------------|---------------|-----------------------------|---------------|-------------------|---------------|-------------------|---------------|----------------------------------|-----------------|-----------------|
| | Total | International | Domestic | Total | | International | | Domestic | | Total | International | Domestic |
| 1Q 2020 | -19.6% | -24.5% | -16.2% | -286,114 | -26.6% | -119,027 | -27.9% | -167,086 | -25.7% | -36,643 | -21,802 | -14,841 |
| 2Q 2020 | -78.8% | -92.8% | -68.5% | -1,025,019 | -86.8% | -479,340 | -96.8% | -545,678 | -79.5% | -135,148 | -85,383 | -49,765 |
| 3Q 2020 | -56.6% | -76.1% | -41.7% | -864,643 | -68.2% | -470,410 | -86.0% | -394,233 | -54.7% | -121,608 | -85,671 | -35,936 |
| 4Q 2020 | -49.1% | -76.3% | -30.5% | -687,938 | -61.0% | -390,623 | -86.6% | -297,315 | -43.9% | -99,804 | -72,404 | -27,401 |
| Total 2020 | -51.6% | -68.7% | -39.4% | -2,863,713 | -61.5% | -1,459,400 | -76.0% | -1,404,313 | -51.4% | -393,202 | -265,259 | -127,943 |
| 1Q 2021 | -52.6% | -77.0% | -36.2% | -709,653 | -64.3% | -380,902 | -87.6% | -328,751 | -49.2% | -100,481 | -70,500 | -29,982 |
| 2Q 2021 | -46.5% | -73.9% | -25.9% | -667,266 | -54.9% | -428,960 | -84.1% | -238,306 | -33.8% | -97,390 | -76,809 | -20,581 |
| 3Q 2021 | -40.3% | -56.9% | -27.6% | -646,647 | -49.1% | -382,051 | -67.3% | -264,596 | -35.3% | -93,957 | -72,101 | -21,856 |
| 4Q 2021 | -34.4% | -50.4% | -23.3% | -489,206 | -41.8% | -275,435 | -59.1% | -213,772 | -30.4% | -72,871 | -55,170 | -17,702 |
| Total 2021 | -43.3% | -64.2% | -28.2% | -2,512,772 | -52.3% | -1,467,347 | -74.2% | -1,045,425 | -37.0% | -364,700 | -274,580 | -90,120 |
| 1Q 2022 | -36.6% | -49.7% | -27.8% | -514,845 | -45.2% | -261,699 | -58.4% | -253,146 | -36.7% | -70,395 | -49,147 | -21,249 |
| 2Q 2022 | -32.1% | -39.2% | -26.7% | -443,296 | -35.3% | -216,326 | -40.9% | -226,970 | -31.2% | -60,114 | -40,419 | -19,696 |
| 3Q 2022 | -29.1% | -36.7% | -23.2% | -430,045 | -31.3% | -217,998 | -36.8% | -212,048 | -27.1% | -58,792 | -40,125 | -18,667 |
| 4Q 2022 | -30.7% | -34.2% | -28.2% | -379,625 | -31.3% | -161,033 | -33.2% | -218,592 | -30.0% | -50,044 | -31,231 | -18,813 |
| Total 2022 | -32.0% | -39.6% | -26.4% | -1,767,811 | -35.5% | -857,056 | -41.7% | -910,755 | -31.1% | -239,345 | -160,921 | -78,425 |

Seat Capacity (thousand) - World Total International

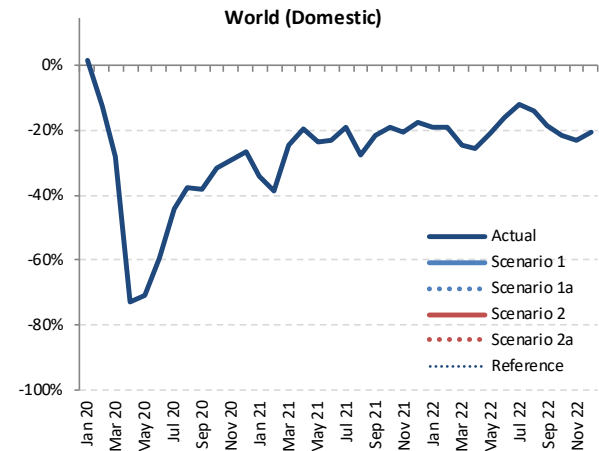
| Year | 2019 | | | 2020 | | | | 2021 | | | | | | | |
|-----------|-----------|-----------|-----------|------------------|--------|----------------------|--------|-----------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | |
| Month | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 |
| January | 177,268 | 182,398 | 170,726 | -6,542 | -3.7% | -11,672 | -6.4% | 186,217 | 47,019 | -130,249 | -73.5% | -123,707 | -72.5% | -139,198 | -74.8% |
| February | 161,518 | 171,001 | 145,018 | -16,499 | -10.2% | -25,982 | -15.2% | 174,775 | 36,649 | -124,869 | -77.3% | -108,370 | -74.7% | -138,126 | -79.0% |
| March | 180,307 | 186,297 | 91,574 | -88,732 | -49.2% | -94,723 | -50.8% | 189,048 | 42,937 | -137,370 | -76.2% | -48,638 | -53.1% | -146,112 | -77.3% |
| April | 187,238 | 193,388 | 11,566 | -175,673 | -93.8% | -181,823 | -94.0% | 199,445 | 46,603 | -140,636 | -75.1% | 35,037 | 302.9% | -152,843 | -76.6% |
| May | 196,728 | 202,872 | 12,888 | -183,839 | -93.4% | -189,984 | -93.6% | 208,089 | 51,292 | -145,436 | -73.9% | 38,403 | 298.0% | -156,797 | -75.4% |
| June | 203,837 | 211,262 | 19,259 | -184,578 | -90.6% | -192,003 | -90.9% | 219,279 | 65,985 | -137,852 | -67.6% | 46,726 | 242.6% | -153,294 | -69.9% |
| July | 217,084 | 223,881 | 45,476 | -171,608 | -79.1% | -178,405 | -79.7% | 232,917 | 93,858 | -123,226 | -56.8% | 48,382 | 106.4% | -139,059 | -59.7% |
| August | 217,866 | 224,512 | 59,849 | -158,017 | -72.5% | -164,663 | -73.3% | 233,587 | 102,562 | -115,305 | -52.9% | 42,713 | 71.4% | -131,025 | -56.1% |
| September | 201,248 | 206,939 | 51,625 | -149,623 | -74.3% | -155,315 | -75.1% | 214,691 | 97,450 | -103,798 | -51.6% | 45,825 | 88.8% | -117,242 | -54.6% |
| October | 196,081 | 199,529 | 49,530 | -146,552 | -74.7% | -150,000 | -75.2% | 205,593 | 100,268 | -95,813 | -48.9% | 50,739 | 102.4% | -105,325 | -51.2% |
| November | 171,448 | 174,904 | 38,381 | -133,067 | -77.6% | -136,523 | -78.1% | 180,781 | 90,244 | -81,204 | -47.4% | 51,863 | 135.1% | -90,537 | -50.1% |
| December | 181,235 | 187,894 | 45,385 | -135,850 | -75.0% | -142,509 | -75.8% | 196,151 | 98,302 | -82,933 | -45.8% | 52,917 | 116.6% | -97,848 | -49.9% |
| 1Q | 519,092 | 539,696 | 407,318 | -111,774 | -21.5% | -132,378 | -24.5% | 550,040 | 126,604 | -392,488 | -75.6% | -280,714 | -68.9% | -423,436 | -77.0% |
| 2Q | 587,803 | 607,522 | 43,713 | -544,900 | -92.6% | -563,809 | -92.8% | 626,813 | 163,879 | -423,924 | -72.1% | 120,166 | 274.9% | -462,934 | -73.9% |
| 3Q | 636,198 | 655,332 | 156,950 | -479,248 | -75.3% | -498,383 | -76.1% | 681,196 | 293,870 | -342,329 | -53.8% | 136,920 | 87.2% | -387,326 | -56.9% |
| 4Q | 548,765 | 562,327 | 133,296 | -415,469 | -75.7% | -429,031 | -76.3% | 582,525 | 288,815 | -259,950 | -47.4% | 155,519 | 116.7% | -293,710 | -50.4% |
| Total | 2,291,858 | 2,364,878 | 741,277 | -1,550,581 | -67.7% | -1,623,601 | -68.7% | 2,440,574 | 873,168 | -1,418,690 | -61.9% | 131,891 | 17.8% | -1,567,406 | -64.2% |



Seat Capacity (thousand) - World Total International

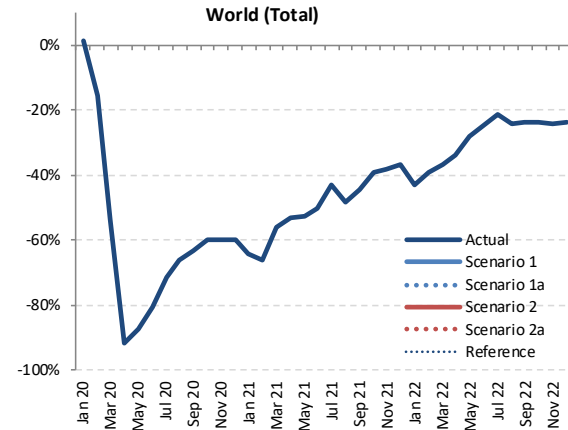
| Year | 2022 | | | | | | Compared to 2019 | | | Compared to 2021 | | | Compared to Baseline | |
|-----------|-----------|------------|-------------|------------|-------------|-----------|------------------|--------|---------|------------------|------------|--------|----------------------|--|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 | | |
| Month | f | g | | | | | | | | | | | | |
| January | 191,196 | 93,089 | 93,089 | 93,089 | 93,089 | 93,089 | -84,179 | -47.5% | 46,070 | 98.0% | -98,107 | -51.3% | | |
| February | 180,560 | 85,651 | 85,651 | 85,651 | 85,651 | 85,651 | -75,867 | -47.0% | 49,002 | 133.7% | -94,909 | -52.6% | | |
| March | 193,207 | 105,400 | 105,400 | 105,400 | 105,400 | 105,400 | -74,907 | -41.5% | 62,463 | 145.5% | -87,808 | -45.4% | | |
| April | 206,171 | 120,823 | 120,823 | 120,823 | 120,823 | 120,823 | -66,415 | -35.5% | 74,220 | 159.3% | -85,348 | -41.4% | | |
| May | 214,237 | 133,670 | 133,670 | 133,670 | 133,670 | 133,670 | -63,057 | -32.1% | 82,379 | 160.6% | -80,566 | -37.6% | | |
| June | 228,062 | 139,876 | 139,876 | 139,876 | 139,876 | 139,876 | -63,960 | -31.4% | 73,892 | 112.0% | -88,186 | -38.7% | | |
| July | 242,436 | 154,776 | 154,776 | 154,776 | 154,776 | 154,776 | -62,309 | -28.7% | 60,917 | 64.9% | -87,660 | -36.2% | | |
| August | 243,138 | 153,163 | 153,163 | 153,163 | 153,163 | 153,163 | -64,704 | -29.7% | 50,601 | 49.3% | -89,976 | -37.0% | | |
| September | 222,820 | 140,782 | 140,782 | 140,782 | 140,782 | 140,782 | -60,466 | -30.0% | 43,333 | 44.5% | -82,038 | -36.8% | | |
| October | 211,907 | 140,760 | 140,760 | 140,760 | 140,760 | 140,760 | -55,322 | -28.2% | 40,492 | 40.4% | -71,147 | -33.6% | | |
| November | 186,980 | 123,873 | 123,873 | 123,873 | 123,873 | 123,873 | -47,575 | -27.7% | 33,628 | 37.3% | -63,107 | -33.8% | | |
| December | 205,095 | 132,841 | 132,841 | 132,841 | 132,841 | 132,841 | -48,394 | -26.7% | 34,539 | 35.1% | -72,254 | -35.2% | | |
| 1Q | 564,964 | 284,140 | 284,140 | 284,140 | 284,140 | 284,140 | -234,953 | -45.3% | 157,536 | 124.4% | -280,824 | -49.7% | | |
| 2Q | 648,470 | 394,370 | 394,370 | 394,370 | 394,370 | 394,370 | -193,433 | -32.9% | 230,491 | 140.6% | -254,100 | -39.2% | | |
| 3Q | 708,394 | 448,721 | 448,721 | 448,721 | 448,721 | 448,721 | -187,478 | -29.5% | 154,851 | 52.7% | -259,674 | -36.7% | | |
| 4Q | 603,981 | 397,473 | 397,473 | 397,473 | 397,473 | 397,473 | -151,291 | -27.6% | 108,659 | 37.6% | -206,508 | -34.2% | | |
| Total | 2,525,810 | 1,524,704 | 1,524,704 | 1,524,704 | 1,524,704 | 1,524,704 | -767,154 | -33.5% | 651,536 | 74.6% | -1,001,107 | -39.6% | | |

| Seat Capacity (thousand) - World Total Domestic | | | | | | | | | | | | | | | |
|---|-----------|-----------|-----------|------------------|--------|----------------------|--------|-----------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| Year | 2020 | | | | | | 2021 | | | | | | | | |
| Month | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 |
| January | 262,466 | 271,354 | 267,346 | 4,879 | 1.9% | -4,008 | -1.5% | 279,239 | 172,628 | -89,839 | -34.2% | -94,718 | -35.4% | -106,611 | -38.2% |
| February | 240,234 | 253,610 | 210,847 | -29,387 | -12.2% | -42,763 | -16.9% | 259,500 | 147,244 | -92,990 | -38.7% | -63,602 | -30.2% | -112,256 | -43.3% |
| March | 264,736 | 272,566 | 190,067 | -74,668 | -28.2% | -82,498 | -30.3% | 276,956 | 200,416 | -64,320 | -24.3% | 10,349 | 5.4% | -76,540 | -27.6% |
| April | 258,831 | 265,004 | 70,290 | -188,541 | -72.8% | -194,714 | -73.5% | 271,114 | 207,908 | -50,923 | -19.7% | 137,618 | 195.8% | -63,207 | -23.3% |
| May | 269,054 | 276,690 | 78,467 | -190,587 | -70.8% | -198,223 | -71.6% | 283,849 | 206,001 | -63,053 | -23.4% | 127,534 | 162.5% | -77,849 | -27.4% |
| June | 267,016 | 275,513 | 108,917 | -158,100 | -59.2% | -166,596 | -60.5% | 281,992 | 205,899 | -61,117 | -22.9% | 96,982 | 89.0% | -76,093 | -27.0% |
| July | 282,148 | 292,148 | 157,802 | -124,347 | -44.1% | -134,346 | -46.0% | 303,898 | 228,519 | -53,629 | -19.0% | 70,717 | 44.8% | -75,379 | -24.8% |
| August | 280,440 | 287,236 | 175,065 | -105,375 | -37.6% | -112,170 | -39.1% | 296,278 | 203,885 | -76,556 | -27.3% | 28,819 | 16.5% | -92,393 | -31.2% |
| September | 266,257 | 275,280 | 165,264 | -100,993 | -37.9% | -110,017 | -40.0% | 285,871 | 208,762 | -57,495 | -21.6% | 43,498 | 26.3% | -77,109 | -27.0% |
| October | 274,296 | 280,033 | 188,072 | -86,225 | -31.4% | -91,961 | -32.8% | 290,171 | 222,523 | -51,773 | -18.9% | 34,451 | 18.3% | -67,648 | -23.3% |
| November | 260,526 | 265,144 | 184,804 | -75,722 | -29.1% | -80,340 | -30.3% | 272,924 | 206,716 | -53,810 | -20.7% | 21,912 | 11.9% | -66,209 | -24.3% |
| December | 267,896 | 275,092 | 196,934 | -70,962 | -26.5% | -78,158 | -28.4% | 285,142 | 220,939 | -46,957 | -17.5% | 24,005 | 12.2% | -64,204 | -22.5% |
| 1Q | 767,436 | 797,529 | 668,260 | -99,176 | -12.9% | -129,269 | -16.2% | 815,695 | 520,288 | -247,148 | -32.2% | -147,972 | -22.1% | -295,406 | -36.2% |
| 2Q | 794,902 | 817,206 | 257,674 | -537,228 | -67.6% | -559,533 | -68.5% | 836,956 | 619,808 | -175,094 | -22.0% | 362,134 | 140.5% | -217,148 | -25.9% |
| 3Q | 828,845 | 854,664 | 498,131 | -330,715 | -39.9% | -356,533 | -41.7% | 886,046 | 641,166 | -187,680 | -22.6% | 143,035 | 28.7% | -244,881 | -27.6% |
| 4Q | 802,717 | 820,268 | 569,809 | -232,909 | -29.0% | -250,459 | -30.5% | 848,237 | 650,177 | -152,541 | -19.0% | 80,368 | 14.1% | -198,061 | -23.3% |
| Total | 3,193,901 | 3,289,668 | 1,993,874 | -1,200,027 | -37.6% | -1,295,794 | -39.4% | 3,386,935 | 2,431,439 | -762,462 | -23.9% | 437,565 | 21.9% | -955,496 | -28.2% |



| Seat Capacity (thousand) - World Total Domestic | | | | | | | | | | | | | |
|---|-----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|------------------|----------------------|----------------------|-------|
| Year | 2022 | | | | | | Compared to 2019 | | | Compared to 2021 | | Compared to Baseline | |
| Month | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | | |
| | f | g | | | | | - | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 |
| January | 288,715 | 212,203 | 212,203 | 212,203 | 212,203 | 212,203 | -50,263 | -19.2% | 39,576 | 22.9% | -76,512 | -26.5% | |
| February | 268,123 | 194,337 | 194,337 | 194,337 | 194,337 | 194,337 | -45,897 | -19.1% | 47,092 | 32.0% | -73,786 | -27.5% | |
| March | 283,205 | 199,906 | 199,906 | 199,906 | 199,906 | 199,906 | -64,830 | -24.5% | -510 | -0.3% | -83,300 | -29.4% | |
| April | 278,160 | 192,556 | 192,556 | 192,556 | 192,556 | 192,556 | -66,275 | -25.6% | -15,352 | -4.5% | -85,603 | -30.8% | |
| May | 292,146 | 213,000 | 213,000 | 213,000 | 213,000 | 213,000 | -56,054 | -20.8% | 6,999 | 3.4% | -79,146 | -27.1% | |
| June | 289,930 | 224,831 | 224,831 | 224,831 | 224,831 | 224,831 | -42,186 | -15.8% | 18,931 | 9.2% | -65,100 | -22.5% | |
| July | 316,771 | 248,962 | 248,962 | 248,962 | 248,962 | 248,962 | -33,186 | -11.8% | 20,443 | 8.9% | -67,809 | -21.4% | |
| August | 306,027 | 240,860 | 240,860 | 240,860 | 240,860 | 240,860 | -39,580 | -14.1% | 36,975 | 18.1% | -65,167 | -21.3% | |
| September | 297,475 | 216,860 | 216,860 | 216,860 | 216,860 | 216,860 | -49,396 | -18.6% | 8,099 | 3.9% | -80,614 | -27.1% | |
| October | 300,898 | 215,862 | 215,862 | 215,862 | 215,862 | 215,862 | -58,434 | -21.3% | -6,661 | -3.0% | -85,036 | -28.3% | |
| November | 281,299 | 200,906 | 200,906 | 200,906 | 200,906 | 200,906 | -59,620 | -22.9% | -5,809 | -2.8% | -80,393 | -28.6% | |
| December | 296,007 | 213,535 | 213,535 | 213,535 | 213,535 | 213,535 | -54,361 | -20.3% | -7,403 | -3.4% | -82,472 | -27.9% | |
| 1Q | 840,043 | 606,446 | 606,446 | 606,446 | 606,446 | 606,446 | -160,991 | -21.0% | 86,157 | 16.6% | -233,597 | -27.8% | |
| 2Q | 860,236 | 630,386 | 630,386 | 630,386 | 630,386 | 630,386 | -164,515 | -20.7% | 10,579 | 1.7% | -229,850 | -26.7% | |
| 3Q | 920,272 | 706,682 | 706,682 | 706,682 | 706,682 | 706,682 | -172,163 | -14.7% | 65,517 | 10.2% | -213,590 | -23.2% | |
| 4Q | 878,204 | 630,303 | 630,303 | 630,303 | 630,303 | 630,303 | -122,415 | -21.5% | -19,874 | -3.1% | -247,901 | -28.2% | |
| Total | 3,498,755 | 2,573,818 | 2,573,818 | 2,573,818 | 2,573,818 | 2,573,818 | -620,083 | -19.4% | 142,379 | 5.9% | -924,938 | -26.4% | |

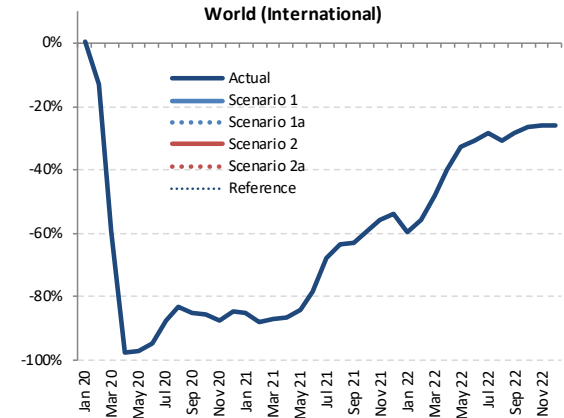
| Seat Capacity (thousand) - World Total International + Domestic | | | | | | | | | | | | | | | |
|---|-------------|---------------|----------------|-------------------------|---------------------------|-----------------------------|-------------------------------|---------------|----------------|-------------------------|---------------------------|-------------------------|---------------------------|-----------------------------|-------------------------------|
| Year | 2019 | 2020 | | | | | | 2021 | | | | | | | |
| Month | Actual a | Baseline b | Estimated c | Compared to 2019 c-a | Compared to 2019 c/a-1 | Compared to Baseline c-b | Compared to Baseline c/b-1 | Baseline d | Estimated e | Compared to 2019 e-a | Compared to 2019 e/a-1 | Compared to 2020 e-c | Compared to 2020 e/a-1 | Compared to Baseline e-d | Compared to Baseline e/d-1 |
| January | 439,734 | 453,752 | 438,072 | -1,663 | -0.4% | -15,680 | -3.5% | 465,456 | 219,647 | -220,088 | -50.1% | -218,425 | -49.9% | -245,809 | -52.8% |
| February | 401,752 | 424,610 | 355,865 | -45,887 | -11.4% | -68,745 | -16.2% | 434,275 | 183,893 | -217,859 | -54.2% | -171,972 | -48.3% | -250,382 | -57.7% |
| March | 445,042 | 458,863 | 281,642 | -163,401 | -36.7% | -177,221 | -38.6% | 466,004 | 243,353 | -201,690 | -45.3% | -38,289 | -13.6% | -222,651 | -47.8% |
| April | 446,070 | 458,392 | 81,855 | -364,214 | -81.6% | -376,537 | -82.1% | 470,560 | 254,510 | -191,559 | -42.9% | 172,655 | 210.9% | -216,049 | -45.9% |
| May | 465,782 | 479,562 | 91,356 | -374,426 | -80.4% | -388,206 | -81.0% | 491,938 | 257,293 | -208,489 | -44.8% | 165,937 | 181.6% | -234,646 | -47.7% |
| June | 470,853 | 486,774 | 128,176 | -342,678 | -72.8% | -358,599 | -73.7% | 501,271 | 271,884 | -198,969 | -42.3% | 143,708 | 112.1% | -229,387 | -45.8% |
| July | 499,233 | 516,029 | 203,278 | -295,955 | -59.3% | -312,751 | -60.6% | 536,815 | 322,377 | -176,855 | -35.4% | 119,100 | 58.6% | -214,437 | -39.9% |
| August | 498,306 | 511,748 | 234,914 | -263,392 | -52.9% | -276,833 | -54.1% | 529,865 | 306,446 | -191,860 | -38.5% | 71,532 | 30.5% | -223,419 | -42.2% |
| September | 467,504 | 482,220 | 216,889 | -250,616 | -53.6% | -265,331 | -55.0% | 500,562 | 306,211 | -161,293 | -34.5% | 89,323 | 41.2% | -194,351 | -38.8% |
| October | 470,378 | 479,562 | 237,601 | -232,776 | -49.5% | -241,961 | -50.5% | 495,764 | 322,791 | -147,587 | -31.4% | 85,190 | 35.9% | -172,973 | -34.9% |
| November | 431,974 | 440,048 | 223,185 | -208,789 | -48.3% | -216,863 | -49.3% | 453,705 | 296,960 | -135,014 | -31.3% | 73,775 | 33.1% | -156,746 | -34.5% |
| December | 449,131 | 462,986 | 242,319 | -206,812 | -46.0% | -220,667 | -47.7% | 481,293 | 319,241 | -129,890 | -28.9% | 76,922 | 31.7% | -162,052 | -33.7% |
| 1Q | 1,286,529 | 1,337,225 | 1,075,579 | -210,950 | -16.4% | -261,647 | -19.6% | 1,365,735 | 646,893 | -639,636 | -49.7% | -428,686 | -39.9% | -718,842 | -52.6% |
| 2Q | 1,382,705 | 1,424,728 | 301,386 | -1,081,318 | -78.2% | -1,123,342 | -78.8% | 1,463,769 | 783,687 | -599,018 | -43.3% | 482,300 | 160.0% | -680,082 | -46.5% |
| 3Q | 1,465,043 | 1,509,996 | 655,080 | -809,963 | -55.3% | -854,916 | -56.6% | 1,567,242 | 935,035 | -530,008 | -36.2% | 279,955 | 42.7% | -632,207 | -40.3% |
| 4Q | 1,351,482 | 1,382,595 | 703,105 | -648,377 | -48.0% | -679,490 | -49.1% | 1,430,762 | 938,992 | -412,491 | -30.5% | 235,887 | 33.5% | -491,771 | -34.4% |
| Total | 5,485,759 | 5,654,545 | 2,735,150 | -2,750,609 | -50.1% | -2,919,395 | -51.6% | 5,827,509 | 3,304,606 | -2,181,153 | -39.8% | 569,456 | 20.8% | -2,522,902 | -43.3% |



| Seat Capacity (thousand) - World Total International + Domestic | | | | | | | | | | | | | |
|---|---------------|-----------------|------------------|-----------------|------------------|----------------|------------------|--------|------------------|-------|----------------------|--------|--|
| Year | 2022 | | | | | | | | | | | | |
| Month | Baseline f | Scenario 1 g | Scenario 1a h | Scenario 2 i | Scenario 2a j | Reference k | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | | |
| | | | | | | | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 | |
| January | 479,912 | 305,293 | 305,293 | 305,293 | 305,293 | 305,293 | -134,442 | -30.6% | 85,646 | 39.0% | -174,619 | -36.4% | |
| February | 448,683 | 279,988 | 279,988 | 279,988 | 279,988 | 279,988 | -121,764 | -30.3% | 96,095 | 52.3% | -168,695 | -37.6% | |
| March | 476,413 | 305,305 | 305,305 | 305,305 | 305,305 | 305,305 | -139,737 | -31.4% | 61,953 | 25.5% | -171,107 | -35.9% | |
| April | 484,331 | 313,379 | 313,379 | 313,379 | 313,379 | 313,379 | -132,690 | -29.7% | 58,869 | 23.1% | -170,952 | -35.3% | |
| May | 506,383 | 346,670 | 346,670 | 346,670 | 346,670 | 346,670 | -119,112 | -25.6% | 89,378 | 34.7% | -159,713 | -31.5% | |
| June | 517,993 | 364,707 | 364,707 | 364,707 | 364,707 | 364,707 | -106,146 | -22.5% | 92,823 | 34.1% | -153,286 | -29.6% | |
| July | 559,206 | 403,738 | 403,738 | 403,738 | 403,738 | 403,738 | -95,495 | -19.1% | 81,360 | 25.2% | -155,469 | -27.8% | |
| August | 549,165 | 394,023 | 394,023 | 394,023 | 394,023 | 394,023 | -104,284 | -20.9% | 87,576 | 28.6% | -155,142 | -28.3% | |
| September | 520,295 | 357,643 | 357,643 | 357,643 | 357,643 | 357,643 | -109,862 | -23.5% | 51,431 | 16.8% | -162,653 | -31.3% | |
| October | 512,804 | 356,622 | 356,622 | 356,622 | 356,622 | 356,622 | -113,756 | -24.2% | 33,831 | 10.5% | -156,183 | -30.5% | |
| November | 468,279 | 324,779 | 324,779 | 324,779 | 324,779 | 324,779 | -107,195 | -24.8% | 27,819 | 9.4% | -143,500 | -30.6% | |
| December | 501,102 | 346,376 | 346,376 | 346,376 | 346,376 | 346,376 | -102,755 | -22.9% | 27,135 | 8.5% | -154,726 | -30.9% | |
| 1Q | 1,405,007 | 890,586 | 890,586 | 890,586 | 890,586 | 890,586 | -395,943 | -30.8% | 243,693 | 37.7% | -514,421 | -36.6% | |
| 2Q | 1,508,706 | 1,024,756 | 1,024,756 | 1,024,756 | 1,024,756 | 1,024,756 | -357,948 | -25.9% | 241,069 | 30.8% | -483,950 | -32.1% | |
| 3Q | 1,628,667 | 1,155,403 | 1,155,403 | 1,155,403 | 1,155,403 | 1,155,403 | -309,640 | -21.1% | 220,368 | 23.6% | -473,264 | -29.1% | |
| 4Q | 1,482,185 | 1,027,776 | 1,027,776 | 1,027,776 | 1,027,776 | 1,027,776 | -323,706 | -24.0% | 88,785 | 9.5% | -454,409 | -30.7% | |
| Total | 6,024,565 | 4,098,521 | 4,098,521 | 4,098,521 | 4,098,521 | 4,098,521 | -1,387,238 | -25.3% | 793,915 | 24.0% | -1,926,044 | -32.0% | |

Passenger Number (thousand) - World Total International

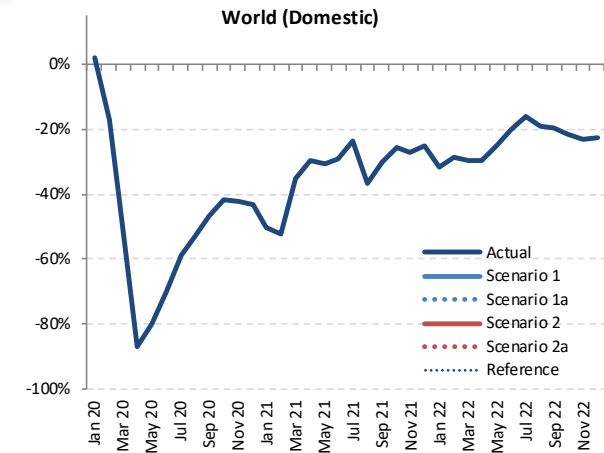
| Year | 2019 | 2020 | | | | | | 2021 | | | | | | | |
|-----------|-----------|-----------|-----------|------------------|--------|----------------------|--------|-----------|-----------|------------------|--------|----------------------|--------|------------|--------|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2020 | | Compared to Baseline | | | |
| Month | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 |
| January | 139,096 | 143,794 | 139,753 | 657 | 0.5% | -4,040 | -2.8% | 146,670 | 20,818 | -118,278 | -85.0% | -118,935 | -85.1% | -125,852 | -85.8% |
| February | 126,481 | 134,532 | 110,292 | -16,189 | -12.8% | -24,240 | -18.0% | 137,353 | 14,779 | -111,702 | -88.3% | -95,513 | -86.6% | -122,574 | -89.2% |
| March | 143,577 | 149,031 | 58,284 | -85,293 | -59.4% | -90,747 | -60.9% | 151,018 | 18,542 | -125,035 | -87.1% | -39,742 | -68.2% | -132,476 | -87.7% |
| April | 153,025 | 158,823 | 3,471 | -149,554 | -97.7% | -155,352 | -97.8% | 163,501 | 20,210 | -132,815 | -86.8% | 16,739 | 482.3% | -143,291 | -87.6% |
| May | 155,972 | 161,409 | 4,246 | -151,726 | -97.3% | -157,163 | -97.4% | 165,062 | 24,152 | -131,819 | -84.5% | 19,907 | 468.8% | -140,909 | -85.4% |
| June | 168,021 | 175,018 | 8,192 | -159,829 | -95.1% | -166,825 | -95.3% | 181,254 | 36,495 | -131,527 | -78.3% | 28,302 | 345.5% | -144,759 | -79.9% |
| July | 182,533 | 189,198 | 22,147 | -160,386 | -87.9% | -167,051 | -88.3% | 196,350 | 58,704 | -123,829 | -67.8% | 36,558 | 165.1% | -137,646 | -70.1% |
| August | 184,124 | 190,669 | 30,595 | -153,529 | -83.4% | -160,074 | -84.0% | 197,878 | 66,882 | -117,243 | -63.7% | 36,286 | 118.6% | -130,996 | -66.2% |
| September | 161,960 | 167,379 | 24,095 | -137,865 | -85.1% | -143,285 | -85.6% | 173,184 | 59,776 | -102,184 | -63.1% | 35,681 | 148.1% | -113,408 | -65.5% |
| October | 156,831 | 160,262 | 22,114 | -134,716 | -85.9% | -138,147 | -86.2% | 164,653 | 63,974 | -92,857 | -59.2% | 41,860 | 189.3% | -100,678 | -61.1% |
| November | 135,416 | 138,724 | 16,450 | -118,966 | -87.9% | -122,274 | -88.1% | 143,107 | 59,912 | -75,504 | -55.8% | 43,462 | 264.2% | -83,195 | -58.1% |
| December | 146,056 | 152,104 | 21,902 | -124,154 | -85.0% | -130,202 | -85.6% | 158,570 | 67,009 | -79,047 | -54.1% | 45,106 | 205.9% | -91,561 | -57.7% |
| 1Q | 409,154 | 427,357 | 308,330 | -100,825 | -24.6% | -119,027 | -27.9% | 435,041 | 54,139 | -355,015 | -86.8% | -254,190 | -82.4% | -380,902 | -87.6% |
| 2Q | 477,018 | 495,249 | 15,909 | -461,109 | -96.7% | -479,340 | -96.8% | 509,817 | 80,857 | -396,161 | -83.0% | 64,948 | 408.2% | -428,960 | -84.1% |
| 3Q | 528,617 | 547,246 | 76,836 | -451,781 | -85.5% | -470,410 | -86.0% | 567,413 | 185,362 | -343,255 | -64.9% | 108,525 | 141.2% | -382,051 | -67.3% |
| 4Q | 438,303 | 451,090 | 60,467 | -377,836 | -86.2% | -390,623 | -86.6% | 466,330 | 190,895 | -247,408 | -56.4% | 130,428 | 215.7% | -275,435 | -59.1% |
| Total | 1,853,093 | 1,920,943 | 461,542 | -1,391,550 | -75.1% | -1,459,400 | -76.0% | 1,978,600 | 511,253 | -1,341,840 | -72.4% | 49,711 | 10.8% | -1,467,347 | -74.2% |



Passenger Number (thousand) - World Total International

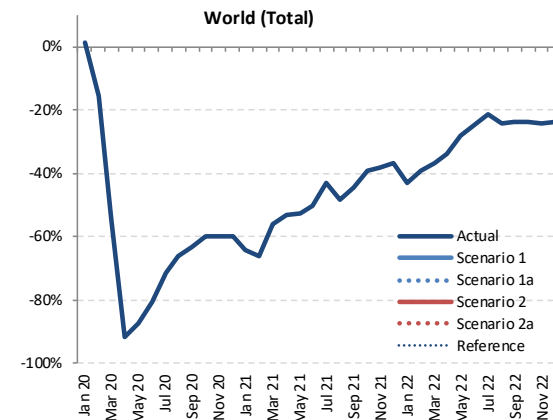
| Year | 2022 | | | | | | | | | | | |
|-----------|-----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
| Month | f | g | g | g | g | - | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 |
| January | 151,123 | 56,342 | 56,342 | 56,342 | 56,342 | 56,342 | -82,754 | -59.5% | 35,524 | 170.6% | -94,781 | -62.7% |
| February | 142,403 | 55,988 | 55,988 | 55,988 | 55,988 | 55,988 | -70,493 | -55.7% | 41,208 | 278.8% | -86,416 | -60.7% |
| March | 154,862 | 74,360 | 74,360 | 74,360 | 74,360 | 74,360 | -69,218 | -48.2% | 55,817 | 301.0% | -80,502 | -52.0% |
| April | 169,596 | 91,971 | 91,971 | 91,971 | 91,971 | 91,971 | -61,054 | -39.9% | 71,761 | 355.1% | -77,625 | -45.8% |
| May | 170,355 | 104,589 | 104,589 | 104,589 | 104,589 | 104,589 | -51,383 | -32.9% | 80,436 | 333.0% | -65,767 | -38.6% |
| June | 189,188 | 116,254 | 116,254 | 116,254 | 116,254 | 116,254 | -51,768 | -30.8% | 79,759 | 218.5% | -72,934 | -38.6% |
| July | 205,049 | 130,924 | 130,924 | 130,924 | 130,924 | 130,924 | -51,609 | -28.3% | 72,220 | 123.0% | -74,125 | -36.1% |
| August | 206,624 | 127,440 | 127,440 | 127,440 | 127,440 | 127,440 | -56,685 | -30.8% | 60,558 | 90.5% | -79,184 | -38.3% |
| September | 180,327 | 115,638 | 115,638 | 115,638 | 115,638 | 115,638 | -46,322 | -28.6% | 55,862 | 93.5% | -64,689 | -35.9% |
| October | 170,165 | 115,545 | 115,545 | 115,545 | 115,545 | 115,545 | -41,286 | -26.3% | 51,571 | 80.6% | -54,620 | -32.1% |
| November | 148,421 | 99,955 | 99,955 | 99,955 | 99,955 | 99,955 | -35,462 | -26.2% | 40,043 | 66.8% | -48,466 | -32.7% |
| December | 166,326 | 108,379 | 108,379 | 108,379 | 108,379 | 108,379 | -37,677 | -25.8% | 41,370 | 61.7% | -57,947 | -34.8% |
| 1Q | 448,388 | 186,689 | 186,689 | 186,689 | 186,689 | 186,689 | -222,465 | -54.4% | 132,550 | 244.8% | -261,699 | -58.4% |
| 2Q | 529,139 | 312,813 | 312,813 | 312,813 | 312,813 | 312,813 | -164,205 | -34.4% | 231,956 | 286.9% | -216,326 | -40.9% |
| 3Q | 592,000 | 374,002 | 374,002 | 374,002 | 374,002 | 374,002 | -154,615 | -29.2% | 188,640 | 101.8% | -217,998 | -36.8% |
| 4Q | 484,912 | 323,878 | 323,878 | 323,878 | 323,878 | 323,878 | -114,425 | -26.1% | 132,983 | 69.7% | -161,033 | -33.2% |
| Total | 2,054,439 | 1,197,383 | 1,197,383 | 1,197,383 | 1,197,383 | 1,197,383 | -655,710 | -35.4% | 686,130 | 134.2% | -857,056 | -41.7% |

| Passenger Number (thousand) - World Total Domestic | | | | | | | | | | | | | | | |
|--|-----------|-----------|-----------|------------------|--------|----------------------|--------|-----------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| Year | 2019 | | | 2020 | | | | 2021 | | | | | | | |
| Month | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 |
| January | 206,283 | 214,456 | 210,633 | 4,350 | 2.1% | -3,823 | -1.8% | 221,720 | 102,742 | -103,541 | -50.2% | -107,891 | -51.2% | -118,978 | -53.7% |
| February | 195,973 | 208,033 | 162,166 | -33,807 | -17.3% | -45,867 | -22.0% | 213,856 | 93,987 | -101,986 | -52.0% | -68,179 | -42.0% | -119,869 | -56.1% |
| March | 219,944 | 227,596 | 110,199 | -109,745 | -49.9% | -117,397 | -51.6% | 232,285 | 142,381 | -77,564 | -35.3% | 32,181 | 29.2% | -89,904 | -38.7% |
| April | 214,339 | 220,554 | 27,809 | -186,530 | -87.0% | -192,745 | -87.4% | 226,556 | 151,332 | -63,007 | -29.4% | 123,523 | 444.2% | -75,224 | -33.2% |
| May | 223,305 | 230,786 | 44,392 | -178,912 | -80.1% | -186,393 | -80.8% | 237,749 | 155,103 | -68,201 | -30.5% | 110,711 | 249.4% | -82,645 | -34.8% |
| June | 226,481 | 234,930 | 68,390 | -158,091 | -69.8% | -166,540 | -70.9% | 241,374 | 160,937 | -65,544 | -28.9% | 92,547 | 135.3% | -80,437 | -33.3% |
| July | 241,015 | 250,908 | 99,795 | -141,221 | -58.6% | -151,114 | -60.2% | 262,070 | 183,708 | -57,307 | -23.8% | 83,913 | 84.1% | -78,362 | -29.9% |
| August | 237,819 | 244,691 | 111,758 | -126,061 | -53.0% | -132,933 | -54.3% | 253,337 | 150,898 | -86,921 | -36.5% | 39,140 | 35.0% | -102,439 | -40.4% |
| September | 216,968 | 225,425 | 115,239 | -101,729 | -46.9% | -110,186 | -48.9% | 234,983 | 151,189 | -65,779 | -30.3% | 35,950 | 31.2% | -83,794 | -35.7% |
| October | 226,690 | 232,649 | 131,906 | -94,784 | -41.8% | -100,743 | -43.3% | 242,064 | 169,079 | -57,611 | -25.4% | 37,173 | 28.2% | -72,985 | -30.2% |
| November | 212,213 | 217,125 | 122,685 | -89,528 | -42.2% | -94,440 | -43.5% | 224,437 | 154,874 | -57,339 | -27.0% | 32,189 | 26.2% | -69,563 | -31.0% |
| December | 220,156 | 227,287 | 125,156 | -95,001 | -43.2% | -102,131 | -44.9% | 236,595 | 165,372 | -54,784 | -24.9% | 40,216 | 32.1% | -71,223 | -30.1% |
| 1Q | 622,200 | 650,085 | 482,998 | -139,201 | -22.4% | -167,086 | -25.7% | 667,861 | 339,110 | -283,090 | -45.5% | -143,889 | -29.8% | -328,751 | -49.2% |
| 2Q | 664,125 | 686,270 | 140,592 | -523,533 | -78.8% | -545,678 | -79.5% | 705,678 | 467,373 | -196,753 | -29.6% | 326,781 | 232.4% | -238,306 | -33.8% |
| 3Q | 695,802 | 727,024 | 326,791 | -369,010 | -53.0% | -394,233 | -54.7% | 750,390 | 485,795 | -210,007 | -30.2% | 159,003 | 48.7% | -264,596 | -35.3% |
| 4Q | 659,059 | 671,061 | 379,747 | -279,313 | -42.4% | -297,315 | -43.9% | 703,096 | 489,325 | -169,735 | -25.8% | 109,578 | 28.9% | -213,772 | -30.4% |
| Total | 2,641,186 | 2,734,441 | 1,330,128 | -1,311,058 | -49.6% | -1,404,313 | -51.4% | 2,827,026 | 1,781,601 | -859,584 | -32.5% | 451,473 | 33.9% | -1,045,425 | -37.0% |



| Passenger Number (thousand) - World Total Domestic | | | | | | | | | | | | | |
|--|-----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|-------|----------------------|--------|--|
| Year | 2022 | | | | | | | | | | | | |
| Month | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | | |
| | f | g | g | g | g | - | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 | |
| January | 229,870 | 141,263 | 141,263 | 141,263 | 141,263 | 141,263 | -65,020 | -31.5% | 38,521 | 37.5% | -88,607 | -38.5% | |
| February | 221,563 | 140,085 | 140,085 | 140,085 | 140,085 | 140,085 | -55,888 | -28.5% | 46,098 | 49.0% | -81,478 | -36.8% | |
| March | 238,122 | 155,061 | 155,061 | 155,061 | 155,061 | 155,061 | -64,883 | -29.5% | 12,681 | 8.9% | -83,061 | -34.9% | |
| April | 233,002 | 151,169 | 151,169 | 151,169 | 151,169 | 151,169 | -63,170 | -29.5% | -163 | -0.1% | -81,833 | -35.1% | |
| May | 245,282 | 167,863 | 167,863 | 167,863 | 167,863 | 167,863 | -55,441 | -24.8% | 12,760 | 8.2% | -77,419 | -31.6% | |
| June | 248,725 | 181,008 | 181,008 | 181,008 | 181,008 | 181,008 | -45,474 | -20.1% | 20,071 | 12.5% | -67,718 | -27.2% | |
| July | 273,868 | 202,846 | 202,846 | 202,846 | 202,846 | 202,846 | -38,170 | -15.8% | 19,138 | 10.4% | -71,023 | -25.9% | |
| August | 262,219 | 191,939 | 191,939 | 191,939 | 191,939 | 191,939 | -45,880 | -19.3% | 41,041 | 27.2% | -70,280 | -26.8% | |
| September | 245,034 | 174,290 | 174,290 | 174,290 | 174,290 | 174,290 | -42,678 | -19.7% | 23,101 | 15.3% | -70,744 | -28.9% | |
| October | 251,570 | 177,275 | 177,275 | 177,275 | 177,275 | 177,275 | -49,415 | -21.8% | 8,196 | 4.8% | -74,296 | -29.5% | |
| November | 231,831 | 163,205 | 163,205 | 163,205 | 163,205 | 163,205 | -49,007 | -23.1% | 8,332 | 5.4% | -68,626 | -29.6% | |
| December | 246,189 | 170,518 | 170,518 | 170,518 | 170,518 | 170,518 | -49,638 | -22.5% | 5,146 | 3.1% | -75,671 | -30.7% | |
| 1Q | 689,554 | 436,409 | 436,409 | 436,409 | 436,409 | 436,409 | -185,791 | -29.9% | 97,299 | 28.7% | -253,146 | -36.7% | |
| 2Q | 727,010 | 500,040 | 500,040 | 500,040 | 500,040 | 500,040 | -164,085 | -24.7% | 32,668 | 7.0% | -226,970 | -31.2% | |
| 3Q | 781,122 | 569,074 | 569,074 | 569,074 | 569,074 | 569,074 | -126,727 | -18.2% | 83,280 | 17.1% | -212,048 | -27.1% | |
| 4Q | 729,591 | 510,999 | 510,999 | 510,999 | 510,999 | 510,999 | -148,061 | -22.5% | 21,674 | 4.4% | -218,592 | -30.0% | |
| Total | 2,927,277 | 2,016,522 | 2,016,522 | 2,016,522 | 2,016,522 | 2,016,522 | -624,664 | -23.7% | 234,920 | 13.2% | -910,755 | -31.1% | |

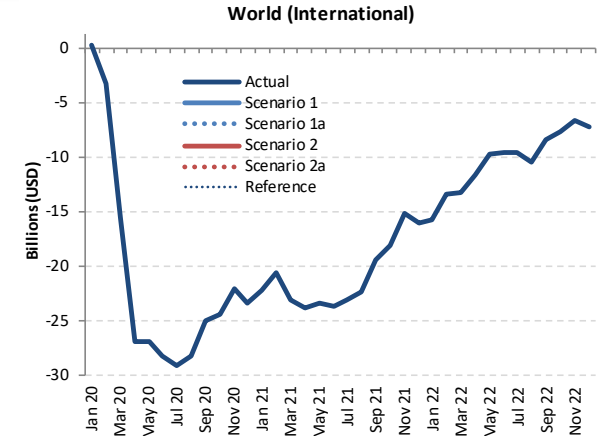
| Passenger Number (thousand) - World Total International + Domestic | | | | | | | | | | | | | | | |
|--|-----------|-----------|-----------|------------------|----------------------|------------|-----------|------------------|------------------|----------------------|--------|----------|--------|------------|--------|
| Year | 2019 | | | | | 2020 | | | | | 2021 | | | | |
| | Actual | Baseline | Estimated | Compared to 2019 | Compared to Baseline | Baseline | Estimated | Compared to 2019 | Compared to 2020 | Compared to Baseline | | | | | |
| Month | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 |
| January | 345,379 | 358,249 | 350,386 | 5,007 | 1.4% | -7,863 | -2.2% | 368,390 | 123,560 | -221,819 | -64.2% | -226,826 | -64.7% | -244,830 | -66.5% |
| February | 322,454 | 342,565 | 272,458 | -49,996 | -15.5% | -70,107 | -20.5% | 351,209 | 108,766 | -213,688 | -66.3% | -163,692 | -60.1% | -242,443 | -69.0% |
| March | 363,521 | 376,627 | 168,483 | -195,038 | -53.7% | -208,144 | -55.3% | 383,303 | 160,923 | -202,599 | -55.7% | -7,561 | -4.5% | -222,380 | -58.0% |
| April | 367,364 | 379,377 | 31,280 | -336,084 | -91.5% | -348,097 | -91.8% | 390,057 | 171,542 | -195,822 | -53.3% | 140,262 | 448.4% | -218,515 | -56.0% |
| May | 379,276 | 392,195 | 48,638 | -330,638 | -87.2% | -343,556 | -87.6% | 402,811 | 179,256 | -200,020 | -52.7% | 130,617 | 268.5% | -223,555 | -55.5% |
| June | 394,503 | 409,948 | 76,583 | -317,920 | -80.6% | -333,365 | -81.3% | 422,628 | 197,432 | -197,071 | -50.0% | 120,849 | 157.8% | -225,196 | -53.3% |
| July | 423,548 | 440,106 | 121,941 | -301,607 | -71.2% | -318,165 | -72.3% | 458,420 | 242,412 | -181,136 | -42.8% | 120,471 | 98.8% | -216,008 | -47.1% |
| August | 421,943 | 435,360 | 142,353 | -279,590 | -66.3% | -293,007 | -67.3% | 451,216 | 217,780 | -204,163 | -48.4% | 75,427 | 53.0% | -233,436 | -51.7% |
| September | 378,927 | 392,804 | 139,333 | -239,594 | -63.2% | -253,471 | -64.5% | 408,167 | 210,965 | -167,963 | -44.3% | 71,631 | 51.4% | -197,203 | -48.3% |
| October | 383,521 | 392,911 | 154,021 | -229,500 | -59.8% | -238,890 | -60.8% | 406,717 | 233,053 | -150,468 | -39.2% | 79,032 | 51.3% | -173,664 | -42.7% |
| November | 347,629 | 355,849 | 139,135 | -208,494 | -60.0% | -216,714 | -60.9% | 367,544 | 214,786 | -132,844 | -38.2% | 75,651 | 54.4% | -152,758 | -41.6% |
| December | 366,212 | 379,391 | 147,058 | -219,155 | -59.8% | -232,334 | -61.2% | 395,165 | 232,381 | -133,832 | -36.5% | 85,323 | 58.0% | -162,784 | -41.2% |
| 1Q | 1,031,354 | 1,077,442 | 791,328 | -240,026 | -23.3% | -286,114 | -26.6% | 1,102,902 | 393,249 | -638,105 | -61.9% | -398,079 | -50.3% | -709,653 | -64.3% |
| 2Q | 1,141,143 | 1,181,519 | 156,501 | -984,642 | -86.3% | -1,025,019 | -86.8% | 1,215,495 | 548,230 | -592,913 | -52.0% | 391,729 | 250.3% | -667,266 | -54.9% |
| 3Q | 1,224,419 | 1,268,270 | 403,628 | -820,791 | -67.0% | -864,643 | -68.2% | 1,317,803 | 671,156 | -553,262 | -45.2% | 267,529 | 66.3% | -646,647 | -49.1% |
| 4Q | 1,097,363 | 1,128,152 | 440,214 | -657,149 | -59.9% | -687,938 | -61.0% | 1,169,426 | 680,220 | -417,143 | -38.0% | 240,006 | 54.5% | -489,206 | -41.8% |
| Total | 4,494,279 | 4,655,383 | 1,791,670 | -2,702,608 | -60.1% | -2,863,713 | -61.5% | 4,805,626 | 2,292,855 | -2,201,424 | -49.0% | 501,184 | 28.0% | -2,512,772 | -52.3% |



| Passenger Number (thousand) - World Total International + Domestic | | | | | | | | | | | | | |
|--|-----------|------------|-------------|------------|-------------|-----------|------------------|--------|---------|------------------|------------|----------------------|--|
| Year | 2022 | | | | | | Compared to 2019 | | | Compared to 2021 | | Compared to Baseline | |
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 | |
| Month | f | g | g | g | g | g | | | | | | | |
| January | 380,992 | 197,605 | 197,605 | 197,605 | 197,605 | 197,605 | -147,774 | -42.8% | 74,045 | 59.9% | -183,388 | -48.1% | |
| February | 363,967 | 196,072 | 196,072 | 196,072 | 196,072 | 196,072 | -126,381 | -39.2% | 87,306 | 80.3% | -167,894 | -46.1% | |
| March | 392,984 | 229,421 | 229,421 | 229,421 | 229,421 | 229,421 | -134,101 | -36.9% | 68,498 | 42.6% | -163,563 | -41.6% | |
| April | 402,598 | 243,140 | 243,140 | 243,140 | 243,140 | 243,140 | -124,224 | -33.8% | 71,598 | 41.7% | -159,458 | -39.6% | |
| May | 415,638 | 272,452 | 272,452 | 272,452 | 272,452 | 272,452 | -106,824 | -28.2% | 93,196 | 52.0% | -143,185 | -34.4% | |
| June | 437,913 | 297,261 | 297,261 | 297,261 | 297,261 | 297,261 | -97,241 | -24.6% | 99,829 | 50.6% | -140,652 | -32.1% | |
| July | 478,917 | 333,770 | 333,770 | 333,770 | 333,770 | 333,770 | -89,778 | -21.2% | 91,358 | 37.7% | -145,147 | -30.3% | |
| August | 468,844 | 319,379 | 319,379 | 319,379 | 319,379 | 319,379 | -102,565 | -24.3% | 101,599 | 46.7% | -149,465 | -31.9% | |
| September | 425,361 | 289,928 | 289,928 | 289,928 | 289,928 | 289,928 | -88,999 | -23.5% | 78,963 | 37.4% | -135,433 | -31.8% | |
| October | 421,735 | 292,820 | 292,820 | 292,820 | 292,820 | 292,820 | -90,791 | -23.6% | 59,767 | 25.6% | -128,915 | -30.6% | |
| November | 380,252 | 263,160 | 263,160 | 263,160 | 263,160 | 263,160 | -84,469 | -24.3% | 48,374 | 22.5% | -117,092 | -30.8% | |
| December | 412,515 | 278,897 | 278,897 | 278,897 | 278,897 | 278,897 | -87,315 | -23.8% | 46,517 | 20.0% | -133,618 | -32.4% | |
| 1Q | 1,137,942 | 623,098 | 623,098 | 623,098 | 623,098 | 623,098 | -408,256 | -39.6% | 229,849 | 58.4% | -514,845 | -45.2% | |
| 2Q | 1,256,149 | 812,854 | 812,854 | 812,854 | 812,854 | 812,854 | -328,290 | -28.8% | 264,624 | 48.3% | -443,296 | -35.3% | |
| 3Q | 1,373,122 | 943,076 | 943,076 | 943,076 | 943,076 | 943,076 | -281,342 | -23.0% | 271,920 | 40.5% | -430,045 | -31.3% | |
| 4Q | 1,214,502 | 834,877 | 834,877 | 834,877 | 834,877 | 834,877 | -262,486 | -23.9% | 154,657 | 22.7% | -379,625 | -31.3% | |
| Total | 4,981,716 | 3,213,905 | 3,213,905 | 3,213,905 | 3,213,905 | 3,213,905 | -1,280,374 | -28.5% | 921,050 | 40.2% | -1,767,811 | -35.5% | |

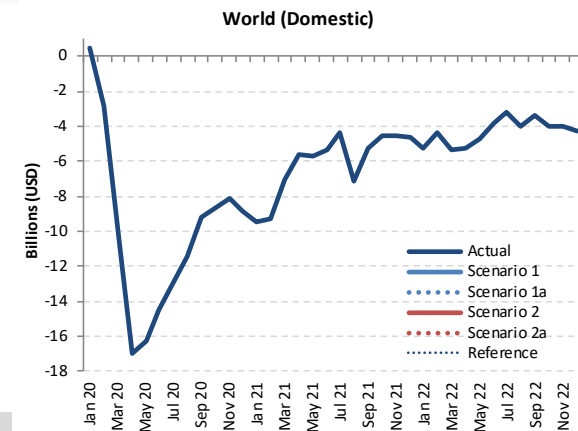
| Passenger revenue (USD, million) - World Total International | | | | | | | | | | | | | | | |
|--|----------|------------|-------------|----------------------|------------------------|--------------------------|----------------------------|------------|-------------|----------------------|------------------------|----------------------|------------------------|--------------------------|----------------------------|
| Year | 2019 | 2020 | | | | | | 2021 | | | | | | | |
| | Actual a | Baseline b | Estimated c | Compared to 2019 c-a | Compared to 2019 c/a-1 | Compared to Baseline c-b | Compared to Baseline c/b-1 | Baseline d | Estimated e | Compared to 2020 e-a | Compared to 2019 e/a-1 | Compared to 2020 e-c | Compared to 2020 e/a-1 | Compared to Baseline e-d | Compared to Baseline e/d-1 |
| January | 26,213 | 27,159 | 26,535 | 322 | 1.2% | -623 | -2.3% | 27,776 | 4,043 | -22,170 | -84.6% | -22,493 | -84.8% | -23,733 | -85.4% |
| February | 23,606 | 25,078 | 20,307 | -3,299 | -14.0% | -4,771 | -19.0% | 25,541 | 2,957 | -20,648 | -87.5% | -17,349 | -85.4% | -22,584 | -88.4% |
| March | 26,693 | 27,501 | 11,094 | -15,599 | -58.4% | -16,407 | -59.7% | 27,837 | 3,653 | -23,040 | -86.3% | -7,441 | -67.1% | -24,183 | -86.9% |
| April | 27,626 | 28,620 | 725 | -26,901 | -97.4% | -27,895 | -97.5% | 29,510 | 3,840 | -23,786 | -86.1% | 3,115 | 429.7% | -25,670 | -87.0% |
| May | 27,781 | 28,884 | 842 | -26,939 | -97.0% | -28,042 | -97.1% | 29,704 | 4,417 | -23,364 | -84.1% | 3,575 | 424.5% | -25,287 | -85.1% |
| June | 29,758 | 30,898 | 1,452 | -28,306 | -95.1% | -29,445 | -95.3% | 32,002 | 6,149 | -23,610 | -79.3% | 4,697 | 323.4% | -25,853 | -80.8% |
| July | 32,364 | 33,527 | 3,285 | -29,079 | -89.8% | -30,242 | -90.2% | 34,895 | 9,232 | -23,132 | -71.5% | 5,946 | 181.0% | -25,663 | -73.5% |
| August | 32,701 | 33,908 | 4,398 | -28,303 | -86.6% | -29,510 | -87.0% | 35,325 | 10,392 | -22,309 | -68.2% | 5,994 | 136.3% | -24,933 | -70.6% |
| September | 28,680 | 29,625 | 3,705 | -24,975 | -87.1% | -25,920 | -87.5% | 30,774 | 9,269 | -19,410 | -67.7% | 5,565 | 150.2% | -21,505 | -69.9% |
| October | 28,095 | 28,788 | 3,698 | -24,397 | -86.8% | -25,090 | -87.2% | 29,839 | 10,054 | -18,041 | -64.2% | 6,356 | 171.8% | -19,785 | -66.3% |
| November | 25,241 | 25,926 | 3,124 | -22,117 | -87.6% | -22,802 | -88.0% | 26,956 | 10,059 | -15,182 | -60.2% | 6,935 | 222.0% | -16,898 | -62.7% |
| December | 27,548 | 28,660 | 4,149 | -23,399 | -84.9% | -24,511 | -85.3% | 30,011 | 11,524 | -16,024 | -58.2% | 7,375 | 177.8% | -18,487 | -61.6% |
| 1Q | 76,511 | 79,738 | 57,936 | -18,575 | -24.3% | -21,802 | -27.3% | 81,153 | 10,654 | -65,858 | -86.1% | -47,283 | -81.6% | -70,500 | -86.9% |
| 2Q | 85,165 | 88,402 | 3,019 | -82,146 | -96.5% | -85,383 | -96.6% | 91,215 | 14,406 | -70,759 | -83.1% | 11,387 | 377.1% | -76,809 | -84.2% |
| 3Q | 93,745 | 97,060 | 11,389 | -82,356 | -87.9% | -85,671 | -88.3% | 100,994 | 28,893 | -64,852 | -69.2% | 17,505 | 153.7% | -72,101 | -71.4% |
| 4Q | 80,885 | 83,375 | 10,971 | -69,914 | -86.4% | -72,404 | -86.8% | 86,806 | 31,637 | -49,248 | -60.9% | 20,665 | 188.4% | -55,170 | -63.6% |
| Total | 336,306 | 348,575 | 83,315 | -252,991 | -75.2% | -265,259 | -76.1% | 360,169 | 85,589 | -250,717 | -74.6% | 2,274 | 2.7% | -274,580 | -76.2% |

| Passenger revenue (USD, million) - World Total International | | | | | | | | | | | | | |
|--|------------|--------------|---------------|--------------|---------------|-------------|------------------|--------|---------|------------------|----------|----------------------|--|
| Year | 2022 | | | | | | Compared to 2019 | | | Compared to 2021 | | Compared to Baseline | |
| | Baseline f | Scenario 1 g | Scenario 1a g | Scenario 2 g | Scenario 2a g | Reference g | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 | |
| January | 28,669 | 10,548 | 10,548 | 10,548 | 10,548 | 10,548 | -15,665 | -59.8% | 6,505 | 160.9% | -18,121 | -63.2% | |
| February | 26,394 | 10,287 | 10,287 | 10,287 | 10,287 | 10,287 | -13,319 | -56.4% | 7,329 | 247.8% | -16,108 | -61.0% | |
| March | 28,443 | 13,525 | 13,525 | 13,525 | 13,525 | 13,525 | -13,168 | -49.3% | 9,872 | 270.2% | -14,918 | -52.4% | |
| April | 30,601 | 16,050 | 16,050 | 16,050 | 16,050 | 16,050 | -11,575 | -41.9% | 12,210 | 318.0% | -14,551 | -47.6% | |
| May | 30,778 | 18,116 | 18,116 | 18,116 | 18,116 | 18,116 | -9,665 | -34.8% | 13,699 | 310.1% | -12,662 | -41.1% | |
| June | 33,337 | 20,131 | 20,131 | 20,131 | 20,131 | 20,131 | -9,627 | -32.4% | 13,982 | 227.4% | -13,205 | -39.6% | |
| July | 36,470 | 22,814 | 22,814 | 22,814 | 22,814 | 22,814 | -9,550 | -29.5% | 13,583 | 147.1% | -13,656 | -37.4% | |
| August | 36,959 | 22,229 | 22,229 | 22,229 | 22,229 | 22,229 | -10,472 | -32.0% | 11,837 | 113.9% | -14,730 | -39.9% | |
| September | 32,094 | 20,355 | 20,355 | 20,355 | 20,355 | 20,355 | -8,325 | -29.0% | 11,086 | 119.6% | -11,738 | -36.6% | |
| October | 31,026 | 20,470 | 20,470 | 20,470 | 20,470 | 20,470 | -7,625 | -27.1% | 10,416 | 103.6% | -10,556 | -34.0% | |
| November | 28,110 | 18,672 | 18,672 | 18,672 | 18,672 | 18,672 | -6,569 | -26.0% | 8,614 | 85.6% | -9,438 | -33.6% | |
| December | 31,552 | 20,314 | 20,314 | 20,314 | 20,314 | 20,314 | -7,234 | -26.3% | 8,790 | 76.3% | -11,237 | -35.6% | |
| 1Q | 83,506 | 34,360 | 34,360 | 34,360 | 34,360 | 34,360 | -42,151 | -55.1% | 23,706 | 222.5% | -49,147 | -58.9% | |
| 2Q | 94,716 | 54,298 | 54,298 | 54,298 | 54,298 | 54,298 | -30,868 | -36.2% | 39,892 | 276.9% | -40,419 | -42.7% | |
| 3Q | 105,523 | 65,398 | 65,398 | 65,398 | 65,398 | 65,398 | -28,346 | -30.2% | 36,505 | 126.3% | -40,125 | -38.0% | |
| 4Q | 90,688 | 59,457 | 59,457 | 59,457 | 59,457 | 59,457 | -21,428 | -26.5% | 27,820 | 87.9% | -31,231 | -34.4% | |
| Total | 374,434 | 213,513 | 213,513 | 213,513 | 213,513 | 213,513 | -122,793 | -36.5% | 127,924 | 149.5% | -160,921 | -43.0% | |



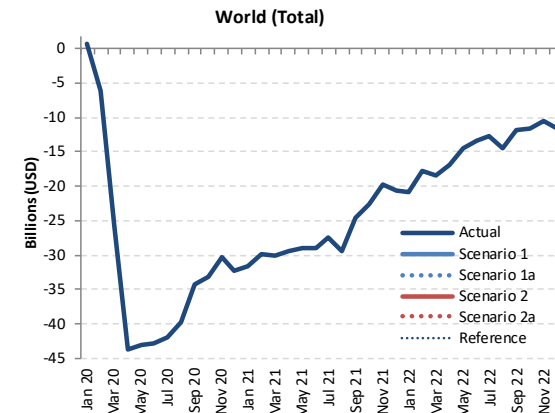
Passenger revenue

| Passenger revenue (USD, million) - World Total Domestic | | | | | | | | | | | | | | | |
|---|----------------|----------------|----------------|------------------|---------------|----------------------|---------------|----------------|----------------|------------------|---------------|------------------|--------------|----------------------|---------------|
| Year | 2019 | | | 2020 | | | | 2021 | | | | | | | |
| Month | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | |
| January | 18,509 | 19,205 | 18,973 | 464 | 2.5% | -232 | -1.2% | 19,893 | 9,065 | -9,444 | -51.0% | -9,908 | -52.2% | -10,828 | -54.4% |
| February | 17,608 | 18,679 | 14,763 | -2,845 | -16.2% | -3,916 | -21.0% | 19,236 | 8,310 | -9,298 | -52.8% | -6,453 | -43.7% | -10,926 | -56.8% |
| March | 20,000 | 20,656 | 9,963 | -10,037 | -50.2% | -10,692 | -51.8% | 21,143 | 12,915 | -7,085 | -35.4% | -2,952 | 29.6% | -8,228 | -38.9% |
| April | 19,459 | 20,028 | 2,492 | -16,967 | -87.2% | -17,536 | -87.6% | 20,598 | 13,819 | -5,640 | -29.0% | 11,327 | 454.5% | -6,779 | -32.9% |
| May | 20,350 | 21,037 | 4,092 | -16,259 | -79.9% | -16,945 | -80.5% | 21,697 | 14,613 | -5,737 | -28.2% | 10,522 | 257.1% | -7,084 | -32.6% |
| June | 20,675 | 21,495 | 6,211 | -14,464 | -70.0% | -15,284 | -71.1% | 22,087 | 15,369 | -5,305 | -25.7% | 9,158 | 147.5% | -6,718 | -30.4% |
| July | 21,934 | 22,894 | 8,994 | -12,940 | -59.0% | -13,899 | -60.7% | 23,959 | 17,552 | -4,382 | -20.0% | 8,558 | 95.1% | -6,407 | -26.7% |
| August | 21,554 | 22,171 | 10,134 | -11,420 | -53.0% | -12,037 | -54.3% | 22,966 | 14,440 | -7,114 | -33.0% | 4,306 | 42.5% | -8,526 | -37.1% |
| September | 19,524 | 20,306 | 10,307 | -9,217 | -47.2% | -10,000 | -49.2% | 21,204 | 14,281 | -5,242 | -26.9% | 3,975 | 38.6% | -6,923 | -32.6% |
| October | 20,451 | 21,027 | 11,749 | -8,702 | -42.5% | -9,278 | -44.1% | 21,877 | 15,901 | -4,550 | -22.2% | 4,152 | 35.3% | -5,977 | -27.3% |
| November | 19,000 | 19,436 | 10,834 | -8,166 | -43.0% | -8,602 | -44.3% | 20,074 | 14,494 | -4,506 | -23.7% | 3,660 | 33.8% | -5,581 | -27.8% |
| December | 19,874 | 20,552 | 11,031 | -8,843 | -44.5% | -9,521 | -46.3% | 21,431 | 15,286 | -4,588 | -23.1% | 4,255 | 38.6% | -6,144 | -28.7% |
| 1Q | 56,117 | 58,540 | 43,699 | -12,418 | -22.1% | -14,841 | -25.4% | 60,272 | 30,290 | -25,827 | -46.0% | -13,409 | -30.7% | -29,982 | -49.7% |
| 2Q | 60,484 | 62,560 | 12,795 | -47,689 | -78.8% | -49,765 | -79.5% | 64,383 | 43,802 | -16,682 | -27.6% | 31,007 | 242.3% | -20,581 | -32.0% |
| 3Q | 63,011 | 65,371 | 29,435 | -33,576 | -53.3% | -35,936 | -55.0% | 68,129 | 46,273 | -16,738 | -26.6% | 16,838 | 57.2% | -21,856 | -32.1% |
| 4Q | 59,324 | 61,015 | 33,614 | -25,710 | -43.3% | -27,401 | -44.9% | 63,382 | 45,681 | -13,644 | -23.0% | 12,066 | 35.9% | -17,702 | -27.9% |
| Total | 238,937 | 247,485 | 119,543 | -119,395 | -50.0% | -127,943 | -51.7% | 256,165 | 166,046 | -72,892 | -30.5% | 46,503 | 38.9% | -90,120 | -35.2% |



| Passenger revenue (USD, million) - World Total Domestic | | | | | | | | | | | | | |
|---|----------------|----------------|----------------|----------------|----------------|----------------|------------------|---------------|------------------|--------------|----------------------|---------------|--|
| Year | 2022 | | | | | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | | |
| Month | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 | |
| | f | g | | | | | | | | | | | |
| January | 20,654 | 13,223 | 13,223 | 13,223 | 13,223 | 13,223 | -5,286 | -28.6% | 4,158 | 45.9% | -7,430 | -36.0% | |
| February | 19,962 | 13,220 | 13,220 | 13,220 | 13,220 | 13,220 | -4,388 | -24.9% | 4,910 | 59.1% | -6,742 | -33.8% | |
| March | 21,723 | 14,647 | 14,647 | 14,647 | 14,647 | 14,647 | -5,353 | -26.8% | 1,731 | 13.4% | -7,076 | -32.6% | |
| April | 21,213 | 14,217 | 14,217 | 14,217 | 14,217 | 14,217 | -5,242 | -26.9% | 398 | 2.9% | -6,996 | -33.0% | |
| May | 22,416 | 15,646 | 15,646 | 15,646 | 15,646 | 15,646 | -4,704 | -23.1% | 1,033 | 7.1% | -6,770 | -30.2% | |
| June | 22,782 | 16,853 | 16,853 | 16,853 | 16,853 | 16,853 | -3,822 | -18.5% | 1,483 | 9.7% | -5,929 | -26.0% | |
| July | 25,100 | 18,702 | 18,702 | 18,702 | 18,702 | 18,702 | -3,232 | -14.7% | 1,150 | 6.5% | -6,398 | -25.5% | |
| August | 23,787 | 17,546 | 17,546 | 17,546 | 17,546 | 17,546 | -4,008 | -18.6% | 3,106 | 21.5% | -6,241 | -26.2% | |
| September | 22,156 | 16,129 | 16,129 | 16,129 | 16,129 | 16,129 | -3,395 | -17.4% | 1,847 | 12.9% | -6,027 | -27.2% | |
| October | 22,754 | 16,405 | 16,405 | 16,405 | 16,405 | 16,405 | -4,046 | -19.8% | 504 | 3.2% | -6,349 | -27.9% | |
| November | 20,732 | 15,008 | 15,008 | 15,008 | 15,008 | 15,008 | -3,992 | -21.0% | 514 | 3.5% | -5,724 | -27.6% | |
| December | 22,347 | 15,607 | 15,607 | 15,607 | 15,607 | 15,607 | -4,267 | -21.5% | 321 | 2.1% | -6,740 | -30.2% | |
| 1Q | 62,338 | 41,090 | 41,090 | 41,090 | 41,090 | 41,090 | -15,028 | -26.8% | 10,799 | 35.7% | -21,249 | -34.1% | |
| 2Q | 66,412 | 46,716 | 46,716 | 46,716 | 46,716 | 46,716 | -13,768 | -22.8% | 2,914 | 6.7% | -19,696 | -29.7% | |
| 3Q | 71,043 | 52,376 | 52,376 | 52,376 | 52,376 | 52,376 | -10,635 | -16.9% | 6,103 | 13.2% | -18,667 | -26.3% | |
| 4Q | 65,833 | 47,020 | 47,020 | 47,020 | 47,020 | 47,020 | -12,305 | -20.7% | 1,339 | 2.9% | -18,813 | -28.6% | |
| Total | 265,626 | 187,201 | 187,201 | 187,201 | 187,201 | 187,201 | -51,736 | -21.7% | 21,156 | 12.7% | -78,425 | -29.5% | |

| Passenger revenue (USD, million) - World Total International + Domestic | | | | | | | | | | | | | | | |
|---|---------|----------|-----------|------------------|----------------------|----------|-----------|------------------|------------------|----------------------|----------|-----------|------------------|------------------|--------|
| Year | 2019 | | | 2020 | | | | 2021 | | | | | | | |
| | Actual | Baseline | Estimated | Compared to 2019 | Compared to Baseline | Baseline | Estimated | Compared to 2019 | Compared to 2020 | Compared to Baseline | Baseline | Estimated | Compared to 2019 | Compared to 2020 | |
| Month | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 |
| January | 44,722 | 46,363 | 45,508 | 786 | 1.8% | -855 | -1.8% | 47,669 | 13,108 | -31,615 | -70.7% | -32,401 | -71.2% | -34,561 | -72.5% |
| February | 41,214 | 43,757 | 35,070 | -6,144 | -14.9% | -8,688 | -19.9% | 44,777 | 11,267 | -29,946 | -72.7% | -23,802 | -67.9% | -33,510 | -74.8% |
| March | 46,693 | 48,157 | 21,057 | -25,636 | -54.9% | -27,100 | -56.3% | 48,979 | 16,569 | -30,124 | -64.5% | -4,489 | -21.3% | -32,411 | -66.2% |
| April | 47,085 | 48,649 | 3,217 | -43,868 | -93.2% | -45,431 | -93.4% | 50,108 | 17,659 | -29,426 | -62.5% | 14,442 | 448.9% | -32,448 | -64.8% |
| May | 48,132 | 49,921 | 4,934 | -43,198 | -89.7% | -44,987 | -90.1% | 51,401 | 19,030 | -29,101 | -60.5% | 14,097 | 285.7% | -32,371 | -63.0% |
| June | 50,433 | 52,392 | 7,663 | -42,770 | -84.8% | -44,729 | -85.4% | 54,089 | 21,518 | -28,915 | -57.3% | 13,855 | 180.8% | -32,571 | -60.2% |
| July | 54,298 | 56,421 | 12,280 | -42,018 | -77.4% | -44,141 | -78.2% | 58,853 | 26,784 | -27,514 | -50.7% | 14,504 | 118.1% | -32,070 | -54.5% |
| August | 54,255 | 56,079 | 14,532 | -39,723 | -73.2% | -41,547 | -74.1% | 58,291 | 24,832 | -29,424 | -54.2% | 10,300 | 70.9% | -33,460 | -57.4% |
| September | 48,203 | 49,931 | 14,011 | -34,192 | -70.9% | -35,920 | -71.9% | 51,979 | 23,551 | -24,652 | -51.1% | 9,539 | 68.1% | -28,428 | -54.7% |
| October | 48,546 | 49,815 | 15,447 | -33,099 | -68.2% | -34,368 | -69.0% | 51,716 | 25,955 | -22,592 | -46.5% | 10,507 | 68.0% | -25,761 | -49.8% |
| November | 44,241 | 45,362 | 13,958 | -30,283 | -68.5% | -31,404 | -69.2% | 47,031 | 24,552 | -19,688 | -44.5% | 10,595 | 75.9% | -22,478 | -47.8% |
| December | 47,422 | 49,212 | 15,180 | -32,242 | -68.0% | -34,032 | -69.2% | 51,441 | 26,810 | -20,612 | -43.5% | 11,630 | 76.6% | -24,631 | -47.9% |
| 1Q | 132,629 | 138,278 | 101,635 | -30,993 | -23.4% | -36,643 | -26.5% | 141,425 | 40,944 | -91,685 | -69.1% | -60,692 | -59.7% | -100,481 | -71.0% |
| 2Q | 145,650 | 150,962 | 15,814 | -129,835 | -89.1% | -135,148 | -89.5% | 155,598 | 58,208 | -87,442 | -60.0% | 42,393 | 268.1% | -97,390 | -62.6% |
| 3Q | 156,756 | 162,431 | 40,823 | -115,933 | -74.0% | -121,608 | -74.9% | 169,123 | 75,166 | -81,590 | -52.0% | 34,343 | 84.1% | -93,957 | -55.6% |
| 4Q | 140,209 | 144,389 | 44,585 | -95,624 | -68.2% | -99,804 | -69.1% | 150,188 | 77,317 | -62,892 | -44.9% | 32,732 | 73.4% | -72,871 | -48.5% |
| Total | 575,244 | 596,060 | 202,858 | -372,385 | -64.7% | -393,202 | -66.0% | 616,334 | 251,635 | -323,609 | -56.3% | 48,776 | 24.0% | -364,700 | -59.2% |



| Passenger revenue (USD, million) - World Total International + Domestic | | | | | | | | | | | | | |
|---|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|--------|----------------------|--------|--|
| Year | 2022 | | | | | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | | |
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 | |
| Month | f | g | | | | - | | | | | | | |
| January | 49,322 | 23,771 | 23,771 | 23,771 | 23,771 | 23,771 | -20,951 | -46.8% | 10,663 | 81.4% | -25,551 | -51.8% | |
| February | 46,356 | 23,506 | 23,506 | 23,506 | 23,506 | 23,506 | -17,707 | -43.0% | 12,239 | 108.6% | -22,850 | -49.3% | |
| March | 50,166 | 28,172 | 28,172 | 28,172 | 28,172 | 28,172 | -18,521 | -39.7% | 11,603 | 70.0% | -21,994 | -43.8% | |
| April | 51,815 | 30,267 | 30,267 | 30,267 | 30,267 | 30,267 | -16,817 | -35.7% | 12,608 | 71.4% | -21,547 | -41.6% | |
| May | 53,194 | 33,762 | 33,762 | 33,762 | 33,762 | 33,762 | -14,370 | -29.9% | 14,732 | 77.4% | -19,432 | -36.5% | |
| June | 56,119 | 36,984 | 36,984 | 36,984 | 36,984 | 36,984 | -13,449 | -26.7% | 15,466 | 71.9% | -19,135 | -34.1% | |
| July | 61,570 | 41,516 | 41,516 | 41,516 | 41,516 | 41,516 | -12,782 | -23.5% | 14,732 | 55.0% | -20,054 | -32.6% | |
| August | 60,747 | 39,775 | 39,775 | 39,775 | 39,775 | 39,775 | -14,480 | -26.7% | 14,943 | 60.2% | -20,972 | -34.5% | |
| September | 54,250 | 36,484 | 36,484 | 36,484 | 36,484 | 36,484 | -11,719 | -24.3% | 12,933 | 54.9% | -17,766 | -32.7% | |
| October | 53,780 | 36,875 | 36,875 | 36,875 | 36,875 | 36,875 | -11,671 | -24.0% | 10,920 | 42.1% | -16,905 | -31.4% | |
| November | 48,842 | 33,680 | 33,680 | 33,680 | 33,680 | 33,680 | -10,560 | -23.9% | 9,128 | 37.2% | -15,162 | -31.0% | |
| December | 53,899 | 35,921 | 35,921 | 35,921 | 35,921 | 35,921 | -11,501 | -24.3% | 9,111 | 34.0% | -17,978 | -33.4% | |
| 1Q | 145,845 | 75,450 | 75,450 | 75,450 | 75,450 | 75,450 | -57,179 | -43.1% | 34,506 | 84.3% | -70,395 | -48.3% | |
| 2Q | 161,128 | 101,014 | 101,014 | 101,014 | 101,014 | 101,014 | -44,636 | -30.6% | 42,806 | 73.5% | -60,114 | -37.3% | |
| 3Q | 176,566 | 117,775 | 117,775 | 117,775 | 117,775 | 117,775 | -38,981 | -24.9% | 42,609 | 56.7% | -58,792 | -33.3% | |
| 4Q | 156,521 | 106,477 | 106,477 | 106,477 | 106,477 | 106,477 | -33,733 | -24.1% | 29,159 | 37.7% | -50,044 | -32.0% | |
| Total | 640,060 | 400,714 | 400,714 | 400,714 | 400,714 | 400,714 | -174,529 | -30.3% | 149,080 | 59.2% | -239,345 | -37.4% | |



2020-2022 Results: Region Breakdown

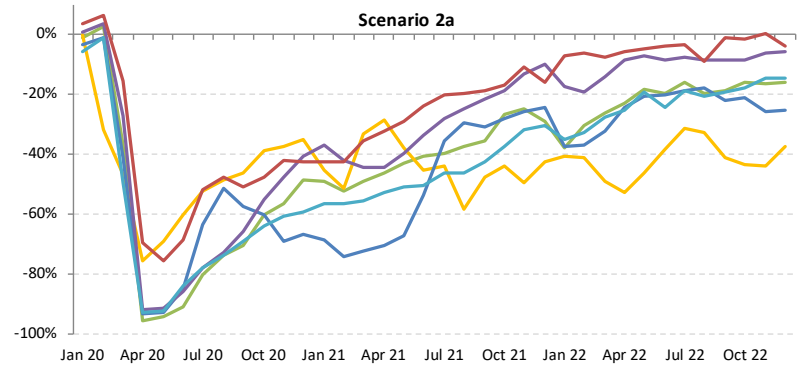
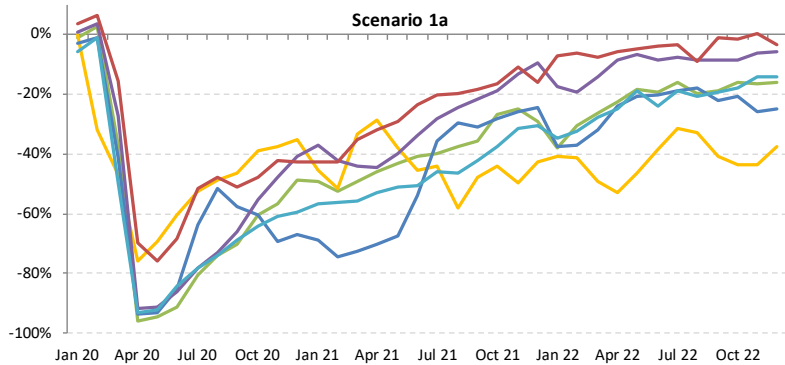
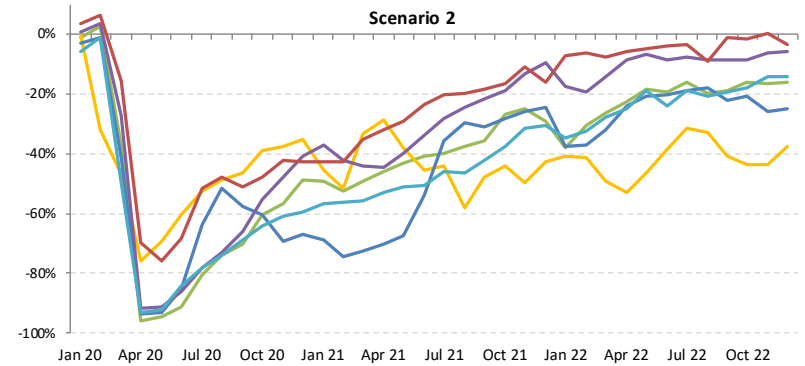
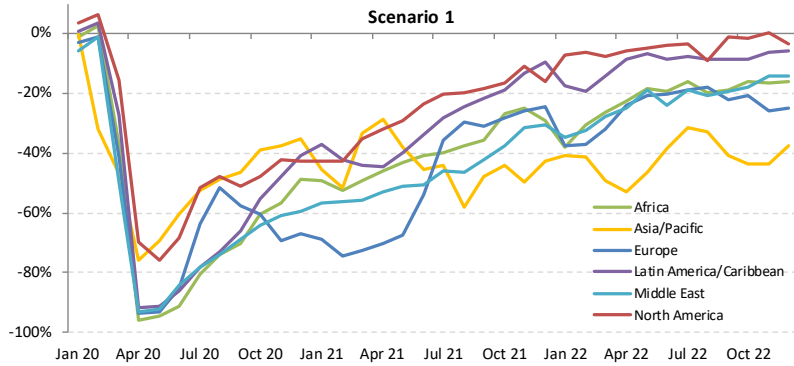
2022 results herein reflect the latest operational data and schedules filed by airlines but are **subject to change**, and will be updated with more information available.



- Regional breakdown follows ICAO's six (6) statistical regions (Doc 9060)
- The same key impact indicators are presented under four (4) paths of two (2) scenarios, in comparison to:
 - Baseline scenario, 2019 level and 2020/2021 level
 - by international and domestic, as well as month, quarter and year
- To avoid double counting:
 - Number of “international” passengers departing from each country and territory are aggregated in each region
 - Gross passenger operating revenues of all airlines serving “international” routes from each country and territory are aggregated at regional level

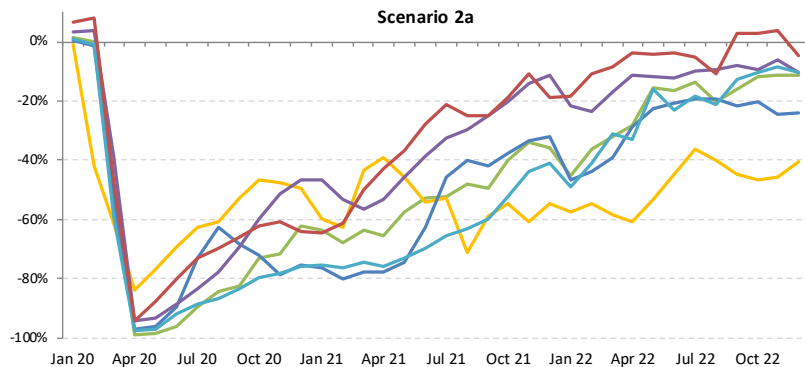
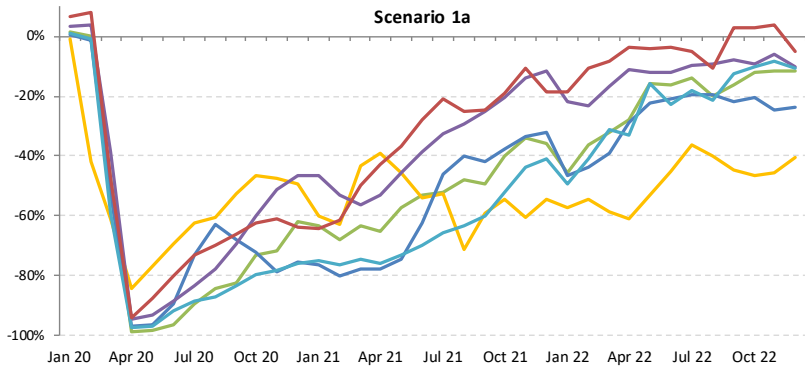
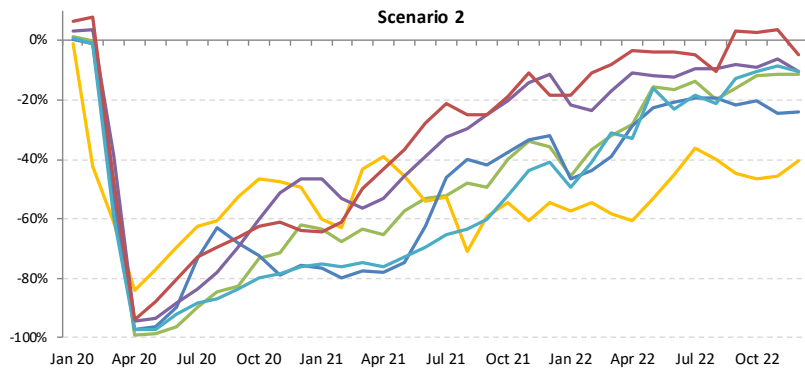
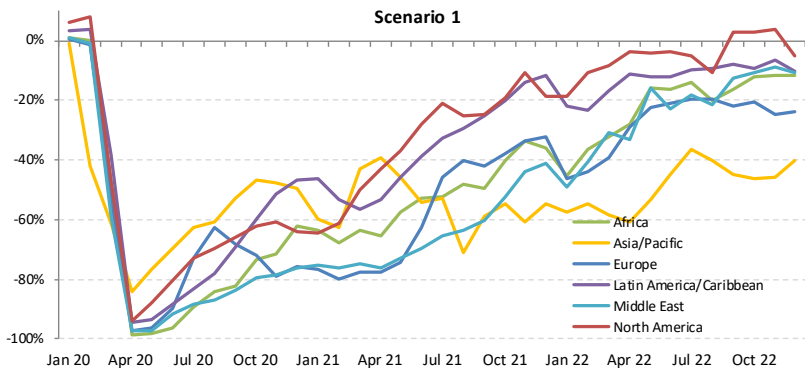


Seat capacity change compared to 2019: International + Domestic



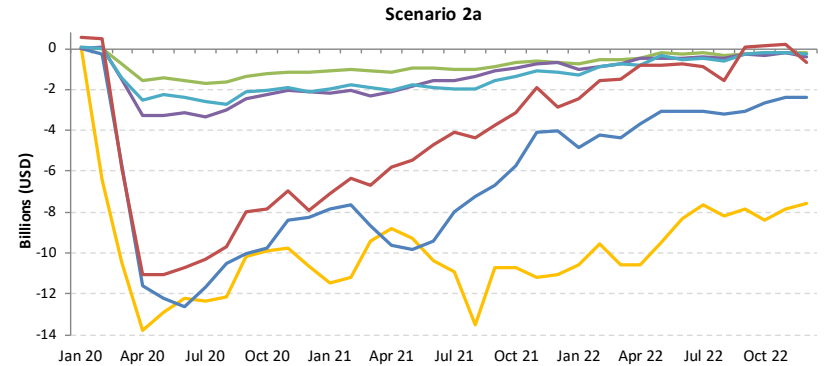
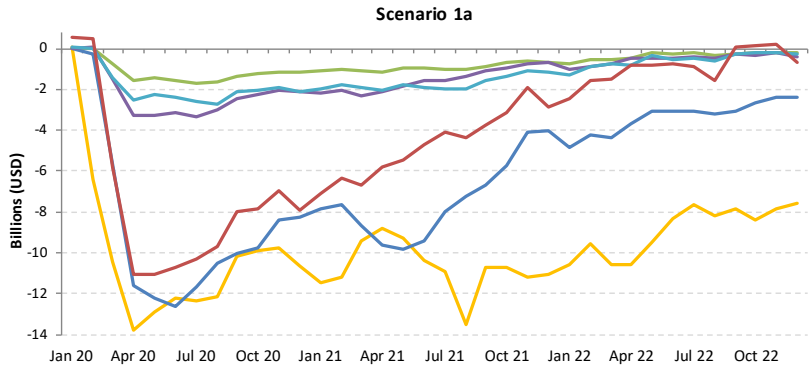
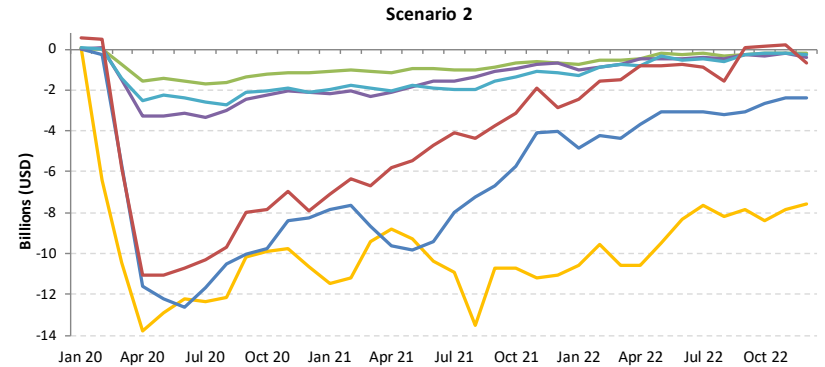
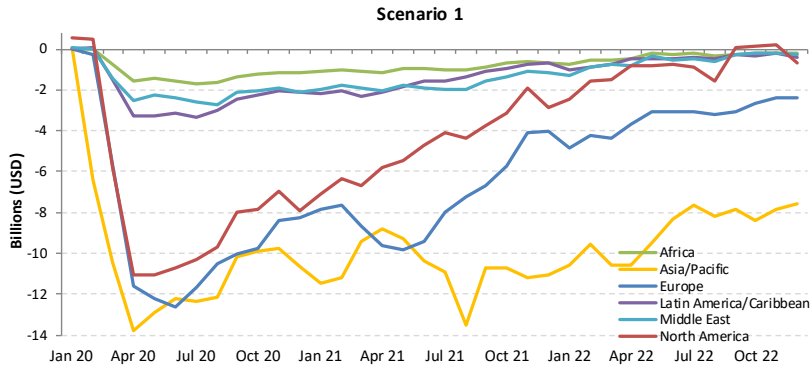


Passenger number change compared to 2019: International + Domestic





Passenger revenue change compared to 2019: International + Domestic

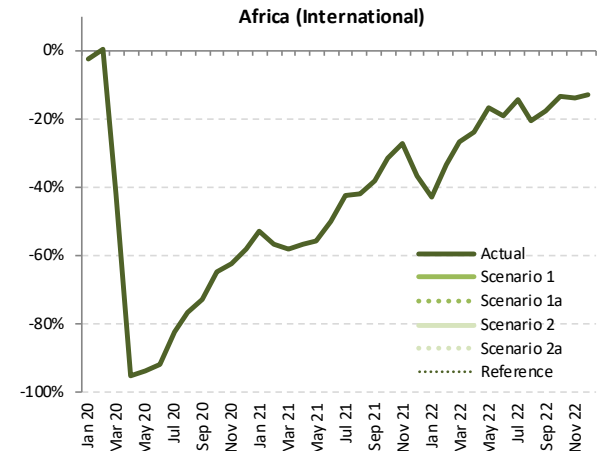


Africa

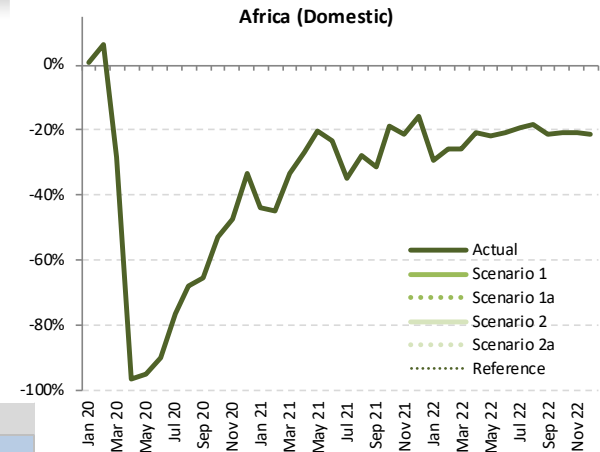
| Compared to 2019 | Seat capacity (%) | | | Passenger number (thousand) | | | | | | Passenger revenue (USD, million) | | |
|-------------------|-------------------|---------------|---------------|-----------------------------|---------------|----------------|---------------|----------------|---------------|----------------------------------|----------------|---------------|
| | Total | International | Domestic | Total | | International | | Domestic | | Total | International | Domestic |
| 1Q 2020 | -12.2% | -15.1% | -7.3% | -4,356 | -16.1% | -2,922 | -17.2% | -1,434 | -14.3% | -736 | -606 | -130 |
| 2Q 2020 | -93.8% | -93.8% | -93.9% | -27,097 | -97.9% | -17,687 | -97.9% | -9,410 | -97.7% | -4,639 | -3,786 | -853 |
| 3Q 2020 | -75.1% | -77.7% | -70.1% | -27,117 | -85.5% | -18,507 | -87.8% | -8,610 | -81.1% | -4,734 | -3,954 | -780 |
| 4Q 2020 | -55.3% | -61.8% | -44.5% | -19,886 | -68.8% | -13,715 | -75.8% | -6,171 | -57.2% | -3,548 | -2,989 | -559 |
| Total 2020 | -59.6% | -63.1% | -53.5% | -78,456 | -68.0% | -52,831 | -71.2% | -25,625 | -62.4% | -13,657 | -11,334 | -2,323 |
| 1Q 2021 | -50.2% | -56.0% | -40.6% | -17,539 | -64.9% | -12,231 | -72.0% | -5,308 | -52.7% | -3,161 | -2,680 | -481 |
| 2Q 2021 | -43.4% | -54.2% | -23.5% | -16,235 | -58.6% | -12,715 | -70.4% | -3,520 | -36.6% | -3,049 | -2,730 | -319 |
| 3Q 2021 | -37.6% | -40.9% | -31.4% | -15,829 | -49.9% | -11,383 | -54.0% | -4,445 | -41.9% | -2,903 | -2,500 | -403 |
| 4Q 2021 | -26.8% | -31.9% | -18.6% | -10,574 | -36.6% | -7,731 | -42.7% | -2,843 | -26.4% | -2,024 | -1,766 | -258 |
| Total 2021 | -39.3% | -45.5% | -28.4% | -60,177 | -52.2% | -44,061 | -59.4% | -16,116 | -39.2% | -11,138 | -9,677 | -1,461 |
| 1Q 2022 | -31.6% | -34.3% | -27.2% | -10,292 | -38.1% | -7,094 | -41.8% | -3,198 | -31.8% | -1,794 | -1,504 | -290 |
| 2Q 2022 | -20.3% | -19.7% | -21.3% | -5,590 | -20.2% | -3,554 | -19.7% | -2,036 | -21.2% | -932 | -747 | -185 |
| 3Q 2022 | -18.3% | -17.6% | -19.7% | -5,292 | -16.7% | -3,406 | -16.2% | -1,886 | -17.8% | -851 | -680 | -171 |
| 4Q 2022 | -16.2% | -13.2% | -21.1% | -3,357 | -11.6% | -1,638 | -9.0% | -1,719 | -15.9% | -553 | -398 | -156 |
| Total 2022 | -21.4% | -21.0% | -22.3% | -24,531 | -21.3% | -15,691 | -21.1% | -8,839 | -21.5% | -4,130 | -3,329 | -801 |

| Seat Capacity (thousand) - Africa International | | | | | | | | | | | | | | | |
|---|---------|----------|-----------|------------------|----------------------|---------|----------|-----------|------------------|------------------|--------|----------------------|--------|---------|--------|
| Year | 2019 | | | 2020 | | | | 2021 | | | | | | | |
| | Actual | Baseline | Estimated | Compared to 2019 | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | Compared to 2020 | | Compared to Baseline | | | |
| Month | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 |
| January | 8,184 | 8,867 | 8,007 | -177 | -2.2% | -860 | -9.7% | 9,090 | 3,869 | -4,315 | -52.7% | -4,138 | -51.7% | -5,221 | -57.4% |
| February | 7,215 | 8,155 | 7,268 | 953 | 0.7% | -888 | -10.9% | 8,414 | 3,106 | -4,109 | -56.9% | -4,161 | -57.3% | -5,308 | -63.1% |
| March | 8,128 | 8,807 | 4,709 | -3,419 | -42.1% | -4,098 | -46.5% | 8,917 | 3,382 | -4,746 | -58.4% | -1,327 | -28.2% | -5,536 | -62.1% |
| April | 8,061 | 8,756 | 371 | -7,690 | -95.4% | -8,384 | -95.8% | 9,260 | 3,468 | -4,593 | -57.0% | 3,097 | 833.7% | -5,792 | -62.5% |
| May | 7,997 | 8,733 | 468 | -7,529 | -94.2% | -8,266 | -94.6% | 9,300 | 3,529 | -4,468 | -55.9% | 3,061 | 654.5% | -5,771 | -62.1% |
| June | 8,509 | 9,306 | 687 | -7,822 | -91.9% | -8,619 | -92.6% | 9,980 | 4,243 | -4,266 | -50.1% | 3,556 | 517.5% | -5,737 | -57.5% |
| July | 9,379 | 9,985 | 1,636 | -7,743 | -82.6% | -8,349 | -88.6% | 10,698 | 5,413 | -3,967 | -42.3% | 3,777 | 230.9% | -5,285 | -49.4% |
| August | 9,659 | 10,188 | 2,220 | -7,439 | -77.0% | -7,968 | -78.2% | 10,886 | 5,597 | -4,062 | -42.1% | 3,377 | 152.1% | -5,290 | -48.6% |
| September | 8,588 | 9,183 | 2,314 | -6,274 | -73.1% | -6,870 | -74.8% | 9,766 | 5,314 | -3,273 | -38.1% | 3,001 | 129.7% | -4,451 | -45.6% |
| October | 8,310 | 8,815 | 2,907 | -5,403 | -65.0% | -5,908 | -67.0% | 9,284 | 5,704 | -2,606 | -31.4% | 2,797 | 96.2% | -3,580 | -38.6% |
| November | 7,929 | 8,500 | 2,968 | -4,961 | -62.6% | -5,531 | -65.1% | 8,929 | 5,789 | -2,139 | -27.0% | 2,821 | 95.0% | -3,140 | -35.2% |
| December | 8,576 | 9,290 | 3,592 | -4,984 | -58.1% | -5,699 | -61.3% | 9,870 | 5,412 | -3,164 | -36.9% | 1,820 | 50.7% | -4,458 | -45.2% |
| 1Q | 23,527 | 25,830 | 19,984 | -3,543 | -15.1% | -5,846 | -22.6% | 26,421 | 10,357 | -13,170 | -56.0% | -9,627 | -48.2% | -16,064 | -60.8% |
| 2Q | 24,567 | 26,795 | 1,526 | -23,041 | -93.8% | -25,269 | -94.3% | 28,540 | 11,240 | -13,327 | -54.2% | 9,714 | 636.4% | -17,300 | -60.6% |
| 3Q | 27,626 | 29,356 | 6,170 | -21,456 | -77.7% | -23,186 | -79.0% | 31,350 | 16,324 | -11,302 | -40.9% | 10,154 | 164.6% | -15,026 | -47.9% |
| 4Q | 24,815 | 26,605 | 9,467 | -15,348 | -61.8% | -17,138 | -64.4% | 28,083 | 16,905 | -7,909 | -31.9% | 7,438 | 78.6% | -11,178 | -39.8% |
| Total | 100,535 | 108,586 | 37,147 | -63,387 | -63.1% | -71,439 | -65.8% | 114,394 | 54,827 | -45,708 | -45.5% | 17,679 | 47.6% | -59,568 | -52.1% |

| Seat Capacity (thousand) - Africa International | | | | | | | | | | | | | |
|---|----------|------------|-------------|------------|-------------|-----------|------------------|--------|--------|------------------|---------|----------------------|--|
| Year | 2022 | | | | | | Compared to 2019 | | | Compared to 2021 | | Compared to Baseline | |
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 | |
| January | 9,459 | 4,685 | 4,685 | 4,685 | 4,685 | 4,685 | -3,500 | -42.8% | 815 | 21.1% | -4,774 | -50.5% | |
| February | 8,876 | 4,796 | 4,796 | 4,796 | 4,796 | 4,796 | -2,419 | -33.5% | 1,690 | 54.4% | -4,080 | -46.0% | |
| March | 9,194 | 5,973 | 5,973 | 5,973 | 5,973 | 5,973 | -2,155 | -26.5% | 2,591 | 76.6% | -3,221 | -35.0% | |
| April | 9,869 | 6,137 | 6,137 | 6,137 | 6,137 | 6,137 | -1,925 | -23.9% | 2,668 | 76.9% | -3,733 | -37.8% | |
| May | 9,992 | 6,674 | 6,674 | 6,674 | 6,674 | 6,674 | -1,323 | -16.5% | 3,145 | 89.1% | -3,318 | -33.2% | |
| June | 10,789 | 6,907 | 6,907 | 6,907 | 6,907 | 6,907 | -1,603 | -18.8% | 2,664 | 62.8% | -3,883 | -36.0% | |
| July | 11,475 | 8,020 | 8,020 | 8,020 | 8,020 | 8,020 | -1,360 | -14.5% | 2,607 | 48.2% | -3,455 | -30.1% | |
| August | 11,634 | 7,683 | 7,683 | 7,683 | 7,683 | 7,683 | -1,976 | -20.5% | 2,086 | 37.3% | -3,951 | -34.0% | |
| September | 10,418 | 7,067 | 7,067 | 7,067 | 7,067 | 7,067 | -1,521 | -17.7% | 1,753 | 33.0% | -3,351 | -32.2% | |
| October | 9,818 | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 | -1,110 | -13.4% | 1,496 | 26.2% | -2,619 | -26.7% | |
| November | 9,449 | 6,849 | 6,849 | 6,849 | 6,849 | 6,849 | -1,079 | -13.6% | 1,060 | 18.3% | -2,599 | -27.5% | |
| December | 10,562 | 7,480 | 7,480 | 7,480 | 7,480 | 7,480 | -1,096 | -12.8% | 2,068 | 38.2% | -3,083 | -29.2% | |
| 1Q | 27,529 | 15,454 | 15,454 | 15,454 | 15,454 | 15,454 | -8,073 | -34.3% | 5,097 | 49.2% | -12,075 | -43.9% | |
| 2Q | 30,650 | 19,717 | 19,717 | 19,717 | 19,717 | 19,717 | -4,850 | -19.7% | 8,477 | 75.4% | -10,933 | -35.7% | |
| 3Q | 33,526 | 22,769 | 22,769 | 22,769 | 22,769 | 22,769 | -4,857 | -17.6% | 6,445 | 39.5% | -10,757 | -32.1% | |
| 4Q | 29,829 | 21,529 | 21,529 | 21,529 | 21,529 | 21,529 | -3,286 | -13.2% | 4,623 | 27.3% | -8,301 | -27.8% | |
| Total | 121,535 | 79,470 | 79,470 | 79,470 | 79,470 | 79,470 | -21,065 | -21.0% | 24,643 | 44.9% | -42,066 | -34.6% | |



| Seat Capacity (thousand) - Africa Domestic | | | | | | | | | | | | | | | |
|--|--------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|---------|----------------------|--------|
| Year | 2020 | | | | | | 2021 | | | | | | | | |
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | |
| Month | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 |
| January | 4,886 | 5,128 | 4,935 | 49 | 1.0% | -193 | -3.8% | 5,421 | 2,748 | -2,138 | -43.7% | -2,187 | -44.3% | -2,673 | -49.3% |
| February | 4,374 | 4,691 | 4,642 | 268 | 6.1% | -49 | -1.0% | 4,891 | 2,403 | -1,971 | -45.1% | -2,238 | -48.2% | -2,488 | -50.9% |
| March | 4,776 | 4,974 | 3,429 | -1,347 | -28.2% | -1,545 | -31.1% | 5,116 | 3,182 | -1,594 | -33.4% | -247 | -7.2% | -1,934 | -37.8% |
| April | 4,550 | 4,635 | 158 | -4,391 | -96.5% | -4,477 | -96.6% | 4,660 | 3,327 | -1,223 | -26.9% | 3,168 | 2002.1% | -1,333 | -28.6% |
| May | 4,412 | 4,575 | 211 | -4,202 | -95.2% | -4,364 | -95.4% | 4,642 | 3,515 | -897 | -20.3% | 3,304 | 1568.9% | -1,127 | -24.3% |
| June | 4,475 | 4,640 | 451 | -4,023 | -89.9% | -4,189 | -90.3% | 4,746 | 3,434 | -1,041 | -23.3% | 2,983 | 660.7% | -1,312 | -27.6% |
| July | 4,779 | 4,883 | 1,116 | -3,663 | -76.7% | -3,768 | -77.2% | 5,053 | 3,107 | -1,671 | -35.0% | 1,992 | 178.6% | -1,946 | -38.5% |
| August | 4,845 | 4,853 | 1,544 | -3,301 | -68.1% | -3,309 | -68.2% | 4,925 | 3,489 | -1,357 | -28.0% | 1,944 | 125.9% | -1,436 | -29.2% |
| September | 4,809 | 4,891 | 1,651 | -3,158 | -65.7% | -3,239 | -66.2% | 5,053 | 3,307 | -1,502 | -31.2% | 1,655 | 100.3% | -1,747 | -34.6% |
| October | 5,026 | 5,173 | 2,356 | -2,670 | -53.1% | -2,817 | -54.5% | 5,362 | 4,081 | -945 | -18.8% | 1,725 | 73.2% | -1,281 | -23.9% |
| November | 4,963 | 5,189 | 2,601 | -2,362 | -47.6% | -2,588 | -49.9% | 5,465 | 3,908 | -1,055 | -21.3% | 1,307 | 50.3% | -1,556 | -28.5% |
| December | 5,212 | 5,564 | 3,472 | -1,739 | -33.4% | -2,092 | -37.6% | 5,983 | 4,380 | -832 | -16.0% | 907 | 26.1% | -1,603 | -26.8% |
| 1Q | 14,036 | 14,793 | 13,006 | -1,030 | -7.3% | -1,788 | -12.1% | 15,428 | 8,334 | -5,703 | -40.6% | -4,672 | -35.9% | -7,095 | -46.0% |
| 2Q | 13,437 | 13,850 | 820 | -12,616 | -93.9% | -13,030 | -94.1% | 14,048 | 10,276 | -3,161 | -23.5% | 9,455 | 1152.7% | -3,772 | -26.9% |
| 3Q | 14,433 | 14,627 | 4,311 | -10,122 | -70.1% | -10,316 | -70.5% | 15,031 | 9,902 | -4,530 | -31.4% | 5,592 | 129.7% | -5,129 | -34.1% |
| 4Q | 15,201 | 15,927 | 8,430 | -6,772 | -44.5% | -7,497 | -47.1% | 16,809 | 12,369 | -2,832 | -18.6% | 3,940 | 46.7% | -4,440 | -26.4% |
| Total | 57,107 | 59,197 | 26,567 | -30,541 | -53.5% | -32,631 | -55.1% | 61,317 | 40,881 | -16,226 | -28.4% | 14,314 | 53.9% | -20,436 | -33.3% |



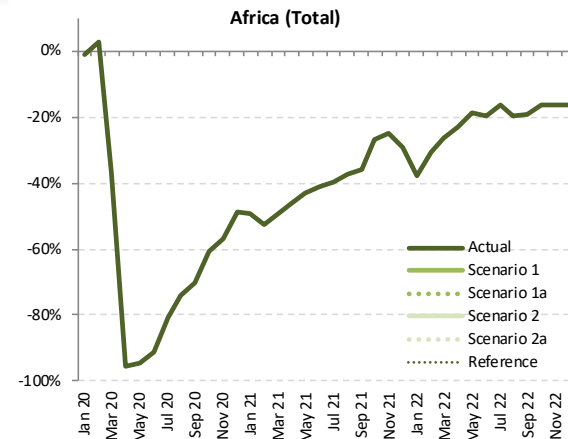
| Seat Capacity (thousand) - Africa Domestic | | | | | | | | | | | | | |
|--|----------|------------|-------------|------------|-------------|-----------|------------------|--------|-------|------------------|---------|----------------------|--|
| Year | 2022 | | | | | | Compared to 2019 | | | Compared to 2021 | | Compared to Baseline | |
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 | |
| Month | f | g | | | | | - | | | | | | |
| January | 5,731 | 3,440 | 3,440 | 3,440 | 3,440 | 3,440 | -1,446 | -29.6% | 692 | 25.2% | -2,290 | -40.0% | |
| February | 5,137 | 3,234 | 3,234 | 3,234 | 3,234 | 3,234 | -1,140 | -26.1% | 831 | 34.6% | -1,903 | -37.0% | |
| March | 5,283 | 3,551 | 3,551 | 3,551 | 3,551 | 3,551 | -1,226 | -25.7% | 369 | 11.6% | -1,732 | -32.8% | |
| April | 4,704 | 3,594 | 3,594 | 3,594 | 3,594 | 3,594 | -956 | -21.0% | 267 | 8.0% | -1,110 | -23.6% | |
| May | 4,737 | 3,448 | 3,448 | 3,448 | 3,448 | 3,448 | -964 | -21.8% | -67 | -1.9% | -1,289 | -27.2% | |
| June | 4,875 | 3,537 | 3,537 | 3,537 | 3,537 | 3,537 | -938 | -21.0% | 103 | 3.0% | -1,338 | -27.4% | |
| July | 5,224 | 3,863 | 3,863 | 3,863 | 3,863 | 3,863 | -915 | -19.2% | 756 | 24.3% | -1,360 | -26.0% | |
| August | 4,992 | 3,948 | 3,948 | 3,948 | 3,948 | 3,948 | -897 | -18.5% | 460 | 13.2% | -1,044 | -20.9% | |
| September | 5,212 | 3,777 | 3,777 | 3,777 | 3,777 | 3,777 | -1,033 | -21.5% | 470 | 14.2% | -1,435 | -27.5% | |
| October | 5,557 | 3,969 | 3,969 | 3,969 | 3,969 | 3,969 | -1,058 | -21.0% | -112 | -2.7% | -1,588 | -28.6% | |
| November | 5,754 | 3,933 | 3,933 | 3,933 | 3,933 | 3,933 | -1,030 | -20.8% | 24 | 0.6% | -1,822 | -31.7% | |
| December | 6,433 | 4,093 | 4,093 | 4,093 | 4,093 | 4,093 | -1,119 | -21.5% | -287 | -6.6% | -2,340 | -36.4% | |
| 1Q | 16,150 | 10,225 | 10,225 | 10,225 | 10,225 | 10,225 | -3,811 | -27.2% | 1,892 | 22.7% | -5,925 | -36.7% | |
| 2Q | 14,316 | 10,579 | 10,579 | 10,579 | 10,579 | 10,579 | -2,858 | -21.3% | 303 | 2.9% | -3,738 | -26.1% | |
| 3Q | 15,428 | 11,588 | 11,588 | 11,588 | 11,588 | 11,588 | -2,845 | -19.7% | 1,686 | 17.0% | -3,839 | -24.9% | |
| 4Q | 17,744 | 11,994 | 11,994 | 11,994 | 11,994 | 11,994 | -3,207 | -21.1% | -375 | -3.0% | -5,750 | -32.4% | |
| Total | 63,638 | 44,387 | 44,387 | 44,387 | 44,387 | 44,387 | -12,720 | -22.3% | 3,506 | 8.6% | -19,251 | -30.3% | |

Seat Capacity (thousand) - Africa International + Domestic

| Year | 2019 | | 2020 | | | | | 2021 | | | | | | | |
|-----------|---------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|---------|----------------------|--------|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 |
| January | 13,070 | 13,996 | 12,942 | -128 | -1.0% | -1,053 | -7.5% | 14,511 | 6,618 | -6,452 | -49.4% | -6,325 | -48.9% | -7,893 | -54.4% |
| February | 11,589 | 12,846 | 11,909 | 320 | 2.8% | -937 | -7.3% | 13,305 | 5,509 | -6,080 | -52.5% | -6,400 | -53.7% | -7,796 | -58.6% |
| March | 12,904 | 13,782 | 8,138 | -4,766 | -36.9% | -5,644 | -41.0% | 14,033 | 6,564 | -6,340 | -49.1% | -1,575 | -19.3% | -7,470 | -53.2% |
| April | 12,611 | 13,391 | 530 | -12,081 | -95.8% | -12,861 | -96.0% | 13,920 | 6,795 | -5,816 | -46.1% | 6,265 | 1182.8% | -7,125 | -51.2% |
| May | 12,409 | 13,308 | 678 | -11,731 | -94.5% | -12,630 | -94.9% | 13,942 | 7,044 | -5,365 | -43.2% | 6,365 | 938.4% | -6,898 | -49.5% |
| June | 12,984 | 13,947 | 1,139 | -11,846 | -91.2% | -12,808 | -91.8% | 14,726 | 7,677 | -5,307 | -40.9% | 6,539 | 574.3% | -7,049 | -47.9% |
| July | 14,158 | 14,868 | 2,751 | -11,407 | -80.6% | -12,117 | -81.5% | 15,751 | 8,520 | -5,638 | -39.8% | 5,768 | 209.7% | -7,231 | -45.9% |
| August | 14,504 | 15,040 | 3,764 | -10,740 | -74.0% | -11,276 | -75.0% | 15,811 | 9,085 | -5,418 | -37.4% | 5,321 | 141.4% | -6,726 | -42.5% |
| September | 13,397 | 14,074 | 3,965 | -9,432 | -70.4% | -10,109 | -71.8% | 14,819 | 8,621 | -4,776 | -35.6% | 4,656 | 117.4% | -6,198 | -41.8% |
| October | 13,336 | 13,988 | 5,263 | -8,073 | -60.5% | -8,725 | -62.4% | 14,646 | 9,785 | -3,551 | -26.6% | 4,522 | 85.9% | -4,861 | -33.2% |
| November | 12,892 | 13,689 | 5,569 | -7,323 | -56.8% | -8,120 | -59.3% | 14,394 | 9,698 | -3,194 | -24.8% | 4,129 | 74.1% | -4,696 | -32.6% |
| December | 13,787 | 14,854 | 7,064 | -6,723 | -48.8% | -7,790 | -52.4% | 15,852 | 9,791 | -3,996 | -29.0% | 2,728 | 38.6% | -6,061 | -38.2% |
| 1Q | 37,563 | 40,623 | 32,990 | -4,573 | -12.2% | -7,633 | -18.8% | 41,850 | 18,691 | -18,872 | -50.2% | -14,299 | -43.3% | -23,159 | -55.3% |
| 2Q | 38,004 | 40,646 | 2,347 | -35,657 | -93.8% | -38,299 | -94.2% | 42,588 | 21,516 | -16,488 | -43.4% | 19,169 | 816.9% | -21,072 | -49.5% |
| 3Q | 42,059 | 43,983 | 10,481 | -31,578 | -75.1% | -33,502 | -76.2% | 46,381 | 26,226 | -15,832 | -37.6% | 15,746 | 150.2% | -20,155 | -43.5% |
| 4Q | 40,016 | 42,531 | 17,896 | -22,120 | -55.3% | -24,635 | -57.9% | 44,892 | 29,274 | -10,742 | -26.8% | 11,378 | 63.6% | -15,617 | -34.8% |
| Total | 157,642 | 167,783 | 63,714 | -93,928 | -59.6% | -104,069 | -62.0% | 175,711 | 95,707 | -61,935 | -39.3% | 31,994 | 50.2% | -80,003 | -45.5% |

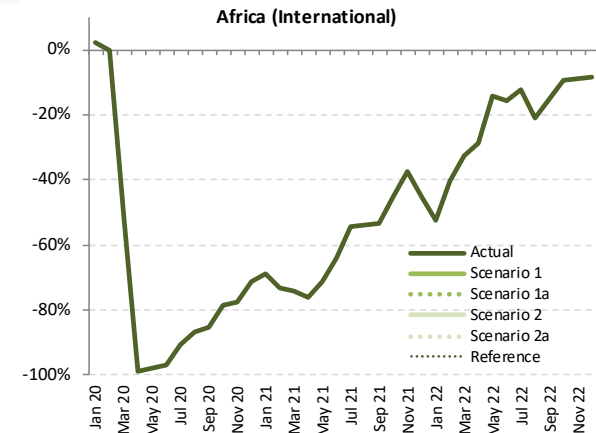
Seat Capacity (thousand) - Africa International + Domestic

| Year | 2022 | | | | | | Compared to 2019 | | | Compared to 2021 | | Compared to Baseline | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|------------------|----------------------|----------------------|--|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | | |
| | f | g | | | | | g-a | | g/e-1 | | g-f | | |
| January | 15,189 | 8,125 | 8,125 | 8,125 | 8,125 | 8,125 | -4,945 | -37.8% | 1,507 | 22.8% | -7,064 | -46.5% | |
| February | 14,013 | 8,030 | 8,030 | 8,030 | 8,030 | 8,030 | -3,559 | -30.7% | 2,521 | 45.8% | -5,983 | -42.7% | |
| March | 14,477 | 9,524 | 9,524 | 9,524 | 9,524 | 9,524 | -3,380 | -26.2% | 2,960 | 45.1% | -4,953 | -34.2% | |
| April | 14,573 | 9,730 | 9,730 | 9,730 | 9,730 | 9,730 | -2,881 | -22.8% | 2,935 | 43.2% | -4,843 | -33.2% | |
| May | 14,729 | 10,122 | 10,122 | 10,122 | 10,122 | 10,122 | -2,287 | -18.4% | 3,078 | 43.7% | -4,607 | -31.3% | |
| June | 15,665 | 10,444 | 10,444 | 10,444 | 10,444 | 10,444 | -2,540 | -19.6% | 2,766 | 36.0% | -5,221 | -33.3% | |
| July | 16,698 | 11,883 | 11,883 | 11,883 | 11,883 | 11,883 | -2,275 | -16.1% | 3,363 | 39.5% | -4,815 | -28.8% | |
| August | 16,626 | 11,631 | 11,631 | 11,631 | 11,631 | 11,631 | -2,873 | -19.8% | 2,545 | 28.0% | -4,995 | -30.0% | |
| September | 15,630 | 10,844 | 10,844 | 10,844 | 10,844 | 10,844 | -2,553 | -19.1% | 2,223 | 25.8% | -4,786 | -30.6% | |
| October | 15,375 | 11,168 | 11,168 | 11,168 | 11,168 | 11,168 | -2,168 | -16.3% | 1,383 | 14.1% | -4,207 | -27.4% | |
| November | 15,203 | 10,782 | 10,782 | 10,782 | 10,782 | 10,782 | -2,110 | -16.4% | 1,084 | 11.2% | -4,421 | -29.1% | |
| December | 16,995 | 11,572 | 11,572 | 11,572 | 11,572 | 11,572 | -2,215 | -16.1% | 1,781 | 18.2% | -5,422 | -31.9% | |
| 1Q | 43,679 | 25,680 | 25,680 | 25,680 | 25,680 | 25,680 | -11,884 | -31.6% | 6,989 | 37.4% | -18,000 | -41.2% | |
| 2Q | 44,967 | 30,296 | 30,296 | 30,296 | 30,296 | 30,296 | -7,708 | -20.3% | 8,780 | 40.8% | -14,671 | -32.6% | |
| 3Q | 48,954 | 34,358 | 34,358 | 34,358 | 34,358 | 34,358 | -7,701 | -18.3% | 8,131 | 31.0% | -14,596 | -29.8% | |
| 4Q | 47,573 | 33,523 | 33,523 | 33,523 | 33,523 | 33,523 | -6,493 | -16.2% | 4,249 | 14.5% | -14,050 | -29.5% | |
| Total | 185,173 | 123,856 | 123,856 | 123,856 | 123,856 | 123,856 | -33,786 | -21.4% | 28,149 | 29.4% | -61,317 | -33.1% | |



Passenger Number (thousand) - Africa International

| Year | 2019 | | | | | | 2020 | | | | | | 2021 | | | | | |
|-----------|--------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|---------|----------------------|--------|--|--|--|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | | | |
| Month | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | | |
| January | 5,881 | 6,388 | 6,005 | 124 | 2.1% | -384 | -6.0% | 6,569 | 1,838 | -4,043 | -68.7% | -4,167 | -69.4% | -4,731 | -72.0% | | | |
| February | 5,157 | 5,842 | 5,141 | -17 | -0.3% | -701 | -12.0% | 6,046 | 1,377 | -3,780 | -73.3% | -3,763 | -73.2% | -4,669 | -77.2% | | | |
| March | 5,939 | 6,443 | 2,910 | -3,029 | -51.0% | -3,533 | -54.8% | 6,541 | 1,531 | -4,408 | -74.2% | -1,379 | -47.4% | -5,010 | -76.6% | | | |
| April | 6,101 | 6,656 | 74 | -6,027 | -98.8% | -6,583 | -98.9% | 7,085 | 1,462 | -4,639 | -76.0% | 1,388 | 1883.7% | -5,623 | -79.4% | | | |
| May | 5,643 | 6,168 | 103 | -5,540 | -98.2% | -6,065 | -98.3% | 6,582 | 1,624 | -4,019 | -71.2% | 1,521 | 1478.9% | -4,958 | -75.3% | | | |
| June | 6,321 | 6,953 | 201 | -6,120 | -96.8% | -6,752 | -97.1% | 7,521 | 2,264 | -4,058 | -64.2% | 2,062 | 1025.3% | -5,257 | -69.9% | | | |
| July | 7,167 | 7,657 | 670 | -6,497 | -90.7% | -6,987 | -91.2% | 8,247 | 3,278 | -3,890 | -54.3% | 2,608 | 389.2% | -4,970 | -60.3% | | | |
| August | 7,559 | 8,002 | 978 | -6,582 | -87.1% | -7,024 | -87.8% | 8,597 | 3,468 | -4,091 | -54.1% | 2,490 | 254.6% | -5,128 | -59.7% | | | |
| September | 6,360 | 6,825 | 932 | -5,428 | -85.4% | -5,894 | -86.4% | 7,296 | 2,957 | -3,402 | -53.5% | 2,026 | 217.5% | -4,338 | -59.5% | | | |
| October | 6,012 | 6,386 | 1,296 | -4,716 | -78.4% | -5,090 | -79.7% | 6,751 | 3,297 | -2,715 | -45.2% | 2,001 | 154.4% | -3,454 | -51.2% | | | |
| November | 5,742 | 6,163 | 1,285 | -4,457 | -77.6% | -4,878 | -79.2% | 6,494 | 3,598 | -2,144 | -37.3% | 2,313 | 180.0% | -2,896 | -44.6% | | | |
| December | 6,351 | 6,894 | 1,809 | -4,542 | -71.5% | -5,085 | -73.8% | 7,348 | 3,479 | -2,872 | -45.2% | 1,670 | 92.3% | -3,869 | -52.7% | | | |
| 1Q | 16,977 | 18,673 | 14,055 | -2,922 | -17.2% | -4,617 | -24.7% | 19,156 | 4,746 | -12,231 | -72.0% | -9,309 | -66.2% | -14,410 | -75.2% | | | |
| 2Q | 18,065 | 19,777 | 378 | -17,687 | -97.9% | -19,399 | -98.1% | 21,188 | 5,349 | -12,715 | -70.4% | 4,971 | 1316.3% | -15,839 | -74.8% | | | |
| 3Q | 21,086 | 22,485 | 2,580 | -18,507 | -87.8% | -19,905 | -88.5% | 24,139 | 9,703 | -11,383 | -54.0% | 7,123 | 276.1% | -14,436 | -59.8% | | | |
| 4Q | 18,105 | 19,442 | 4,390 | -13,715 | -75.8% | -15,053 | -77.4% | 20,593 | 10,374 | -7,731 | -42.7% | 5,984 | 136.3% | -10,219 | -49.6% | | | |
| Total | 74,233 | 80,377 | 21,402 | -52,831 | -71.2% | -58,975 | -73.4% | 85,077 | 30,172 | -44,061 | -59.4% | 8,770 | 41.0% | -54,905 | -64.5% | | | |

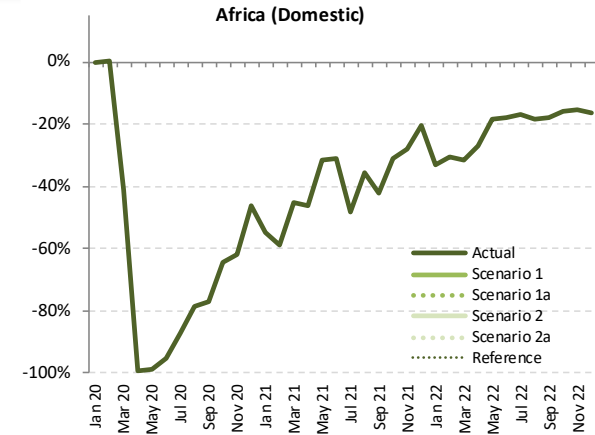


Passenger Number (thousand) - Africa International

| Year | 2022 | | | | | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 |
| Month | f | g | | | | | - | | | | | |
| January | 6,837 | 2,787 | 2,787 | 2,787 | 2,787 | 2,787 | -3,094 | -52.6% | 949 | 51.6% | -4,050 | -59.2% |
| February | 6,379 | 3,086 | 3,086 | 3,086 | 3,086 | 3,086 | -2,072 | -40.2% | 1,708 | 124.0% | -3,294 | -51.6% |
| March | 6,740 | 4,011 | 4,011 | 4,011 | 4,011 | 4,011 | -1,928 | -32.5% | 2,480 | 162.0% | -2,729 | -40.5% |
| April | 7,572 | 4,347 | 4,347 | 4,347 | 4,347 | 4,347 | -1,754 | -28.8% | 2,885 | 197.4% | -3,225 | -42.6% |
| May | 7,064 | 4,830 | 4,830 | 4,830 | 4,830 | 4,830 | -813 | -14.4% | 3,206 | 197.4% | -2,234 | -31.6% |
| June | 8,167 | 5,334 | 5,334 | 5,334 | 5,334 | 5,334 | -987 | -15.6% | 3,071 | 135.7% | -2,833 | -34.7% |
| July | 8,858 | 6,293 | 6,293 | 6,293 | 6,293 | 6,293 | -874 | -12.2% | 3,016 | 92.0% | -2,565 | -29.0% |
| August | 9,199 | 5,983 | 5,983 | 5,983 | 5,983 | 5,983 | -1,576 | -20.9% | 2,515 | 72.5% | -3,216 | -35.0% |
| September | 7,793 | 5,404 | 5,404 | 5,404 | 5,404 | 5,404 | -956 | -15.0% | 2,446 | 82.7% | -2,389 | -30.7% |
| October | 7,139 | 5,435 | 5,435 | 5,435 | 5,435 | 5,435 | -577 | -9.6% | 2,138 | 64.8% | -1,704 | -23.9% |
| November | 6,870 | 5,220 | 5,220 | 5,220 | 5,220 | 5,220 | -522 | -9.1% | 1,622 | 45.1% | -1,650 | -24.0% |
| December | 7,866 | 5,812 | 5,812 | 5,812 | 5,812 | 5,812 | -539 | -8.5% | 2,333 | 67.1% | -2,054 | -26.1% |
| 1Q | 19,956 | 9,883 | 9,883 | 9,883 | 9,883 | 9,883 | -7,094 | -41.8% | 5,137 | 108.2% | -10,073 | -50.5% |
| 2Q | 22,803 | 14,511 | 14,511 | 14,511 | 14,511 | 14,511 | -3,554 | -19.7% | 9,162 | 171.3% | -8,292 | -36.4% |
| 3Q | 25,850 | 17,680 | 17,680 | 17,680 | 17,680 | 17,680 | -3,406 | -16.2% | 7,977 | 82.2% | -8,170 | -31.6% |
| 4Q | 21,875 | 16,467 | 16,467 | 16,467 | 16,467 | 16,467 | -1,638 | -9.0% | 6,093 | 58.7% | -5,409 | -24.7% |
| Total | 90,484 | 58,541 | 58,541 | 58,541 | 58,541 | 58,541 | -15,691 | -21.1% | 28,369 | 94.0% | -31,943 | -35.3% |

Passenger Number (thousand) - Africa Domestic

| Year | 2020 | | | | | | | 2021 | | | | | | | |
|-----------|--------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|---------|----------------------|--------|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 |
| January | 3,114 | 3,587 | 3,410 | -4 | -0.1% | -177 | -4.9% | 3,795 | 1,548 | -1,867 | -54.7% | -1,862 | -54.6% | -2,247 | -59.2% |
| February | 3,147 | 3,378 | 3,161 | 15 | 0.5% | -216 | -6.4% | 3,525 | 1,296 | -1,851 | -58.8% | -1,866 | -59.0% | -2,229 | -63.2% |
| March | 3,504 | 3,653 | 2,060 | -1,445 | -41.2% | -1,593 | -43.6% | 3,760 | 1,914 | -1,590 | -45.4% | -145 | -7.1% | -1,846 | -49.1% |
| April | 3,408 | 3,475 | 32 | -3,375 | -99.1% | -3,443 | -99.1% | 3,496 | 1,827 | -1,581 | -46.4% | 1,794 | 553.1% | -1,670 | -47.8% |
| May | 3,026 | 3,140 | 31 | -2,995 | -99.0% | -3,109 | -99.0% | 3,189 | 2,071 | -955 | -31.6% | 2,040 | 6674.4% | -1,118 | -35.1% |
| June | 3,193 | 3,315 | 154 | -3,039 | -95.2% | -3,160 | -95.4% | 3,393 | 2,210 | -984 | -30.8% | 2,056 | 1333.8% | -1,183 | -34.9% |
| July | 3,514 | 3,595 | 445 | -3,069 | -87.3% | -3,150 | -87.6% | 3,723 | 1,828 | -1,687 | -48.0% | 1,383 | 310.6% | -1,895 | -50.9% |
| August | 3,627 | 3,636 | 770 | -2,857 | -78.8% | -2,866 | -78.8% | 3,693 | 2,329 | -1,298 | -35.8% | 1,559 | 202.6% | -1,365 | -36.9% |
| September | 3,475 | 3,537 | 792 | -2,683 | -77.2% | -2,745 | -77.6% | 3,658 | 2,015 | -1,460 | -42.0% | 1,223 | 154.4% | -1,643 | -44.9% |
| October | 3,523 | 3,629 | 1,256 | -2,267 | -64.4% | -2,373 | -65.4% | 3,765 | 2,429 | -1,094 | -31.1% | 1,173 | 93.4% | -1,336 | -35.5% |
| November | 3,496 | 3,659 | 1,336 | -2,160 | -61.8% | -2,323 | -63.5% | 3,856 | 2,516 | -980 | -28.0% | 1,180 | 88.3% | -1,340 | -34.8% |
| December | 3,765 | 4,023 | 2,022 | -1,743 | -46.3% | -2,002 | -49.7% | 4,330 | 2,997 | -769 | -20.4% | 975 | 48.2% | -1,333 | -30.8% |
| 1Q | 10,065 | 10,618 | 8,631 | -1,434 | -14.3% | -1,987 | -18.7% | 11,080 | 4,758 | -5,308 | -52.7% | -3,874 | -44.9% | -6,323 | -57.1% |
| 2Q | 9,627 | 9,930 | 217 | -9,410 | -97.7% | -9,713 | -97.8% | 10,079 | 6,107 | -3,520 | -36.6% | 5,890 | 2714.3% | -3,972 | -39.4% |
| 3Q | 10,617 | 10,768 | 2,007 | -8,610 | -81.1% | -8,761 | -81.4% | 11,074 | 6,171 | -4,445 | -41.9% | 4,165 | 207.5% | -4,903 | -44.3% |
| 4Q | 10,785 | 11,312 | 4,614 | -6,171 | -57.2% | -6,698 | -59.2% | 11,951 | 7,941 | -2,843 | -26.4% | 3,328 | 72.1% | -4,010 | -33.6% |
| Total | 41,094 | 42,627 | 15,468 | -25,625 | -62.4% | -27,159 | -63.7% | 44,184 | 24,977 | -16,116 | -39.2% | 9,509 | 61.5% | -19,207 | -43.5% |



Passenger Number (thousand) - Africa Domestic

| Year | 2022 | | | | | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|-------|----------------------|--------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 |
| | f | g | | | | | - | | | | | |
| January | 4,015 | 2,282 | 2,282 | 2,282 | 2,282 | 2,282 | -1,133 | -33.2% | 734 | 47.4% | -1,733 | -43.2% |
| February | 3,705 | 2,188 | 2,188 | 2,188 | 2,188 | 2,188 | -959 | -30.5% | 892 | 68.9% | -1,517 | -40.9% |
| March | 3,886 | 2,398 | 2,398 | 2,398 | 2,398 | 2,398 | -1,107 | -31.6% | 483 | 25.3% | -1,488 | -38.3% |
| April | 3,532 | 2,487 | 2,487 | 2,487 | 2,487 | 2,487 | -921 | -27.0% | 660 | 36.2% | -1,045 | -29.6% |
| May | 3,257 | 2,478 | 2,478 | 2,478 | 2,478 | 2,478 | -548 | -18.1% | 407 | 19.7% | -780 | -23.9% |
| June | 3,488 | 2,626 | 2,626 | 2,626 | 2,626 | 2,626 | -568 | -17.8% | 416 | 18.8% | -862 | -24.7% |
| July | 3,852 | 2,923 | 2,923 | 2,923 | 2,923 | 2,923 | -591 | -16.8% | 1,096 | 59.9% | -928 | -24.1% |
| August | 3,746 | 2,959 | 2,959 | 2,959 | 2,959 | 2,959 | -668 | -18.4% | 631 | 27.1% | -787 | -21.0% |
| September | 3,776 | 2,848 | 2,848 | 2,848 | 2,848 | 2,848 | -627 | -18.1% | 833 | 41.3% | -928 | -24.6% |
| October | 3,905 | 2,961 | 2,961 | 2,961 | 2,961 | 2,961 | -562 | -16.0% | 532 | 21.9% | -944 | -24.2% |
| November | 4,064 | 2,963 | 2,963 | 2,963 | 2,963 | 2,963 | -534 | -15.3% | 447 | 17.8% | -1,101 | -27.1% |
| December | 4,659 | 3,142 | 3,142 | 3,142 | 3,142 | 3,142 | -623 | -16.6% | 145 | 4.8% | -1,517 | -32.6% |
| 1Q | 11,606 | 6,867 | 6,867 | 6,867 | 6,867 | 6,867 | -3,198 | -31.8% | 2,110 | 44.3% | -4,738 | -40.8% |
| 2Q | 10,278 | 7,590 | 7,590 | 7,590 | 7,590 | 7,590 | -2,036 | -21.2% | 1,483 | 24.3% | -2,687 | -26.1% |
| 3Q | 11,374 | 8,730 | 8,730 | 8,730 | 8,730 | 8,730 | -1,886 | -17.8% | 2,559 | 41.5% | -2,644 | -23.2% |
| 4Q | 12,628 | 9,066 | 9,066 | 9,066 | 9,066 | 9,066 | -1,719 | -15.9% | 1,125 | 14.2% | -3,563 | -28.2% |
| Total | 45,886 | 32,254 | 32,254 | 32,254 | 32,254 | 32,254 | -8,839 | -21.5% | 7,277 | 29.1% | -13,632 | -29.7% |

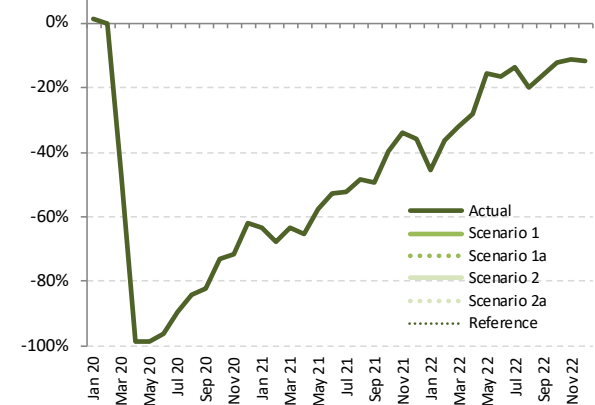
Passenger Number (thousand) - Africa International + Domestic

| Year | 2020 | | | | | | | | | | | | | | | |
|-----------|---------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|---------|----------------------|--------|--|
| | 2019 | | 2020 | | | | | | 2021 | | | | | | | |
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | |
| a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | |
| January | 9,295 | 9,975 | 9,415 | 120 | 1.3% | -561 | -5.6% | 10,364 | 3,386 | -5,909 | -63.6% | -6,029 | -64.0% | -6,978 | -67.3% | |
| February | 8,304 | 9,219 | 8,302 | -2 | 0.0% | -917 | -9.9% | 9,571 | 2,673 | -5,631 | -67.8% | -5,629 | -67.8% | -6,899 | -72.1% | |
| March | 9,443 | 10,096 | 4,970 | -4,474 | -47.4% | -5,126 | -50.8% | 10,301 | 3,445 | -5,998 | -63.5% | -1,524 | -30.7% | -6,856 | -66.6% | |
| April | 9,508 | 10,132 | 106 | -9,402 | -98.9% | -10,026 | -99.0% | 10,582 | 3,288 | -6,220 | -65.4% | 3,182 | 3002.2% | -7,293 | -68.9% | |
| May | 8,668 | 9,308 | 133 | -8,535 | -98.5% | -9,174 | -98.6% | 9,771 | 3,694 | -4,974 | -57.4% | 3,561 | 2669.2% | -6,077 | -62.2% | |
| June | 9,515 | 10,267 | 355 | -9,159 | -96.3% | -9,912 | -96.5% | 10,914 | 4,473 | -5,041 | -53.0% | 4,118 | 1159.1% | -6,441 | -59.0% | |
| July | 10,682 | 11,252 | 1,115 | -9,567 | -89.6% | -10,137 | -90.1% | 11,970 | 5,105 | -5,576 | -52.2% | 3,990 | 357.8% | -6,865 | -57.3% | |
| August | 11,186 | 11,638 | 1,747 | -9,439 | -84.4% | -9,891 | -85.0% | 12,290 | 5,797 | -5,390 | -48.2% | 4,049 | 231.7% | -6,493 | -52.8% | |
| September | 9,835 | 10,363 | 1,724 | -8,111 | -82.5% | -8,639 | -83.4% | 10,954 | 4,972 | -4,863 | -49.4% | 3,249 | 188.5% | -5,981 | -54.6% | |
| October | 9,535 | 10,015 | 2,552 | -6,983 | -73.2% | -7,463 | -74.5% | 10,516 | 5,726 | -3,809 | -39.9% | 3,174 | 124.4% | -4,790 | -45.6% | |
| November | 9,238 | 9,822 | 2,621 | -6,618 | -71.6% | -7,201 | -73.3% | 10,350 | 6,114 | -3,125 | -33.8% | 3,493 | 133.3% | -4,236 | -40.9% | |
| December | 10,116 | 10,917 | 3,831 | -6,285 | -62.1% | -7,087 | -64.9% | 11,678 | 6,475 | -3,641 | -36.0% | 2,645 | 69.0% | -5,203 | -44.6% | |
| 1Q | 27,043 | 29,290 | 22,687 | -4,356 | -16.1% | -6,604 | -22.5% | 30,236 | 9,504 | -17,539 | -64.9% | -13,183 | -58.1% | -20,732 | -68.6% | |
| 2Q | 27,691 | 29,707 | 595 | -27,097 | -97.9% | -29,112 | -98.0% | 31,267 | 11,456 | -16,235 | -58.6% | 10,861 | 1826.4% | -19,811 | -63.4% | |
| 3Q | 31,703 | 33,253 | 4,586 | -27,117 | -85.5% | -28,667 | -86.2% | 35,214 | 15,874 | -15,829 | -49.9% | 11,288 | 246.1% | -19,340 | -54.9% | |
| 4Q | 28,889 | 30,754 | 9,003 | -19,886 | -68.8% | -21,751 | -70.7% | 32,544 | 18,315 | -10,574 | -36.6% | 9,312 | 103.4% | -14,229 | -43.7% | |
| Total | 115,326 | 123,004 | 36,871 | -78,456 | -68.0% | -86,134 | -70.0% | 129,261 | 55,149 | -60,177 | -52.2% | 18,279 | 49.6% | -74,112 | -57.3% | |

Passenger Number (thousand) - Africa International + Domestic

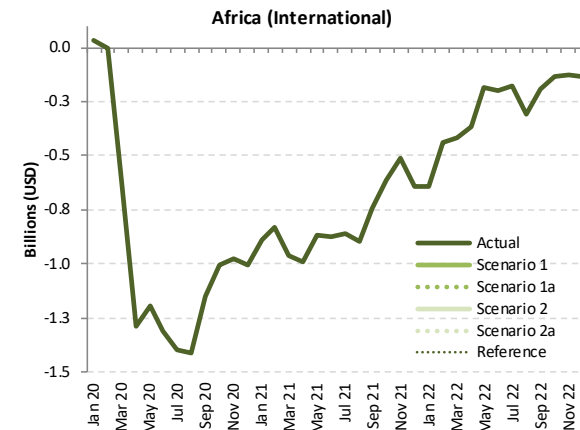
| Year | 2022 | | | | | | | | | | | | | | | |
|-----------|----------|--------|------------|--------|--------|--------|-----------|--------|------------------|--------|------------------|--------|----------------------|--|--|--|
| | Baseline | | Scenario 1 | | | | Reference | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | | | |
| | f | g | g | g | g | - | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 | | | | |
| January | 10,852 | 5,069 | 5,069 | 5,069 | 5,069 | 5,069 | -3,031 | -45.5% | 1,683 | 49.7% | -5,783 | -53.3% | | | | |
| February | 10,084 | 5,274 | 5,274 | 5,274 | 5,274 | 5,274 | -3,035 | -32.1% | 2,963 | 86.0% | -4,217 | -39.7% | | | | |
| March | 10,626 | 6,409 | 6,409 | 6,409 | 6,409 | 6,409 | -2,675 | -28.1% | 3,545 | 107.8% | -4,270 | -38.5% | | | | |
| April | 11,104 | 6,834 | 6,834 | 6,834 | 6,834 | 6,834 | -1,361 | -15.7% | 3,613 | 97.8% | -3,014 | -29.2% | | | | |
| May | 10,321 | 7,960 | 7,960 | 7,960 | 7,960 | 7,960 | -1,554 | -16.3% | 3,487 | 78.0% | -3,695 | -31.7% | | | | |
| June | 12,710 | 9,217 | 9,217 | 9,217 | 9,217 | 9,217 | -1,465 | -13.7% | 4,112 | 80.5% | -3,493 | -27.5% | | | | |
| July | 12,945 | 8,942 | 8,942 | 8,942 | 8,942 | 8,942 | -2,244 | -20.1% | 3,146 | 54.3% | -4,003 | -30.9% | | | | |
| August | 11,569 | 8,251 | 8,251 | 8,251 | 8,251 | 8,251 | -1,583 | -16.1% | 3,279 | 65.9% | -3,318 | -28.7% | | | | |
| September | 11,044 | 8,396 | 8,396 | 8,396 | 8,396 | 8,396 | -1,139 | -11.9% | 2,670 | 46.6% | -2,648 | -24.0% | | | | |
| October | 10,934 | 8,183 | 8,183 | 8,183 | 8,183 | 8,183 | -1,056 | -11.4% | 2,069 | 33.8% | -2,752 | -25.2% | | | | |
| November | 12,525 | 8,954 | 8,954 | 8,954 | 8,954 | 8,954 | -1,162 | -11.5% | 2,479 | 38.3% | -3,571 | -28.5% | | | | |
| December | 31,562 | 16,751 | 16,751 | 16,751 | 16,751 | 16,751 | -10,292 | -38.1% | 7,247 | 76.3% | -14,811 | -46.9% | | | | |
| 1Q | 33,080 | 22,101 | 22,101 | 22,101 | 22,101 | 22,101 | -5,590 | -20.2% | 10,645 | 92.9% | -10,979 | -33.2% | | | | |
| 2Q | 37,224 | 26,411 | 26,411 | 26,411 | 26,411 | 26,411 | -5,292 | -16.7% | 10,536 | 66.4% | -10,814 | -29.0% | | | | |
| 3Q | 34,504 | 25,533 | 25,533 | 25,533 | 25,533 | 25,533 | -3,357 | -11.6% | 7,218 | 39.4% | -8,971 | -26.0% | | | | |
| 4Q | 136,370 | 90,795 | 90,795 | 90,795 | 90,795 | 90,795 | -24,531 | -21.3% | 35,646 | 64.6% | -45,575 | -33.4% | | | | |

Africa (Total)



| Passenger revenue (USD, million) - Africa International | | | | | | | | | | | | | | | | | | |
|---|--------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|---------|----------------------|--------|--|--|--|
| Year | 2019 | | | | | | 2020 | | | | | | 2021 | | | | | |
| Month | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | | | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | | |
| January | 1,292 | 1,394 | 1,328 | 37 | 2.8% | -65 | -4.7% | 1,422 | 403 | -889 | -68.8% | -925 | -69.7% | -1,019 | -71.6% | | | |
| February | 1,127 | 1,269 | 1,122 | -4 | -0.4% | -147 | -11.6% | 1,299 | 296 | -830 | -73.7% | -826 | -73.6% | -1,003 | -77.2% | | | |
| March | 1,290 | 1,392 | 651 | -638 | -49.5% | -741 | -53.2% | 1,402 | 329 | -961 | -74.5% | -323 | -49.5% | -1,073 | -76.5% | | | |
| April | 1,305 | 1,408 | 19 | -1,285 | -98.5% | -1,389 | -98.6% | 1,488 | 316 | -989 | -75.8% | 297 | 1538.7% | -1,171 | -78.7% | | | |
| May | 1,217 | 1,323 | 25 | -1,192 | -97.9% | -1,297 | -98.1% | 1,400 | 352 | -865 | -71.0% | 327 | 1289.2% | -1,048 | -74.8% | | | |
| June | 1,358 | 1,471 | 49 | -1,309 | -96.4% | -1,422 | -96.7% | 1,576 | 481 | -877 | -64.6% | 432 | 882.9% | -1,095 | -69.5% | | | |
| July | 1,541 | 1,627 | 146 | -1,395 | -90.5% | -1,481 | -91.0% | 1,736 | 684 | -857 | -55.6% | 538 | 368.4% | -1,052 | -60.6% | | | |
| August | 1,623 | 1,699 | 213 | -1,410 | -86.9% | -1,486 | -87.4% | 1,810 | 726 | -897 | -55.3% | 513 | 240.3% | -1,084 | -59.9% | | | |
| September | 1,361 | 1,449 | 212 | -1,149 | -84.4% | -1,237 | -85.4% | 1,541 | 614 | -747 | -54.9% | 402 | 189.5% | -926 | -60.1% | | | |
| October | 1,298 | 1,365 | 290 | -1,008 | -77.6% | -1,075 | -78.7% | 1,438 | 688 | -610 | -47.0% | 397 | 136.9% | -750 | -52.2% | | | |
| November | 1,260 | 1,336 | 282 | -977 | -77.6% | -1,053 | -78.9% | 1,396 | 746 | -514 | -40.8% | 463 | 164.2% | -651 | -46.6% | | | |
| December | 1,399 | 1,505 | 396 | -1,004 | -71.7% | -1,110 | -73.7% | 1,597 | 757 | -642 | -45.9% | 362 | 91.5% | -839 | -52.6% | | | |
| 1Q | 3,708 | 4,055 | 3,102 | -606 | -16.3% | -953 | -23.5% | 4,122 | 1,028 | -2,680 | -72.3% | -2,074 | -66.9% | -3,094 | -75.1% | | | |
| 2Q | 3,880 | 4,202 | 94 | -3,786 | -97.6% | -4,109 | -97.8% | 4,464 | 1,150 | -2,730 | -70.4% | 1,056 | 1128.2% | -3,314 | -74.2% | | | |
| 3Q | 4,525 | 4,775 | 572 | -3,954 | -87.4% | -4,203 | -88.0% | 5,087 | 2,025 | -2,500 | -55.3% | 1,453 | 254.2% | -3,062 | -60.2% | | | |
| 4Q | 3,957 | 4,206 | 968 | -2,989 | -75.5% | -3,238 | -77.0% | 4,431 | 2,191 | -1,766 | -44.6% | 1,223 | 126.3% | -2,240 | -50.6% | | | |
| Total | 16,070 | 17,239 | 4,736 | -11,334 | -70.5% | -12,503 | -72.5% | 18,104 | 6,393 | -9,677 | -60.2% | 1,658 | 35.0% | -11,711 | -64.7% | | | |

| Passenger revenue (USD, million) - Africa International | | | | | | | | | | | | | | |
|---|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|------------------|----------------------|--------|----------------------|--|
| Year | 2022 | | | | | | Compared to 2019 | | | Compared to 2021 | | | Compared to Baseline | |
| Month | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | | | |
| | f | g | | | | | - | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 | |
| January | 1,470 | 649 | 649 | 649 | 649 | 649 | -643 | -49.8% | 246 | 61.0% | -821 | -55.8% | | |
| February | 1,358 | 684 | 684 | 684 | 684 | 684 | -442 | -39.3% | 388 | 131.0% | -674 | -49.6% | | |
| March | 1,434 | 871 | 871 | 871 | 871 | 871 | -419 | -32.5% | 542 | 164.9% | -563 | -39.3% | | |
| April | 1,579 | 939 | 939 | 939 | 939 | 939 | -365 | -28.0% | 623 | 197.1% | -639 | -40.5% | | |
| May | 1,492 | 1,036 | 1,036 | 1,036 | 1,036 | 1,036 | -182 | -14.9% | 683 | 193.9% | -456 | -30.6% | | |
| June | 1,694 | 1,158 | 1,158 | 1,158 | 1,158 | 1,158 | -200 | -14.7% | 677 | 140.6% | -537 | -31.7% | | |
| July | 1,848 | 1,362 | 1,362 | 1,362 | 1,362 | 1,362 | -179 | -11.6% | 678 | 99.0% | -486 | -26.3% | | |
| August | 1,923 | 1,314 | 1,314 | 1,314 | 1,314 | 1,314 | -309 | -19.0% | 588 | 81.0% | -609 | -31.6% | | |
| September | 1,638 | 1,169 | 1,169 | 1,169 | 1,169 | 1,169 | -192 | -14.1% | 555 | 90.3% | -469 | -28.6% | | |
| October | 1,514 | 1,161 | 1,161 | 1,161 | 1,161 | 1,161 | -137 | -10.6% | 473 | 68.8% | -354 | -23.3% | | |
| November | 1,466 | 1,130 | 1,130 | 1,130 | 1,130 | 1,130 | -129 | -10.3% | 385 | 51.6% | -336 | -22.9% | | |
| December | 1,702 | 1,268 | 1,268 | 1,268 | 1,268 | 1,268 | -131 | -9.4% | 511 | 67.4% | -434 | -25.5% | | |
| 1Q | 4,262 | 2,204 | 2,204 | 2,204 | 2,204 | 2,204 | -1,504 | -40.6% | 1,176 | 114.4% | -2,058 | -48.3% | | |
| 2Q | 4,765 | 3,133 | 3,133 | 3,133 | 3,133 | 3,133 | -747 | -19.3% | 1,983 | 172.5% | -1,632 | -34.3% | | |
| 3Q | 5,409 | 3,845 | 3,845 | 3,845 | 3,845 | 3,845 | -680 | -15.0% | 1,821 | 89.9% | -1,564 | -28.9% | | |
| 4Q | 4,683 | 3,559 | 3,559 | 3,559 | 3,559 | 3,559 | -398 | -10.0% | 1,369 | 62.5% | -1,123 | -24.0% | | |
| Total | 19,119 | 12,741 | 12,741 | 12,741 | 12,741 | 12,741 | -3,329 | -20.7% | 6,348 | 99.3% | -6,378 | -33.4% | | |

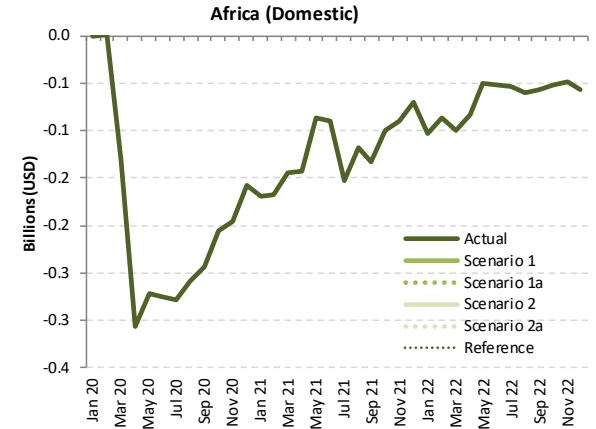


Passenger revenue (USD, million) - Africa Domestic

| Year | 2019 | | | | | | | 2020 | | | | | | | 2021 | | | | | | |
|-----------|--------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|---------|----------------------|--------|--|--|--|--|--|--|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | | | | | | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | | | | | |
| January | 310 | 325 | 309 | 0 | -0.1% | -16 | -4.9% | 344 | 140 | -169 | -54.7% | -169 | -54.6% | -204 | -59.2% | | | | | | |
| February | 285 | 306 | 287 | 1 | 0.5% | -20 | -6.4% | 320 | 117 | -168 | -58.8% | -169 | -59.0% | -202 | -63.2% | | | | | | |
| March | 318 | 331 | 187 | -131 | -41.2% | -144 | -43.6% | 341 | 174 | -144 | -45.4% | -13 | -7.1% | -167 | -49.1% | | | | | | |
| April | 309 | 315 | 3 | -306 | -99.1% | -312 | -99.1% | 317 | 166 | -143 | -46.4% | 163 | 5553.1% | -151 | -47.8% | | | | | | |
| May | 274 | 285 | 3 | -271 | -99.0% | -282 | -99.0% | 289 | 188 | -87 | -31.6% | 185 | 6674.4% | -101 | -35.1% | | | | | | |
| June | 289 | 300 | 14 | -275 | -95.2% | -286 | -95.4% | 308 | 200 | -89 | -30.8% | 186 | 1333.8% | -107 | -34.9% | | | | | | |
| July | 319 | 326 | 40 | -278 | -87.3% | -285 | -87.6% | 337 | 166 | -153 | -48.0% | 125 | 310.6% | -172 | -50.9% | | | | | | |
| August | 329 | 330 | 70 | -259 | -78.8% | -260 | -78.8% | 335 | 211 | -118 | -35.8% | 141 | 202.6% | -124 | -36.9% | | | | | | |
| September | 315 | 321 | 72 | -243 | -77.2% | -249 | -77.6% | 332 | 183 | -132 | -42.0% | 111 | 154.4% | -149 | -44.9% | | | | | | |
| October | 319 | 329 | 114 | -206 | -64.4% | -215 | -65.4% | 341 | 220 | -99 | -31.1% | 106 | 93.4% | -121 | -35.5% | | | | | | |
| November | 317 | 332 | 121 | -196 | -61.8% | -211 | -63.5% | 350 | 228 | -89 | -28.0% | 107 | 88.3% | -122 | -34.8% | | | | | | |
| December | 341 | 365 | 183 | -158 | -46.3% | -181 | -49.7% | 392 | 272 | -70 | -20.4% | 88 | 48.2% | -121 | -30.8% | | | | | | |
| 1Q | 912 | 962 | 782 | -130 | -14.3% | -180 | -18.7% | 1,004 | 431 | -481 | -52.7% | -351 | -44.9% | -573 | -57.1% | | | | | | |
| 2Q | 873 | 900 | 20 | -853 | -97.7% | -880 | -97.8% | 914 | 554 | -319 | -36.6% | 534 | 2714.3% | -360 | -39.4% | | | | | | |
| 3Q | 962 | 976 | 182 | -780 | -81.1% | -794 | -81.4% | 1,004 | 559 | -403 | -41.9% | 378 | 207.5% | -444 | -44.3% | | | | | | |
| 4Q | 978 | 1,025 | 418 | -559 | -57.2% | -607 | -59.2% | 1,083 | 720 | -258 | -26.4% | 302 | 72.1% | -363 | -33.6% | | | | | | |
| Total | 3,725 | 3,864 | 1,402 | -2,323 | -62.4% | -2,462 | -63.7% | 4,005 | 2,264 | -1,461 | -39.2% | 862 | 61.5% | -1,741 | -43.5% | | | | | | |

Passenger revenue (USD, million) - Africa Domestic

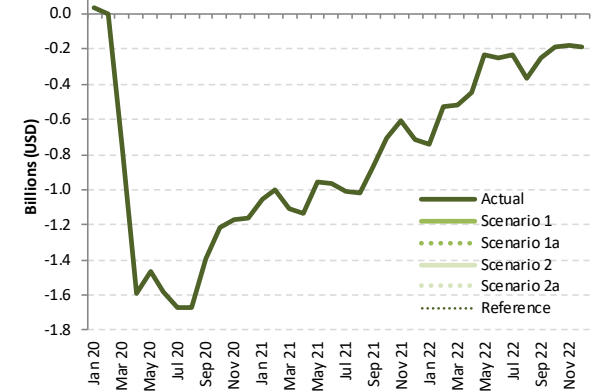
| Year | 2022 | | | | | | | | | | | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|-------|----------------------|--------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
| | f | g | | | | | - | g-a | g/a-1 | g-e | g/e-1 | g-f |
| January | 364 | 207 | 207 | 207 | 207 | 207 | -103 | -33.2% | 67 | 47.4% | -157 | -43.2% |
| February | 336 | 198 | 198 | 198 | 198 | 198 | -87 | -30.5% | 81 | 68.9% | -138 | -40.9% |
| March | 352 | 217 | 217 | 217 | 217 | 217 | -100 | -31.6% | 44 | 25.3% | -135 | -38.3% |
| April | 320 | 225 | 225 | 225 | 225 | 225 | -83 | -27.0% | 60 | 36.2% | -95 | -29.6% |
| May | 295 | 225 | 225 | 225 | 225 | 225 | -50 | -18.1% | 37 | 19.7% | -71 | -23.9% |
| June | 316 | 238 | 238 | 238 | 238 | 238 | -51 | -17.8% | 38 | 18.8% | -78 | -24.7% |
| July | 349 | 265 | 265 | 265 | 265 | 265 | -54 | -16.8% | 99 | 59.9% | -84 | -24.1% |
| August | 340 | 268 | 268 | 268 | 268 | 268 | -61 | -18.4% | 57 | 27.1% | -71 | -21.0% |
| September | 342 | 258 | 258 | 258 | 258 | 258 | -57 | -18.1% | 76 | 41.3% | -84 | -24.6% |
| October | 354 | 268 | 268 | 268 | 268 | 268 | -51 | -16.0% | 48 | 21.9% | -86 | -24.2% |
| November | 368 | 269 | 269 | 269 | 269 | 269 | -48 | -15.3% | 41 | 17.8% | -100 | -27.1% |
| December | 422 | 285 | 285 | 285 | 285 | 285 | -56 | -16.6% | 13 | 4.8% | -138 | -32.6% |
| 1Q | 1,052 | 623 | 623 | 623 | 623 | 623 | -290 | -31.8% | 191 | 44.3% | -430 | -40.8% |
| 2Q | 932 | 688 | 688 | 688 | 688 | 688 | -185 | -21.2% | 134 | 24.3% | -244 | -26.1% |
| 3Q | 1,031 | 791 | 791 | 791 | 791 | 791 | -171 | -17.8% | 232 | 41.5% | -240 | -23.2% |
| 4Q | 1,145 | 822 | 822 | 822 | 822 | 822 | -156 | -15.9% | 102 | 14.2% | -323 | -28.2% |
| Total | 4,159 | 2,924 | 2,924 | 2,924 | 2,924 | 2,924 | -801 | -21.5% | 660 | 29.1% | -1,236 | -29.7% |



Passenger revenue (USD, million) - Africa International + Domestic

| Year | 2019 | | | | | | 2020 | | | | | | 2021 | | | | | |
|-----------|--------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|---------|----------------------|--------|--|--|--|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | | | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | | |
| January | 1,601 | 1,719 | 1,638 | 36 | 2.3% | -81 | -4.7% | 1,766 | 543 | -1,058 | -66.1% | -1,094 | -66.8% | -1,222 | -69.2% | | | |
| February | 1,412 | 1,576 | 1,409 | -3 | -0.2% | -167 | -10.6% | 1,618 | 414 | -998 | -70.7% | -995 | -70.6% | -1,205 | -74.4% | | | |
| March | 1,607 | 1,723 | 838 | -769 | -47.9% | -885 | -51.4% | 1,742 | 502 | -1,105 | -68.8% | -336 | -40.1% | -1,240 | -71.2% | | | |
| April | 1,614 | 1,723 | 22 | -1,591 | -98.6% | -1,701 | -98.7% | 1,805 | 482 | -1,132 | -70.1% | 460 | 2067.8% | -1,323 | -73.3% | | | |
| May | 1,492 | 1,607 | 28 | -1,464 | -98.1% | -1,579 | -98.2% | 1,689 | 540 | -952 | -63.8% | 512 | 1819.4% | -1,149 | -68.0% | | | |
| June | 1,647 | 1,772 | 63 | -1,584 | -96.2% | -1,709 | -96.4% | 1,883 | 681 | -966 | -58.6% | 618 | 983.0% | -1,202 | -63.8% | | | |
| July | 1,860 | 1,953 | 186 | -1,673 | -90.0% | -1,766 | -90.4% | 2,074 | 850 | -1,010 | -54.3% | 664 | 355.9% | -1,223 | -59.0% | | | |
| August | 1,952 | 2,029 | 283 | -1,669 | -85.5% | -1,745 | -86.0% | 2,145 | 937 | -1,015 | -52.0% | 654 | 231.0% | -1,208 | -56.3% | | | |
| September | 1,676 | 1,769 | 284 | -1,392 | -83.1% | -1,485 | -84.0% | 1,872 | 797 | -879 | -52.5% | 513 | 180.7% | -1,075 | -57.4% | | | |
| October | 1,618 | 1,694 | 404 | -1,213 | -75.0% | -1,290 | -76.1% | 1,779 | 908 | -709 | -43.9% | 504 | 124.6% | -871 | -49.0% | | | |
| November | 1,576 | 1,667 | 403 | -1,173 | -74.4% | -1,264 | -75.8% | 1,746 | 974 | -603 | -38.2% | 570 | 141.4% | -772 | -44.2% | | | |
| December | 1,740 | 1,870 | 579 | -1,162 | -66.7% | -1,291 | -69.0% | 1,989 | 1,029 | -711 | -40.9% | 450 | 77.8% | -960 | -48.3% | | | |
| 1Q | 4,621 | 5,018 | 3,884 | -736 | -15.9% | -1,133 | -22.6% | 5,126 | 1,459 | -3,161 | -68.4% | -2,425 | -62.4% | -3,667 | -71.5% | | | |
| 2Q | 4,752 | 5,103 | 113 | -4,639 | -97.6% | -4,989 | -97.8% | 5,377 | 1,703 | -3,049 | -64.2% | 1,590 | 1403.7% | -3,674 | -68.3% | | | |
| 3Q | 5,488 | 5,751 | 754 | -4,734 | -86.3% | -4,997 | -86.9% | 6,091 | 2,584 | -2,903 | -52.9% | 1,831 | 242.9% | -3,507 | -57.6% | | | |
| 4Q | 4,934 | 5,231 | 1,386 | -3,548 | -71.9% | -3,845 | -73.5% | 5,514 | 2,911 | -2,024 | -41.0% | 1,524 | 110.0% | -2,604 | -47.2% | | | |
| Total | 19,795 | 21,103 | 6,138 | -13,657 | -69.0% | -14,965 | -70.9% | 22,109 | 8,657 | -11,138 | -56.3% | 2,520 | 41.1% | -13,452 | -60.8% | | | |

Africa (Total)



Passenger revenue (USD, million) - Africa International + Domestic

| Year | 2022 | | | | | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 |
| | f | g | | | | | - | | | | | |
| January | 1,834 | 856 | 856 | 856 | 856 | 856 | -746 | -46.6% | 312 | 57.5% | -978 | -53.3% |
| February | 1,694 | 882 | 882 | 882 | 882 | 882 | -529 | -37.5% | 469 | 113.3% | -811 | -47.9% |
| March | 1,786 | 1,088 | 1,088 | 1,088 | 1,088 | 1,088 | -519 | -32.3% | 586 | 116.7% | -698 | -39.1% |
| April | 1,899 | 1,165 | 1,165 | 1,165 | 1,165 | 1,165 | -449 | -27.8% | 683 | 141.8% | -734 | -38.7% |
| May | 1,787 | 1,260 | 1,260 | 1,260 | 1,260 | 1,260 | -231 | -15.5% | 720 | 133.3% | -527 | -29.5% |
| June | 2,011 | 1,396 | 1,396 | 1,396 | 1,396 | 1,396 | -251 | -15.3% | 714 | 104.8% | -615 | -30.6% |
| July | 2,198 | 1,627 | 1,627 | 1,627 | 1,627 | 1,627 | -233 | -12.5% | 777 | 91.4% | -571 | -26.0% |
| August | 2,262 | 1,582 | 1,582 | 1,582 | 1,582 | 1,582 | -369 | -18.9% | 645 | 68.9% | -680 | -30.1% |
| September | 1,980 | 1,427 | 1,427 | 1,427 | 1,427 | 1,427 | -249 | -14.8% | 630 | 79.1% | -553 | -27.9% |
| October | 1,868 | 1,429 | 1,429 | 1,429 | 1,429 | 1,429 | -188 | -11.6% | 521 | 57.4% | -439 | -23.5% |
| November | 1,834 | 1,399 | 1,399 | 1,399 | 1,399 | 1,399 | -178 | -11.3% | 425 | 43.7% | -436 | -23.7% |
| December | 2,125 | 1,553 | 1,553 | 1,553 | 1,553 | 1,553 | -187 | -10.8% | 524 | 50.9% | -572 | -26.9% |
| 1Q | 5,314 | 2,826 | 2,826 | 2,826 | 2,826 | 2,826 | -1,794 | -38.8% | 1,367 | 93.7% | -2,488 | -46.8% |
| 2Q | 5,697 | 3,821 | 3,821 | 3,821 | 3,821 | 3,821 | -932 | -19.6% | 2,118 | 124.3% | -1,876 | -32.9% |
| 3Q | 6,440 | 4,637 | 4,637 | 4,637 | 4,637 | 4,637 | -851 | -15.5% | 2,053 | 79.4% | -1,803 | -28.0% |
| 4Q | 5,827 | 4,381 | 4,381 | 4,381 | 4,381 | 4,381 | -553 | -11.2% | 1,470 | 50.5% | -1,446 | -24.8% |
| Total | 23,279 | 15,665 | 15,665 | 15,665 | 15,665 | 15,665 | -4,130 | -20.9% | 7,008 | 80.9% | -7,613 | -32.7% |

Asia/Pacific

| Compared to 2019 | Seat capacity (%) | | | Passenger number (thousand) | | | | | | Passenger revenue (USD, million) | | |
|-------------------|-------------------|---------------|---------------|-----------------------------|---------------|-----------------|---------------|-----------------|---------------|----------------------------------|----------------|----------------|
| | Total | International | Domestic | Total | | International | | Domestic | | Total | International | Domestic |
| 1Q 2020 | -26.1% | -30.1% | -24.3% | -141,677 | -34.7% | -42,794 | -34.9% | -98,882 | -34.6% | -16,747 | -8,505 | -8,242 |
| 2Q 2020 | -68.5% | -91.3% | -58.6% | -316,793 | -76.8% | -117,426 | -96.4% | -199,367 | -68.6% | -38,956 | -24,899 | -14,057 |
| 3Q 2020 | -49.3% | -88.3% | -32.4% | -257,337 | -58.9% | -120,815 | -94.6% | -136,522 | -44.1% | -34,664 | -25,641 | -9,023 |
| 4Q 2020 | -37.3% | -86.6% | -15.7% | -202,995 | -47.7% | -117,468 | -93.9% | -85,527 | -28.5% | -30,376 | -25,124 | -5,252 |
| Total 2020 | -45.3% | -74.2% | -32.7% | -918,801 | -54.6% | -398,503 | -80.1% | -520,298 | -43.9% | -120,743 | -84,169 | -36,574 |
| 1Q 2021 | -43.3% | -84.4% | -25.0% | -225,504 | -55.2% | -114,192 | -93.1% | -111,312 | -38.9% | -32,033 | -24,159 | -7,874 |
| 2Q 2021 | -37.4% | -84.5% | -16.7% | -190,923 | -46.3% | -113,035 | -92.8% | -77,887 | -26.8% | -28,401 | -23,864 | -4,537 |
| 3Q 2021 | -50.1% | -84.3% | -35.3% | -267,183 | -61.1% | -116,834 | -91.5% | -150,349 | -48.6% | -35,162 | -24,694 | -10,468 |
| 4Q 2021 | -45.4% | -81.1% | -29.8% | -240,695 | -56.6% | -110,180 | -88.0% | -130,514 | -43.5% | -33,023 | -23,441 | -9,582 |
| Total 2021 | -44.1% | -83.6% | -26.8% | -924,304 | -54.9% | -454,242 | -91.3% | -470,063 | -39.6% | -128,619 | -96,158 | -32,462 |
| 1Q 2022 | -43.9% | -73.5% | -30.7% | -232,533 | -56.9% | -100,054 | -81.6% | -132,479 | -46.3% | -30,757 | -20,722 | -10,035 |
| 2Q 2022 | -45.9% | -67.0% | -36.7% | -218,460 | -53.0% | -84,439 | -69.3% | -134,020 | -46.1% | -28,385 | -17,294 | -11,091 |
| 3Q 2022 | -34.9% | -59.6% | -24.3% | -176,149 | -40.3% | -76,085 | -59.6% | -100,064 | -32.3% | -23,732 | -15,612 | -8,121 |
| 4Q 2022 | -41.6% | -51.5% | -37.3% | -187,837 | -44.2% | -63,582 | -50.8% | -124,255 | -41.4% | -23,791 | -13,400 | -10,391 |
| Total 2022 | -41.5% | -62.8% | -32.2% | -814,978 | -48.4% | -324,161 | -65.2% | -490,818 | -41.4% | -106,665 | -67,028 | -39,637 |

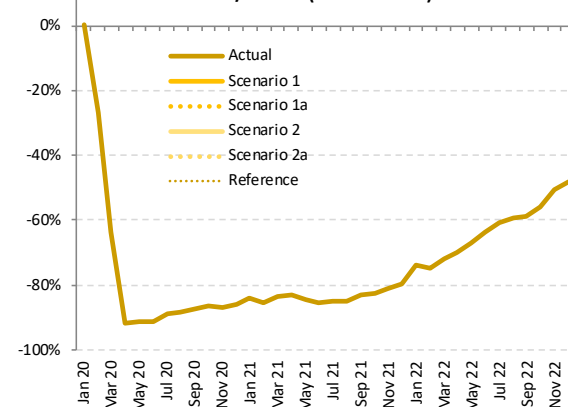
Seat Capacity (thousand) - Asia/Pacific International

| Year | 2020 | | | | | | 2021 | | | | | | | | |
|-----------|---------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|----------------------|--------|----------|--------|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2020 | | Compared to Baseline | | | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 |
| January | 53,265 | 57,270 | 53,331 | 66 | 0.1% | -3,939 | -6.9% | 60,091 | 8,389 | -44,876 | -84.3% | -44,942 | -84.3% | -51,702 | -86.0% |
| February | 49,240 | 52,702 | 36,070 | -13,170 | -26.7% | -16,632 | -31.6% | 54,412 | 7,103 | -42,137 | -85.6% | -28,967 | -80.3% | -47,309 | -86.9% |
| March | 52,868 | 55,127 | 19,269 | -33,600 | -63.6% | -35,858 | -65.0% | 57,032 | 8,719 | -44,149 | -83.5% | -10,549 | -54.7% | -48,312 | -84.7% |
| April | 51,419 | 53,083 | 4,283 | -47,136 | -91.7% | -48,800 | -91.9% | 54,682 | 8,643 | -42,776 | -83.2% | 4,360 | 101.8% | -46,040 | -84.2% |
| May | 52,115 | 54,386 | 4,649 | -47,466 | -91.1% | -49,737 | -91.5% | 56,381 | 7,953 | -44,162 | -84.7% | 3,304 | 71.1% | -48,428 | -85.9% |
| June | 51,244 | 53,134 | 4,462 | -46,782 | -91.3% | -48,671 | -91.6% | 54,970 | 7,326 | -43,918 | -85.7% | 2,864 | 64.2% | -47,644 | -86.7% |
| July | 54,096 | 55,984 | 5,934 | -48,162 | -89.0% | -50,051 | -89.4% | 58,871 | 8,120 | -45,976 | -85.0% | 2,186 | 36.8% | -50,750 | -86.2% |
| August | 54,492 | 57,099 | 6,215 | -48,277 | -88.6% | -50,883 | -89.1% | 60,431 | 8,249 | -46,243 | -84.9% | 2,034 | 32.7% | -52,182 | -86.3% |
| September | 51,502 | 53,050 | 6,595 | -44,907 | -87.2% | -46,455 | -87.6% | 55,872 | 8,746 | -42,756 | -83.0% | 2,151 | 32.6% | -47,126 | -84.3% |
| October | 52,839 | 55,621 | 7,034 | -45,805 | -86.7% | -48,587 | -87.4% | 58,727 | 9,229 | -43,610 | -82.5% | 2,195 | 31.2% | -49,497 | -84.3% |
| November | 51,594 | 54,738 | 6,760 | -44,833 | -86.9% | -47,978 | -87.6% | 58,065 | 9,713 | -41,881 | -81.2% | 2,952 | 43.7% | -48,352 | -83.3% |
| December | 54,954 | 58,362 | 7,595 | -47,359 | -86.2% | -50,767 | -87.0% | 61,803 | 11,109 | -43,845 | -79.8% | 3,514 | 46.3% | -50,694 | -82.0% |
| 1Q | 155,373 | 165,099 | 108,670 | -46,704 | -30.1% | -56,429 | -34.2% | 171,535 | 24,211 | -131,162 | -84.4% | -84,459 | -77.7% | -147,323 | -85.9% |
| 2Q | 154,778 | 160,603 | 13,394 | -141,384 | -91.3% | -147,209 | -91.7% | 166,033 | 23,921 | -130,856 | -84.5% | 10,527 | 78.6% | -142,112 | -85.6% |
| 3Q | 160,089 | 166,133 | 18,744 | -141,345 | -88.3% | -147,389 | -88.7% | 175,174 | 25,115 | -134,974 | -84.3% | 6,371 | 34.0% | -150,059 | -85.7% |
| 4Q | 159,387 | 168,721 | 21,390 | -137,997 | -86.6% | -147,331 | -87.3% | 178,595 | 30,051 | -129,336 | -81.1% | 8,662 | 40.5% | -148,543 | -83.2% |
| Total | 629,628 | 660,556 | 162,198 | -467,430 | -74.2% | -498,359 | -75.4% | 691,337 | 103,299 | -526,329 | -83.6% | -58,899 | -36.3% | -588,038 | -85.1% |

Seat Capacity (thousand) - Asia/Pacific International

| Year | 2022 | | | | | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 |
| | f | g | | | | | | | | | | |
| January | 63,686 | 13,989 | 13,989 | 13,989 | 13,989 | 13,989 | -39,276 | -73.7% | 5,600 | 66.8% | -49,698 | -78.0% |
| February | 56,891 | 12,402 | 12,402 | 12,402 | 12,402 | 12,402 | -36,838 | -74.8% | 5,299 | 74.6% | -44,488 | -78.2% |
| March | 59,370 | 14,803 | 14,803 | 14,803 | 14,803 | 14,803 | -38,066 | -72.0% | 6,083 | 69.8% | -44,567 | -75.1% |
| April | 56,485 | 15,388 | 15,388 | 15,388 | 15,388 | 15,388 | -36,031 | -70.1% | 6,745 | 78.0% | -41,097 | -72.8% |
| May | 58,690 | 17,178 | 17,178 | 17,178 | 17,178 | 17,178 | -34,937 | -67.0% | 9,225 | 116.0% | -41,512 | -70.7% |
| June | 57,029 | 18,567 | 18,567 | 18,567 | 18,567 | 18,567 | -32,678 | -63.8% | 11,241 | 153.4% | -38,462 | -67.4% |
| July | 61,909 | 21,253 | 21,253 | 21,253 | 21,253 | 21,253 | -32,843 | -60.7% | 13,133 | 161.7% | -40,656 | -65.7% |
| August | 64,038 | 22,123 | 22,123 | 22,123 | 22,123 | 22,123 | -32,369 | -59.4% | 13,874 | 168.2% | -41,915 | -65.5% |
| September | 58,757 | 21,287 | 21,287 | 21,287 | 21,287 | 21,287 | -30,215 | -58.7% | 12,541 | 143.4% | -37,470 | -63.8% |
| October | 62,181 | 23,266 | 23,266 | 23,266 | 23,266 | 23,266 | -29,573 | -56.0% | 14,037 | 152.1% | -38,914 | -62.6% |
| November | 61,838 | 25,466 | 25,466 | 25,466 | 25,466 | 25,466 | -26,128 | -50.6% | 15,753 | 162.2% | -36,371 | -58.8% |
| December | 65,758 | 28,511 | 28,511 | 28,511 | 28,511 | 28,511 | -26,442 | -48.1% | 17,403 | 156.7% | -37,246 | -56.6% |
| 1Q | 179,947 | 41,194 | 41,194 | 41,194 | 41,194 | 41,194 | -114,180 | -73.5% | 16,983 | 70.1% | -138,753 | -77.1% |
| 2Q | 172,203 | 51,132 | 51,132 | 51,132 | 51,132 | 51,132 | -103,646 | -67.0% | 27,211 | 113.8% | -121,071 | -70.3% |
| 3Q | 184,704 | 64,663 | 64,663 | 64,663 | 64,663 | 64,663 | -95,427 | -59.6% | 39,548 | 157.5% | -120,041 | -65.0% |
| 4Q | 189,776 | 77,244 | 77,244 | 77,244 | 77,244 | 77,244 | -85,143 | -51.5% | 47,192 | 157.0% | -112,532 | -59.3% |
| Total | 726,630 | 234,232 | 234,232 | 234,232 | 234,232 | 234,232 | -392,395 | -62.8% | 130,933 | 126.8% | -492,397 | -67.8% |

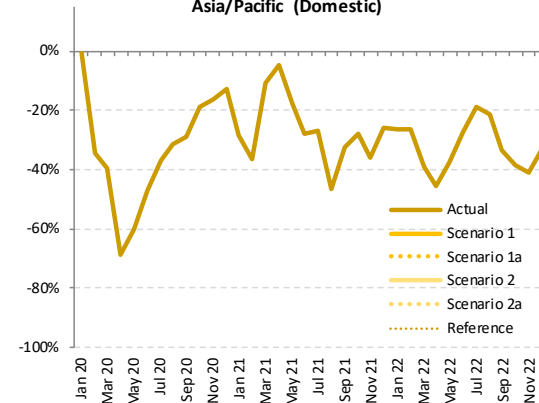
Asia/Pacific (International)



Seat Capacity (thousand) - Asia/Pacific Domestic

| Year | 2020 | | | | | | | | 2021 | | | | | | | |
|-----------|-----------|-----------|----------|----------|-----------|----------|------------------|-----------|-----------|----------|-----------|---------|------------------|----------|----------------------|--|
| | Actual | | Baseline | | Estimated | | Compared to 2019 | | Baseline | | Estimated | | Compared to 2020 | | Compared to Baseline | |
| | a | b | c | c/a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | |
| January | 120,939 | 127,828 | 120,380 | -559 | -0.5% | -7,448 | -5.8% | 132,806 | 86,618 | -34,321 | -28.4% | -33,762 | -28.0% | -46,189 | -34.8% | |
| February | 111,832 | 120,025 | 73,446 | -38,386 | -34.3% | -46,579 | -38.8% | 122,937 | 71,057 | -40,775 | -36.5% | -2,389 | -3.3% | -51,880 | -42.2% | |
| March | 117,628 | 123,036 | 71,501 | -46,127 | -39.2% | -51,535 | -41.9% | 124,572 | 105,089 | -12,539 | -10.7% | 33,587 | 47.0% | -19,484 | -15.6% | |
| April | 116,324 | 118,235 | 36,113 | -80,212 | -69.0% | -82,122 | -69.5% | 120,767 | 110,802 | -5,522 | -4.7% | 74,689 | 206.8% | -9,965 | -8.3% | |
| May | 119,839 | 122,387 | 48,028 | -71,811 | -59.9% | -74,360 | -60.8% | 125,619 | 98,879 | -20,960 | -17.5% | 50,851 | 105.9% | -26,740 | -21.3% | |
| June | 118,127 | 119,977 | 62,669 | -55,458 | -46.9% | -57,308 | -47.8% | 122,926 | 85,272 | -32,855 | -27.8% | 22,603 | 36.1% | -37,654 | -30.6% | |
| July | 126,199 | 129,033 | 79,823 | -46,376 | -36.7% | -49,210 | -38.1% | 133,866 | 92,653 | -33,546 | -26.6% | 12,830 | 16.1% | -41,213 | -30.8% | |
| August | 125,546 | 128,431 | 86,254 | -39,291 | -31.3% | -42,177 | -32.8% | 132,957 | 66,855 | -58,691 | -46.7% | -19,400 | -22.5% | -66,102 | -49.7% | |
| September | 119,707 | 122,898 | 84,916 | -34,791 | -29.1% | -37,982 | -30.9% | 127,100 | 80,652 | -39,054 | -32.6% | -4,264 | -5.0% | -46,447 | -36.5% | |
| October | 123,885 | 126,974 | 100,810 | -23,076 | -18.6% | -26,164 | -20.6% | 132,971 | 89,645 | -34,241 | -27.6% | -11,165 | -11.1% | -43,327 | -32.6% | |
| November | 118,639 | 121,612 | 99,560 | -19,079 | -16.1% | -22,052 | -18.1% | 126,133 | 75,805 | -42,834 | -36.1% | -23,755 | -23.9% | -50,328 | -39.9% | |
| December | 121,839 | 125,686 | 106,651 | -15,188 | -12.5% | -19,035 | -15.1% | 130,608 | 90,469 | -31,370 | -25.7% | -16,182 | -15.2% | -40,138 | -30.7% | |
| 1Q | 350,399 | 370,889 | 265,327 | -85,072 | -24.3% | -105,561 | -28.5% | 380,315 | 262,763 | -87,636 | -25.0% | -2,564 | -1.0% | -117,552 | -30.9% | |
| 2Q | 354,290 | 360,599 | 146,809 | -207,481 | -58.6% | -213,790 | -59.3% | 369,312 | 294,953 | -59,337 | -16.7% | 148,144 | 100.9% | -74,359 | -20.1% | |
| 3Q | 371,451 | 380,362 | 250,993 | -120,458 | -32.4% | -129,369 | -34.0% | 393,922 | 240,160 | -131,291 | -35.3% | -10,833 | -4.3% | -153,762 | -39.0% | |
| 4Q | 364,363 | 374,272 | 307,021 | -57,343 | -15.7% | -67,252 | -18.0% | 389,712 | 255,918 | -108,445 | -29.8% | -51,102 | -16.6% | -133,793 | -34.3% | |
| Total | 1,440,503 | 1,486,123 | 970,150 | -470,353 | -32.7% | -515,973 | -34.7% | 1,533,261 | 1,053,794 | -386,709 | -26.8% | 83,645 | 8.6% | -479,466 | -31.3% | |

Asia/Pacific (Domestic)

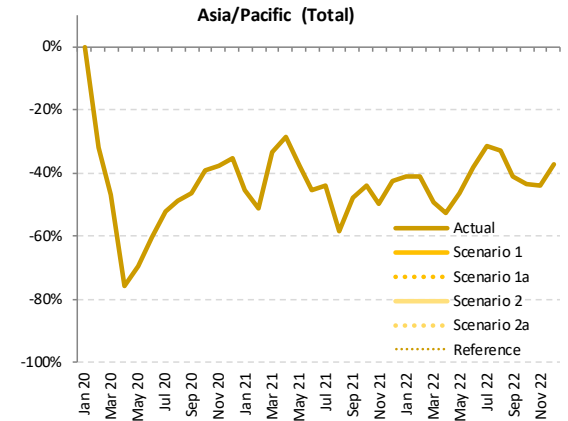


Seat Capacity (thousand) - Asia/Pacific Domestic

| Year | 2022 | | | | | | | | | | | |
|-----------|-----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
| | f | g | | | | | - | g-a | g/a-1 | g-e | g/e-1 | g-f |
| January | 138,877 | 88,897 | 88,897 | 88,897 | 88,897 | 88,897 | -32,042 | -26.5% | 2,279 | 2.6% | -49,980 | -36.0% |
| February | 127,407 | 82,292 | 82,292 | 82,292 | 82,292 | 82,292 | -29,540 | -26.4% | 11,235 | 15.8% | -45,115 | -35.4% |
| March | 127,258 | 71,541 | 71,541 | 71,541 | 71,541 | 71,541 | -46,086 | -39.2% | -33,547 | -31.9% | -55,716 | -43.8% |
| April | 123,429 | 63,649 | 63,649 | 63,649 | 63,649 | 63,649 | -52,675 | -45.3% | -47,153 | -42.6% | -59,780 | -48.4% |
| May | 129,020 | 74,947 | 74,947 | 74,947 | 74,947 | 74,947 | -44,892 | -37.5% | -23,932 | -24.2% | -54,073 | -41.9% |
| June | 125,920 | 85,671 | 85,671 | 85,671 | 85,671 | 85,671 | -32,456 | -27.5% | 398 | 0.5% | -40,250 | -32.0% |
| July | 138,709 | 102,565 | 102,565 | 102,565 | 102,565 | 102,565 | -23,634 | -18.7% | 9,912 | 10.7% | -36,144 | -26.1% |
| August | 137,569 | 98,927 | 98,927 | 98,927 | 98,927 | 98,927 | -26,618 | -21.2% | 32,073 | 48.0% | -38,642 | -28.1% |
| September | 131,499 | 79,697 | 79,697 | 79,697 | 79,697 | 79,697 | -40,010 | -33.4% | -955 | -1.2% | -51,802 | -39.4% |
| October | 138,891 | 76,330 | 76,330 | 76,330 | 76,330 | 76,330 | -47,555 | -38.4% | -13,314 | -14.9% | -62,561 | -45.0% |
| November | 130,714 | 70,197 | 70,197 | 70,197 | 70,197 | 70,197 | -48,441 | -40.8% | -5,608 | -7.4% | -60,517 | -46.3% |
| December | 135,753 | 82,019 | 82,019 | 82,019 | 82,019 | 82,019 | -39,821 | -32.7% | -8,451 | -9.3% | -53,735 | -39.6% |
| 1Q | 393,541 | 242,730 | 242,730 | 242,730 | 242,730 | 242,730 | -107,669 | -30.7% | -20,033 | -7.6% | -150,811 | -38.3% |
| 2Q | 378,369 | 224,267 | 224,267 | 224,267 | 224,267 | 224,267 | -130,023 | -36.7% | -70,686 | -24.0% | -154,103 | -40.7% |
| 3Q | 407,777 | 281,189 | 281,189 | 281,189 | 281,189 | 281,189 | -90,262 | -24.3% | 41,029 | 17.1% | -126,588 | -31.0% |
| 4Q | 405,359 | 228,546 | 228,546 | 228,546 | 228,546 | 228,546 | -135,817 | -37.3% | -27,372 | -10.7% | -176,813 | -43.6% |
| Total | 1,585,046 | 976,732 | 976,732 | 976,732 | 976,732 | 976,732 | -463,771 | -32.2% | -77,062 | -7.3% | -608,314 | -38.4% |

Seat Capacity (thousand) - Asia/Pacific International + Domestic

| Year | 2019 | 2020 | | | | | | 2021 | | | | | | | |
|-----------|-----------|-----------|-----------|------------------|--------|----------------------|--------|-----------|-----------|------------------|--------|----------------------|--------|------------|--------|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 |
| January | 174,204 | 185,098 | 173,711 | -493 | -0.3% | -11,387 | -6.2% | 192,898 | 95,007 | -79,197 | -45.5% | -78,704 | -45.3% | -97,891 | -50.7% |
| February | 161,072 | 172,727 | 109,516 | -51,556 | -32.0% | -63,211 | -36.6% | 177,348 | 78,160 | -82,912 | -51.5% | -31,356 | -28.6% | -99,189 | -55.9% |
| March | 170,496 | 178,163 | 90,770 | -79,726 | -46.8% | -87,393 | -49.1% | 181,604 | 113,808 | -56,688 | -33.2% | 23,038 | 25.4% | -67,796 | -37.3% |
| April | 167,743 | 171,318 | 40,396 | -127,347 | -75.9% | -130,922 | -76.4% | 175,450 | 119,445 | -48,298 | -28.8% | 79,049 | 195.7% | -56,005 | -31.9% |
| May | 171,954 | 176,774 | 52,676 | -119,277 | -69.4% | -124,097 | -70.2% | 181,999 | 106,832 | -65,122 | -37.9% | 54,155 | 102.8% | -75,168 | -41.3% |
| June | 169,371 | 173,111 | 67,131 | -102,240 | -60.4% | -105,980 | -61.2% | 177,896 | 92,598 | -76,773 | -45.3% | 25,467 | 37.9% | -85,298 | -47.9% |
| July | 180,295 | 185,018 | 85,757 | -94,538 | -52.4% | -99,261 | -53.6% | 192,736 | 100,773 | -79,521 | -44.1% | 15,016 | 17.5% | -91,963 | -47.7% |
| August | 180,038 | 185,530 | 92,470 | -87,568 | -48.6% | -93,061 | -50.2% | 193,388 | 75,104 | -104,934 | -58.3% | -17,366 | -18.8% | -118,284 | -61.2% |
| September | 171,208 | 175,948 | 91,511 | -79,697 | -46.5% | -84,437 | -48.0% | 182,972 | 89,398 | -81,810 | -47.8% | -2,113 | -2.3% | -93,573 | -51.1% |
| October | 176,725 | 182,595 | 107,844 | -68,881 | -39.0% | -74,751 | -40.9% | 191,698 | 98,874 | -77,851 | -44.1% | -8,970 | -8.3% | -92,824 | -48.4% |
| November | 170,233 | 176,350 | 106,320 | -63,912 | -37.5% | -70,030 | -39.7% | 184,198 | 85,518 | -84,715 | -49.8% | -20,803 | -19.6% | -98,680 | -53.6% |
| December | 176,793 | 184,048 | 114,246 | -62,547 | -35.4% | -69,802 | -37.9% | 192,410 | 101,578 | -75,215 | -42.5% | -12,668 | -11.1% | -90,832 | -47.2% |
| 1Q | 505,772 | 535,988 | 373,997 | -131,776 | -26.1% | -161,991 | -30.2% | 551,850 | 286,974 | -218,798 | -43.3% | -87,022 | -23.3% | -264,876 | -48.0% |
| 2Q | 509,067 | 521,202 | 160,203 | -348,864 | -68.5% | -360,999 | -69.3% | 535,345 | 318,874 | -190,193 | -37.4% | 158,671 | 99.0% | -216,471 | -40.4% |
| 3Q | 531,540 | 546,496 | 269,737 | -261,803 | -49.3% | -276,759 | -50.6% | 569,096 | 265,275 | -266,265 | -50.1% | -4,462 | -1.7% | -303,821 | -53.4% |
| 4Q | 523,750 | 542,993 | 328,410 | -195,340 | -37.3% | -214,583 | -39.5% | 568,306 | 285,970 | -237,781 | -45.4% | -42,441 | -12.9% | -282,337 | -49.7% |
| Total | 2,070,131 | 2,146,679 | 1,132,347 | -937,783 | -45.3% | -1,014,332 | -47.3% | 2,224,597 | 1,157,093 | -913,037 | -44.1% | 24,746 | 2.2% | -1,067,504 | -48.0% |

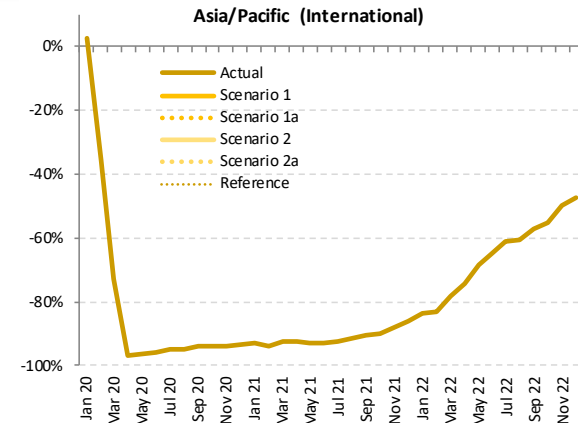


Seat Capacity (thousand) - Asia/Pacific International + Domestic

| Year | 2022 | | | | | | | | | | | |
|-----------|-----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
| | f | g | | | | | - | g-a | g/a-1 | g-e | g/e-1 | g-f |
| January | 202,563 | 102,885 | 102,885 | 102,885 | 102,885 | 102,885 | -71,319 | -40.9% | 7,879 | 8.3% | -99,678 | -49.2% |
| February | 184,297 | 94,694 | 94,694 | 94,694 | 94,694 | 94,694 | -66,378 | -41.2% | 16,534 | 21.2% | -89,603 | -48.6% |
| March | 186,627 | 86,344 | 86,344 | 86,344 | 86,344 | 86,344 | -84,152 | -49.4% | -27,464 | -24.1% | -100,283 | -53.7% |
| April | 179,914 | 79,037 | 79,037 | 79,037 | 79,037 | 79,037 | -88,706 | -52.9% | -40,408 | -33.8% | -100,877 | -56.1% |
| May | 187,709 | 92,125 | 92,125 | 92,125 | 92,125 | 92,125 | -79,829 | -46.4% | -14,707 | -13.8% | -95,585 | -50.9% |
| June | 182,949 | 104,237 | 104,237 | 104,237 | 104,237 | 104,237 | -65,134 | -38.5% | 11,639 | 12.6% | -78,712 | -43.0% |
| July | 200,618 | 123,818 | 123,818 | 123,818 | 123,818 | 123,818 | -56,477 | -31.3% | 23,045 | 22.9% | -76,801 | -38.3% |
| August | 201,607 | 121,050 | 121,050 | 121,050 | 121,050 | 121,050 | -58,987 | -32.8% | 45,947 | 61.2% | -80,556 | -40.0% |
| September | 190,256 | 100,984 | 100,984 | 100,984 | 100,984 | 100,984 | -70,224 | -41.0% | 11,586 | 13.0% | -89,272 | -46.9% |
| October | 201,072 | 99,596 | 99,596 | 99,596 | 99,596 | 99,596 | -77,128 | -43.6% | 723 | 0.7% | -101,476 | -50.5% |
| November | 192,551 | 95,663 | 95,663 | 95,663 | 95,663 | 95,663 | -74,569 | -43.8% | 10,146 | 11.9% | -96,888 | -50.3% |
| December | 201,511 | 110,530 | 110,530 | 110,530 | 110,530 | 110,530 | -66,263 | -37.5% | 8,952 | 8.8% | -90,981 | -45.1% |
| 1Q | 573,488 | 283,924 | 283,924 | 283,924 | 283,924 | 283,924 | -221,849 | -43.9% | -3,051 | -1.1% | -289,564 | -50.5% |
| 2Q | 550,573 | 275,399 | 275,399 | 275,399 | 275,399 | 275,399 | -233,669 | -45.9% | -43,475 | -13.6% | -275,174 | -50.0% |
| 3Q | 592,481 | 345,852 | 345,852 | 345,852 | 345,852 | 345,852 | -185,688 | -34.9% | 80,577 | 30.4% | -246,629 | -41.6% |
| 4Q | 595,134 | 305,790 | 305,790 | 305,790 | 305,790 | 305,790 | -217,960 | -41.6% | 19,820 | 6.9% | -289,345 | -48.6% |
| Total | 2,311,676 | 1,210,964 | 1,210,964 | 1,210,964 | 1,210,964 | 1,210,964 | -859,166 | -41.5% | 53,871 | 4.7% | -1,100,711 | -47.6% |

Passenger Number (thousand) - Asia/Pacific International

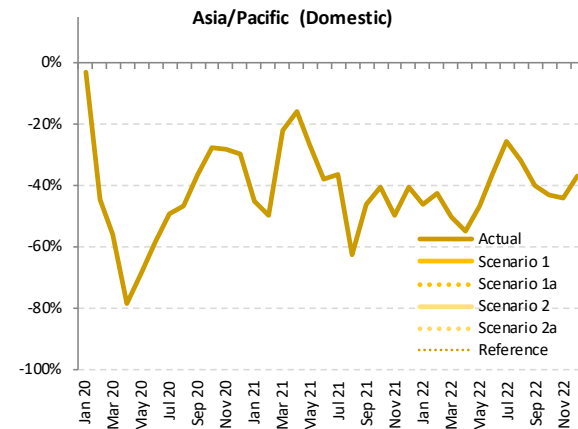
| Year | 2019 | 2020 | | | | | | 2021 | | | | | | | |
|-----------|---------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | |
| Month | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 |
| January | 42,441 | 45,812 | 43,661 | 1,220 | 2.9% | -2,151 | -4.7% | 48,196 | 2,982 | -39,459 | -93.0% | -40,679 | -93.2% | -45,214 | -93.8% |
| February | 38,761 | 41,641 | 24,923 | -13,838 | -35.7% | -16,718 | -40.1% | 43,110 | 2,409 | -36,352 | -93.8% | -22,514 | -90.3% | -40,702 | -94.4% |
| March | 41,446 | 43,367 | 11,270 | -30,176 | -72.8% | -32,097 | -74.0% | 44,982 | 3,065 | -38,381 | -92.6% | -8,205 | -72.8% | -41,917 | -93.2% |
| April | 41,067 | 42,548 | 1,344 | -39,723 | -96.7% | -41,204 | -96.8% | 43,937 | 3,105 | -37,962 | -92.4% | 1,761 | 131.0% | -40,831 | -92.9% |
| May | 40,029 | 41,908 | 1,460 | -38,569 | -96.4% | -40,448 | -96.5% | 43,547 | 2,872 | -37,157 | -92.8% | 1,412 | 96.8% | -40,676 | -93.4% |
| June | 40,750 | 42,398 | 1,616 | -39,134 | -96.0% | -40,782 | -96.2% | 43,971 | 2,834 | -37,916 | -93.0% | 1,217 | 75.3% | -41,137 | -93.6% |
| July | 43,851 | 45,551 | 2,201 | -41,650 | -95.0% | -43,350 | -95.2% | 48,025 | 3,374 | -40,478 | -92.3% | 1,172 | 53.3% | -44,652 | -93.0% |
| August | 44,369 | 46,665 | 2,313 | -42,056 | -94.8% | -44,352 | -95.0% | 49,515 | 3,730 | -40,639 | -91.6% | 1,417 | 61.3% | -45,785 | -92.5% |
| September | 39,429 | 40,765 | 2,320 | -37,109 | -94.1% | -38,444 | -94.3% | 43,046 | 3,712 | -35,717 | -90.6% | 1,392 | 60.0% | -39,334 | -91.4% |
| October | 40,917 | 43,233 | 2,431 | -38,486 | -94.1% | -40,802 | -94.4% | 45,766 | 4,026 | -36,891 | -90.2% | 1,595 | 65.6% | -41,740 | -91.2% |
| November | 40,176 | 42,785 | 2,380 | -37,796 | -94.1% | -40,406 | -94.4% | 45,501 | 4,770 | -35,406 | -88.1% | 2,390 | 100.4% | -40,732 | -89.5% |
| December | 44,042 | 46,952 | 2,857 | -41,186 | -93.5% | -44,095 | -93.9% | 49,847 | 6,159 | -37,883 | -86.0% | 3,302 | 115.6% | -43,688 | -87.6% |
| 1Q | 122,648 | 130,820 | 79,584 | -42,794 | -34.9% | -50,966 | -39.0% | 136,289 | 8,456 | -114,192 | -93.1% | -71,398 | -89.4% | -127,833 | -93.8% |
| 2Q | 121,846 | 126,854 | 4,420 | -117,426 | -96.4% | -122,434 | -96.5% | 131,455 | 8,811 | -113,035 | -92.8% | 4,391 | 99.3% | -122,644 | -93.3% |
| 3Q | 127,649 | 132,980 | 6,834 | -120,815 | -94.6% | -126,146 | -94.9% | 140,586 | 10,815 | -116,834 | -91.5% | 3,981 | 58.2% | -129,771 | -92.3% |
| 4Q | 125,135 | 132,970 | 7,667 | -117,468 | -93.9% | -125,303 | -94.2% | 141,114 | 14,955 | -110,180 | -88.0% | 7,288 | 95.1% | -126,160 | -89.4% |
| Total | 497,279 | 523,625 | 98,775 | -398,503 | -80.1% | -424,849 | -81.1% | 549,444 | 43,037 | -454,242 | -91.3% | -55,738 | -56.4% | -506,407 | -92.2% |



Passenger Number (thousand) - Asia/Pacific International

| Year | 2022 | | | | | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|--------|----------------------|--------|--|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 | |
| Month | f | g | | | | | - | | | | | | |
| January | 51,255 | 7,030 | 7,030 | 7,030 | 7,030 | 7,030 | -35,411 | -83.4% | 4,047 | 135.7% | -44,225 | -86.3% | |
| February | 45,230 | 6,548 | 6,548 | 6,548 | 6,548 | 6,548 | -32,213 | -83.1% | 4,139 | 171.9% | -38,682 | -85.5% | |
| March | 46,979 | 9,017 | 9,017 | 9,017 | 9,017 | 9,017 | -32,429 | -78.2% | 5,952 | 194.2% | -37,963 | -80.8% | |
| April | 45,524 | 10,522 | 10,522 | 10,522 | 10,522 | 10,522 | -30,546 | -74.4% | 7,416 | 238.8% | -35,003 | -76.9% | |
| May | 45,464 | 12,557 | 12,557 | 12,557 | 12,557 | 12,557 | -27,472 | -68.6% | 9,685 | 337.2% | -32,908 | -72.4% | |
| June | 45,757 | 14,329 | 14,329 | 14,329 | 14,329 | 14,329 | -26,421 | -64.8% | 11,495 | 405.7% | -31,429 | -68.7% | |
| July | 50,669 | 17,091 | 17,091 | 17,091 | 17,091 | 17,091 | -26,760 | -61.0% | 13,717 | 406.6% | -33,578 | -66.3% | |
| August | 52,639 | 17,591 | 17,591 | 17,591 | 17,591 | 17,591 | -26,777 | -60.4% | 13,862 | 371.6% | -35,047 | -66.6% | |
| September | 45,416 | 16,882 | 16,882 | 16,882 | 16,882 | 16,882 | -22,547 | -57.2% | 13,170 | 354.8% | -28,534 | -62.8% | |
| October | 48,618 | 18,273 | 18,273 | 18,273 | 18,273 | 18,273 | -22,644 | -55.3% | 14,247 | 353.9% | -30,345 | -62.4% | |
| November | 48,616 | 20,137 | 20,137 | 20,137 | 20,137 | 20,137 | -20,039 | -49.9% | 15,367 | 322.2% | -28,479 | -58.6% | |
| December | 53,211 | 23,142 | 23,142 | 23,142 | 23,142 | 23,142 | -20,900 | -47.5% | 16,983 | 275.7% | -30,068 | -56.5% | |
| 1Q | 143,465 | 22,594 | 22,594 | 22,594 | 22,594 | 22,594 | -100,054 | -81.6% | 14,138 | 167.2% | -120,870 | -84.3% | |
| 2Q | 136,746 | 37,407 | 37,407 | 37,407 | 37,407 | 37,407 | -84,439 | -69.3% | 28,596 | 324.6% | -99,339 | -72.6% | |
| 3Q | 148,723 | 51,564 | 51,564 | 51,564 | 51,564 | 51,564 | -76,085 | -59.6% | 40,749 | 376.8% | -97,159 | -65.3% | |
| 4Q | 150,445 | 61,552 | 61,552 | 61,552 | 61,552 | 61,552 | -63,582 | -50.8% | 46,598 | 311.6% | -88,893 | -59.1% | |
| Total | 579,380 | 173,118 | 173,118 | 173,118 | 173,118 | 173,118 | -324,161 | -65.2% | 130,081 | 302.3% | -406,262 | -70.1% | |

| Passenger Number (thousand) - Asia/Pacific Domestic | | | | | | | | | | | | | | | |
|---|-----------|-----------|-----------|------------------|--------|----------------------|--------|-----------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| Year | 2019 | | | 2020 | | | | 2021 | | | | | | | |
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | |
| Month | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 |
| January | 95,680 | 101,733 | 93,038 | -2,643 | -2.8% | -8,695 | -8.5% | 106,281 | 52,355 | -43,325 | -45.3% | -40,682 | -43.7% | -53,926 | -50.7% |
| February | 93,183 | 100,554 | 51,430 | -41,752 | -44.8% | -49,124 | -48.9% | 103,581 | 46,634 | -46,548 | -50.0% | -4,796 | -9.3% | -56,946 | -55.0% |
| March | 97,091 | 102,127 | 42,604 | -54,487 | -56.1% | -59,523 | -58.3% | 103,920 | 75,653 | -21,438 | -22.1% | 33,049 | 77.6% | -28,267 | -27.2% |
| April | 95,436 | 97,512 | 20,302 | -75,134 | -78.7% | -77,210 | -79.2% | 100,044 | 80,139 | -15,297 | -16.0% | 59,837 | 294.7% | -19,906 | -19.9% |
| May | 97,706 | 100,241 | 30,330 | -67,376 | -69.0% | -69,911 | -69.7% | 103,321 | 71,883 | -25,823 | -26.4% | 41,553 | 137.0% | -31,438 | -30.4% |
| June | 97,365 | 99,388 | 40,509 | -56,857 | -58.4% | -58,880 | -59.2% | 102,278 | 60,598 | -36,767 | -37.8% | 20,089 | 49.6% | -41,680 | -40.8% |
| July | 105,023 | 107,946 | 53,535 | -51,489 | -49.0% | -54,411 | -50.4% | 112,482 | 66,910 | -38,113 | -36.3% | 13,376 | 25.0% | -45,571 | -40.5% |
| August | 106,397 | 109,323 | 56,921 | -49,476 | -46.5% | -52,402 | -47.9% | 113,631 | 39,724 | -66,673 | -62.7% | -17,197 | -30.2% | -73,907 | -65.0% |
| September | 98,156 | 101,304 | 62,599 | -35,558 | -36.2% | -38,705 | -38.2% | 105,198 | 52,593 | -45,564 | -46.4% | -10,006 | -16.0% | -52,605 | -50.0% |
| October | 102,792 | 105,942 | 74,469 | -28,322 | -27.6% | -31,473 | -29.7% | 111,431 | 61,365 | -41,427 | -40.3% | -13,105 | -17.6% | -50,066 | -44.9% |
| November | 98,409 | 101,445 | 70,498 | -27,911 | -28.4% | -30,947 | -30.5% | 105,697 | 49,593 | -48,816 | -49.6% | -20,905 | -29.7% | -56,104 | -53.1% |
| December | 98,922 | 102,630 | 69,627 | -29,294 | -29.6% | -33,002 | -32.2% | 107,153 | 58,650 | -40,271 | -40.7% | -10,977 | -15.8% | -48,503 | -45.3% |
| 1Q | 285,954 | 304,414 | 187,072 | -98,882 | -34.6% | -117,342 | -38.5% | 313,781 | 174,643 | -111,312 | -38.9% | -12,429 | -6.6% | -139,138 | -44.3% |
| 2Q | 290,507 | 297,141 | 91,140 | -199,367 | -68.6% | -206,001 | -69.3% | 305,643 | 212,620 | -77,887 | -26.8% | 121,479 | 133.3% | -93,023 | -30.4% |
| 3Q | 309,577 | 318,573 | 173,055 | -136,522 | -44.1% | -145,518 | -45.7% | 331,311 | 159,228 | -150,349 | -48.6% | -13,827 | -8.0% | -172,083 | -51.9% |
| 4Q | 300,122 | 310,017 | 214,594 | -85,527 | -28.5% | -95,422 | -30.8% | 324,281 | 169,607 | -130,514 | -43.5% | -44,987 | -21.0% | -154,674 | -47.7% |
| Total | 1,186,160 | 1,230,145 | 665,862 | -520,298 | -43.9% | -564,283 | -45.9% | 1,275,016 | 716,098 | -470,063 | -39.6% | 50,236 | 7.5% | -558,918 | -43.8% |



| Passenger Number (thousand) - Asia/Pacific Domestic | | | | | | | | | | | | | |
|---|-----------|------------|-------------|------------|-------------|-----------|------------------|--------|---------|------------------|----------|----------------------|--|
| Year | 2022 | | | | | | Compared to 2019 | | | Compared to 2021 | | Compared to Baseline | |
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 | |
| Month | f | g | | | | | - | g-a | | g/e-1 | | f/g-1 | |
| January | 111,421 | 51,680 | 51,680 | 51,680 | 51,680 | 51,680 | -44,000 | -46.0% | -675 | -1.3% | -59,741 | -53.6% | |
| February | 107,632 | 53,318 | 53,318 | 53,318 | 53,318 | 53,318 | -39,864 | -42.8% | 6,684 | 14.3% | -54,313 | -50.5% | |
| March | 106,383 | 48,477 | 48,477 | 48,477 | 48,477 | 48,477 | -48,615 | -50.1% | -27,176 | -35.9% | -57,906 | -54.4% | |
| April | 102,414 | 42,953 | 42,953 | 42,953 | 42,953 | 42,953 | -52,483 | -55.0% | -37,186 | -46.4% | -59,462 | -58.1% | |
| May | 106,237 | 51,852 | 51,852 | 51,852 | 51,852 | 51,852 | -45,854 | -46.9% | -20,031 | -27.9% | -54,385 | -51.2% | |
| June | 104,915 | 61,683 | 61,683 | 61,683 | 61,683 | 61,683 | -35,683 | -36.6% | 1,085 | 1.8% | -43,232 | -41.2% | |
| July | 116,737 | 77,889 | 77,889 | 77,889 | 77,889 | 77,889 | -27,135 | -25.8% | 10,978 | 16.4% | -38,849 | -33.3% | |
| August | 117,709 | 72,637 | 72,637 | 72,637 | 72,637 | 72,637 | -33,760 | -31.7% | 32,913 | 82.9% | -45,071 | -38.3% | |
| September | 108,981 | 58,987 | 58,987 | 58,987 | 58,987 | 58,987 | -39,169 | -39.9% | 6,394 | 12.2% | -49,993 | -45.9% | |
| October | 116,578 | 58,687 | 58,687 | 58,687 | 58,687 | 58,687 | -44,105 | -42.9% | -2,678 | -4.4% | -57,891 | -49.7% | |
| November | 109,704 | 55,019 | 55,019 | 55,019 | 55,019 | 55,019 | -43,390 | -44.1% | 5,426 | 10.9% | -54,686 | -49.8% | |
| December | 111,567 | 62,162 | 62,162 | 62,162 | 62,162 | 62,162 | -36,760 | -37.2% | 3,512 | 6.0% | -49,406 | -44.3% | |
| 1Q | 325,435 | 153,476 | 153,476 | 153,476 | 153,476 | 153,476 | -132,479 | -46.3% | -21,167 | -12.1% | -171,960 | -52.8% | |
| 2Q | 313,566 | 156,487 | 156,487 | 156,487 | 156,487 | 156,487 | -134,020 | -46.1% | -56,133 | -26.4% | -157,080 | -50.1% | |
| 3Q | 343,427 | 209,513 | 209,513 | 209,513 | 209,513 | 209,513 | -100,064 | -32.3% | 50,285 | 31.6% | -133,913 | -39.0% | |
| 4Q | 337,850 | 175,867 | 175,867 | 175,867 | 175,867 | 175,867 | -124,255 | -41.4% | 6,260 | 3.7% | -161,983 | -47.9% | |
| Total | 1,320,278 | 695,343 | 695,343 | 695,343 | 695,343 | 695,343 | -490,818 | -41.4% | -20,755 | -2.9% | -624,935 | -47.3% | |

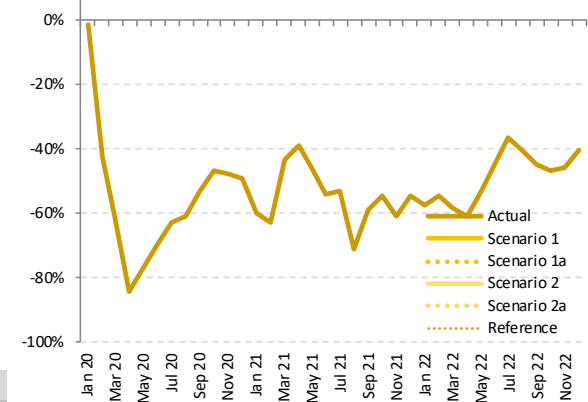
Passenger Number (thousand) - Asia/Pacific International + Domestic

| Year | 2019 | | | | | | | | | | | | | | 2020 | | | | | | | | | | | | | | 2021 | | | | | | | | | | | | | | | | | | |
|------------|-----------|-----------|----------|----------|-----------|----------|------------------|-----------|----------------------|----------|----------|---------|-----------|------------|------------------|------------|------------------|-----------|----------------------|----------|----------|----------|-----------|-----------|------------------|----------|------------------|---------|----------------------|------------|---------|---------|---------|----------|----------|----------|----------|----------|---------|----------|----------|----------|---------|----------|----------|----------|--------|
| | Actual | | Baseline | | Estimated | | Compared to 2019 | | Compared to Baseline | | Baseline | | Estimated | | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | Baseline | | Estimated | | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | | | | | | | | | | | | | | | | | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | f | g | g-f | g/a-1 | g-e | g/e-1 | h | i | i-h | i/a-1 | i-j | i/j-1 | k | l | l-k | l/a-1 | l-m | l/m-1 | | | | | | | | | | | | | | |
| January | 138,121 | 147,545 | 136,699 | -1,423 | -1.0% | -10,846 | -7.4% | 154,477 | 55,337 | -82,784 | -59.9% | -81,362 | -59.5% | -99,140 | -64.2% | 131,944 | 142,195 | 76,353 | -55,591 | -42.1% | -65,842 | -46.3% | 146,691 | 49,043 | -82,901 | -62.8% | -27,310 | -35.8% | -97,648 | -66.6% | 138,537 | 145,494 | 53,874 | -84,663 | -61.1% | -91,620 | -63.0% | 148,902 | 78,718 | -59,819 | -43.2% | 24,844 | 46.1% | -70,184 | -47.1% | | |
| February | 131,944 | 142,195 | 76,353 | -55,591 | -42.1% | -65,842 | -46.3% | 146,691 | 49,043 | -82,901 | -62.8% | -27,310 | -35.8% | -97,648 | -66.6% | 138,537 | 145,494 | 53,874 | -84,663 | -61.1% | -91,620 | -63.0% | 148,902 | 78,718 | -59,819 | -43.2% | 24,844 | 46.1% | -70,184 | -47.1% | 136,503 | 140,060 | 21,646 | -114,857 | -84.1% | -118,414 | -84.5% | 143,981 | 83,244 | -53,259 | -39.0% | 61,598 | 284.6% | -60,737 | -42.2% | | |
| March | 138,537 | 145,494 | 53,874 | -84,663 | -61.1% | -91,620 | -63.0% | 148,902 | 78,718 | -59,819 | -43.2% | 24,844 | 46.1% | -70,184 | -47.1% | 136,503 | 140,060 | 21,646 | -114,857 | -84.1% | -118,414 | -84.5% | 143,981 | 83,244 | -53,259 | -39.0% | 61,598 | 284.6% | -60,737 | -42.2% | 137,735 | 142,149 | 31,790 | -105,945 | -76.9% | -110,359 | -77.6% | 146,868 | 74,755 | -62,980 | -45.7% | 42,965 | 135.2% | -72,113 | -49.1% | | |
| April | 136,503 | 140,060 | 21,646 | -114,857 | -84.1% | -118,414 | -84.5% | 143,981 | 83,244 | -53,259 | -39.0% | 61,598 | 284.6% | -60,737 | -42.2% | 138,115 | 141,786 | 42,125 | -95,991 | -69.5% | -99,662 | -70.3% | 146,249 | 63,432 | -74,684 | -54.1% | 21,307 | 50.6% | -82,817 | -56.6% | 148,875 | 153,497 | 55,736 | -93,139 | -62.6% | -97,761 | -63.7% | 160,507 | 70,284 | -78,591 | -52.8% | 14,548 | 26.1% | -90,223 | -56.2% | | |
| May | 137,735 | 142,149 | 31,790 | -105,945 | -76.9% | -110,359 | -77.6% | 146,868 | 74,755 | -62,980 | -45.7% | 42,965 | 135.2% | -72,113 | -49.1% | 138,115 | 141,786 | 42,125 | -95,991 | -69.5% | -99,662 | -70.3% | 146,249 | 63,432 | -74,684 | -54.1% | 21,307 | 50.6% | -82,817 | -56.6% | 150,766 | 155,988 | 59,234 | -91,531 | -60.7% | -96,754 | -62.0% | 163,146 | 43,454 | -107,312 | -71.2% | -15,780 | -26.6% | -119,691 | -73.4% | | |
| June | 138,115 | 141,786 | 42,125 | -95,991 | -69.5% | -99,662 | -70.3% | 146,249 | 63,432 | -74,684 | -54.1% | 21,307 | 50.6% | -82,817 | -56.6% | 148,875 | 153,497 | 55,736 | -93,139 | -62.6% | -97,761 | -63.7% | 160,507 | 70,284 | -78,591 | -52.8% | 14,548 | 26.1% | -90,223 | -56.2% | 137,586 | 142,069 | 64,919 | -72,667 | -52.8% | -77,150 | -54.3% | 148,244 | 56,305 | -81,281 | -59.1% | -8,614 | -13.3% | -91,939 | -62.0% | | |
| July | 148,875 | 153,497 | 55,736 | -93,139 | -62.6% | -97,761 | -63.7% | 160,507 | 70,284 | -78,591 | -52.8% | 14,548 | 26.1% | -90,223 | -56.2% | 150,766 | 155,988 | 59,234 | -91,531 | -60.7% | -96,754 | -62.0% | 163,146 | 43,454 | -107,312 | -71.2% | -15,780 | -26.6% | -119,691 | -73.4% | 143,708 | 149,175 | 76,900 | -66,808 | -46.5% | -72,275 | -48.4% | 157,197 | 65,391 | -78,318 | -54.5% | -11,509 | -15.0% | -91,806 | -58.4% | | |
| August | 150,766 | 155,988 | 59,234 | -91,531 | -60.7% | -96,754 | -62.0% | 163,146 | 43,454 | -107,312 | -71.2% | -15,780 | -26.6% | -119,691 | -73.4% | 138,584 | 144,231 | 72,878 | -65,707 | -47.4% | -71,353 | -49.5% | 151,199 | 54,363 | -84,222 | -60.8% | -18,515 | -25.4% | -96,836 | -64.0% | 142,964 | 149,581 | 72,484 | -70,480 | -49.3% | -77,098 | -51.5% | 157,000 | 64,809 | -78,155 | -54.7% | -7,675 | -10.6% | -92,191 | -58.7% | | |
| September | 137,586 | 142,069 | 64,919 | -72,667 | -52.8% | -77,150 | -54.3% | 148,244 | 56,305 | -81,281 | -59.1% | -8,614 | -13.3% | -91,939 | -62.0% | 143,708 | 149,175 | 76,900 | -66,808 | -46.5% | -72,275 | -48.4% | 157,197 | 65,391 | -78,318 | -54.5% | -11,509 | -15.0% | -91,806 | -58.4% | 138,584 | 144,231 | 72,878 | -65,707 | -47.4% | -71,353 | -49.5% | 151,199 | 54,363 | -84,222 | -60.8% | -18,515 | -25.4% | -96,836 | -64.0% | | |
| October | 143,708 | 149,175 | 76,900 | -66,808 | -46.5% | -72,275 | -48.4% | 157,197 | 65,391 | -78,318 | -54.5% | -11,509 | -15.0% | -91,806 | -58.4% | 138,584 | 144,231 | 72,878 | -65,707 | -47.4% | -71,353 | -49.5% | 151,199 | 54,363 | -84,222 | -60.8% | -18,515 | -25.4% | -96,836 | -64.0% | 142,964 | 149,581 | 72,484 | -70,480 | -49.3% | -77,098 | -51.5% | 157,000 | 64,809 | -78,155 | -54.7% | -7,675 | -10.6% | -92,191 | -58.7% | | |
| November | 138,584 | 144,231 | 72,878 | -65,707 | -47.4% | -71,353 | -49.5% | 151,199 | 54,363 | -84,222 | -60.8% | -18,515 | -25.4% | -96,836 | -64.0% | 142,964 | 149,581 | 72,484 | -70,480 | -49.3% | -77,098 | -51.5% | 157,000 | 64,809 | -78,155 | -54.7% | -7,675 | -10.6% | -92,191 | -58.7% | 1Q | 408,602 | 435,234 | 266,926 | -141,677 | -34.7% | -168,309 | -38.7% | 450,070 | 183,099 | -225,504 | -55.2% | -83,827 | -31.4% | -266,971 | -59.3% | |
| December | 142,964 | 149,581 | 72,484 | -70,480 | -49.3% | -77,098 | -51.5% | 157,000 | 64,809 | -78,155 | -54.7% | -7,675 | -10.6% | -92,191 | -58.7% | 1Q | 408,602 | 435,234 | 266,926 | -141,677 | -34.7% | -168,309 | -38.7% | 450,070 | 183,099 | -225,504 | -55.2% | -83,827 | -31.4% | -266,971 | -59.3% | 2Q | 412,353 | 423,995 | 95,560 | -316,793 | -76.8% | -328,435 | -77.5% | 437,098 | 221,430 | -190,923 | -46.3% | 125,870 | 131.7% | -215,667 | -49.3% |
| 2019 Total | 1,683,439 | 1,753,770 | 764,638 | -918,801 | -54.6% | -989,133 | -56.4% | 1,824,460 | 759,135 | -924,304 | -54.9% | -5,503 | -0.7% | -1,065,326 | -58.4% | 2020 Total | 1,683,439 | 1,753,770 | 764,638 | -918,801 | -54.6% | -989,133 | -56.4% | 1,824,460 | 759,135 | -924,304 | -54.9% | -5,503 | -0.7% | -1,065,326 | -58.4% | 3Q | 425,257 | 442,987 | 222,262 | -202,995 | -47.7% | -220,725 | -49.8% | 465,395 | 184,562 | -240,695 | -56.6% | -37,699 | -17.0% | -280,833 | -60.3% |

Passenger Number (thousand) - Asia/Pacific International + Domestic

| Year | 2022 | | | | | | | | | | | | | | | | | | | | | | | | | |
|-----------|----------|---------|------------|---------|-------------|---------|------------|----------|-------------|---------|-----------|----------|------------------|------------|------------------|---------|----------------------|---------|---------|----------|----------|---------|---------|----------|------------|--------|
| | Baseline | | Scenario 1 | | Scenario 1a | | Scenario 2 | | Scenario 2a | | Reference | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | | | | | | | | | |
| | f | g | h | i | j | k | l | m | n | o | p | q | r | s | t | u | v | w | | | | | | | | |
| January | 162,676 | 58,710 | 58,710 | 58,710 | 58,710 | 58,710 | 58,710 | -79,411 | -57.5% | 3,373 | 6.1% | -103,966 | -63.9% | 152,862 | 59,866 | 59,866 | 59,866 | 59,866 | 59,866 | -72,077 | -54.6% | 10,823 | 22.1% | -92,996 | -60.8% | |
| February | 153,362 | 57,494 | 57,494 | 57,494 | 57,494 | 57,494 | 57,494 | -81,044 | -58.5% | -21,225 | -27.0% | -95,868 | -62.5% | 147,939 | 53,474 | 53,474 | 53,474 | 53,474 | 53,474 | -83,029 | -60.8% | -29,770 | -35.8% | -94,464 | -63.9% | |
| March | 151,702 | 64,408 | 64,408 | 64,408 | 64,408 | 64,408 | 64,408 | -73,327 | -53.2% | -10,347 | -13.8% | -87,293 | -57.5% | 150,672 | 76,011 | 76,011 | 76,011 | 76,011 | 76,011 | -62,104 | -45.0% | 12,580 | 19.8% | -74,661 | -49.6% | |
| April | 167,406 | 94,979 | 94,979 | 94,979 | 94,979 | 94,979 | 94,979 | -53,895 | -36.2% | 24,695 | 35.1% | -72,427 | -43.3% | 170,347 | 90,229 | 90,229 | 90,229 | 90,229 | 90,229 | -60,537 | -40.2% | 46,775 | 107.6% | -80,119 | -47.0% | |
| May | 154,396 | 75,869 | 75,869 | 75,869 | 75,869 | 75,869 | 75,869 | -61,716 | -44.9% | 19,564 | 34.7% | -78,527 | -50.9% | 165,197 | 76,960 | 76,960 | 76,960 | 76,960 | 76,960 | -66,748 | -46.4% | 11,570 | 17.7% | -88,236 | -53.4% | |
| June | 158,320 | 75,156 | 75,156 | 75,156 | 75,156 | 75,156 | 75,156 | -63,429 | -45.8% | 20,793 | 38.2% | -83,165 | -52.5% | 164,778 | 85,304 | 85,304 | 85,304 | 85,304 | 85,304 | -57,660 | -40.3% | 20,495 | 31.6% | -79,474 | -48.2% | |
| July | 468,900 | 176,070 | 176,070 | 176,070 | 176,070 | 176,070 | 176,070 | -232,533 | -56.9% | -7,029 | -3.8% | -292,830 | -62.5% | 450,313 | 193,894 | 193,894 | 193,894 | 193,894 | 193,894 | -218,460 | -53.0% | -27,537 | -12.4% | -256,419 | -56.9% | |
| August | 492,150 | 261,077 | 261,077 | 261,077 | 261,077 | 261,077 | 261,077 | -167,149 | -40.3% | 91,034 | 53.5% | -231,073 | -47.0% | 488,295 | 237,420 | 237,420 | 237,420 | 237,420 | 237,420 | -187,837 | -44.2% | 52,857 | 28.6% | -250,875 | -51.4% | |
| September | 488,295 | 237,420 | 237,420 | 237,420 | 237,420 | 237,420 | 237,420 | -187,837 | -44.2% | 52,857 | 28.6% | -250,875 | -51.4% | 2021 Total | 1,899,658 | 868,461 | 868,461 | 868,461 | 868,461 | 868,461 | -814,978 | -48.4% | 109,326 | 14.4% | -1,031,197 | -54.3% |

Asia/Pacific (Total)



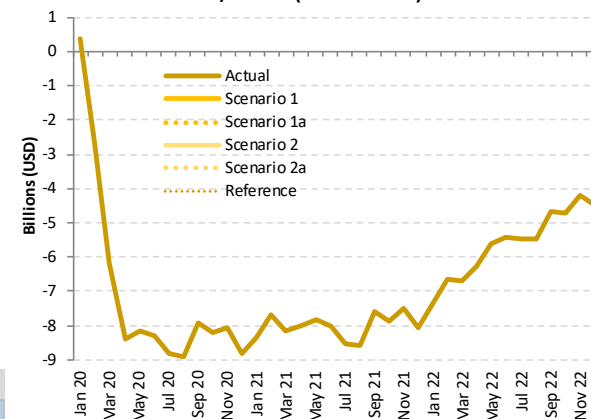
Passenger revenue (USD, million) - Asia/Pacific International

| Year | 2020 | | | | | | | | | | | | | | | 2021 | | | | |
|-----------|---------|----------|-----------|------------------|----------------------|----------|-----------|------------------|------------------|----------------------|----------|-----------|------------------|------------------|----------------------|------|--|--|--|--|
| | 2019 | | 2020 | | | 2020 | | | 2020 | | 2021 | | 2021 | | | 2021 | | | | |
| | Actual | Baseline | Estimated | Compared to 2019 | Compared to Baseline | Baseline | Estimated | Compared to 2019 | Compared to 2020 | Compared to Baseline | Baseline | Estimated | Compared to 2019 | Compared to 2020 | Compared to Baseline | | | | | |
| Month | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | | | | |
| January | 9,033 | 9,794 | 9,414 | 381 | 4.2% | -380 | -3.9% | 10,320 | 687 | -8,347 | -92.4% | -8,728 | -92.7% | -9,633 | -93.3% | | | | | |
| February | 8,223 | 8,891 | 5,529 | -2,693 | -32.8% | -3,362 | -37.8% | 9,200 | 556 | -7,667 | -92.2% | -4,973 | -89.9% | -8,644 | -94.0% | | | | | |
| March | 8,844 | 9,258 | 2,652 | -6,193 | -70.0% | -6,606 | -71.4% | 9,561 | 699 | -8,145 | -92.1% | -1,952 | -73.6% | -8,861 | -92.7% | | | | | |
| April | 8,718 | 9,008 | 299 | -8,419 | -96.6% | -8,709 | -96.7% | 9,316 | 697 | -8,020 | -92.0% | 399 | 133.6% | -8,619 | -92.5% | | | | | |
| May | 8,507 | 8,878 | 326 | -8,180 | -96.2% | -8,552 | -96.3% | 9,211 | 664 | -7,843 | -92.2% | 337 | 103.4% | -8,547 | -92.8% | | | | | |
| June | 8,670 | 8,990 | 370 | -8,300 | -95.7% | -8,620 | -95.9% | 9,334 | 669 | -8,001 | -92.3% | 299 | 80.7% | -8,665 | -92.8% | | | | | |
| July | 9,317 | 9,660 | 506 | -8,812 | -94.6% | -9,154 | -94.8% | 10,172 | 800 | -8,517 | -91.4% | 295 | 58.3% | -9,372 | -92.1% | | | | | |
| August | 9,457 | 9,939 | 546 | -8,911 | -94.2% | -9,393 | -94.5% | 10,530 | 878 | -8,579 | -90.7% | 333 | 61.0% | -9,651 | -91.7% | | | | | |
| September | 8,462 | 8,710 | 543 | -7,919 | -93.6% | -8,168 | -93.8% | 9,191 | 863 | -7,599 | -89.8% | 320 | 58.9% | -8,328 | -90.6% | | | | | |
| October | 8,796 | 9,310 | 567 | -8,228 | -93.5% | -8,742 | -93.9% | 9,866 | 941 | -7,855 | -89.3% | 373 | 65.8% | -8,925 | -90.5% | | | | | |
| November | 8,632 | 9,221 | 558 | -8,074 | -93.5% | -8,663 | -94.0% | 9,814 | 1,116 | -7,516 | -87.1% | 558 | 100.0% | -8,699 | -88.6% | | | | | |
| December | 9,491 | 10,165 | 670 | -8,821 | -92.9% | -9,495 | -93.4% | 10,809 | 1,421 | -8,070 | -85.0% | 752 | 112.2% | -9,387 | -86.9% | | | | | |
| 1Q | 26,100 | 27,943 | 17,595 | -8,505 | -32.6% | -10,348 | -37.0% | 29,080 | 1,942 | -24,159 | -92.6% | -15,654 | -89.0% | -27,139 | -93.3% | | | | | |
| 2Q | 25,894 | 26,876 | 995 | -24,899 | -96.2% | -25,881 | -96.3% | 27,861 | 2,031 | -23,864 | -92.2% | 1,035 | 104.0% | -25,831 | -92.7% | | | | | |
| 3Q | 27,236 | 28,309 | 1,594 | -25,641 | -94.1% | -26,715 | -94.4% | 29,893 | 2,542 | -24,694 | -90.7% | 947 | 59.4% | -27,351 | -91.5% | | | | | |
| 4Q | 26,919 | 28,695 | 1,795 | -25,124 | -93.3% | -26,900 | -93.7% | 30,489 | 3,478 | -23,441 | -87.1% | 1,683 | 93.8% | -27,011 | -88.6% | | | | | |
| Total | 106,149 | 111,823 | 21,980 | -84,169 | -79.3% | -89,844 | -80.3% | 117,323 | 9,991 | -96,158 | -90.6% | -11,988 | -54.5% | -107,332 | -91.5% | | | | | |

Passenger revenue (USD, million) - Asia/Pacific International

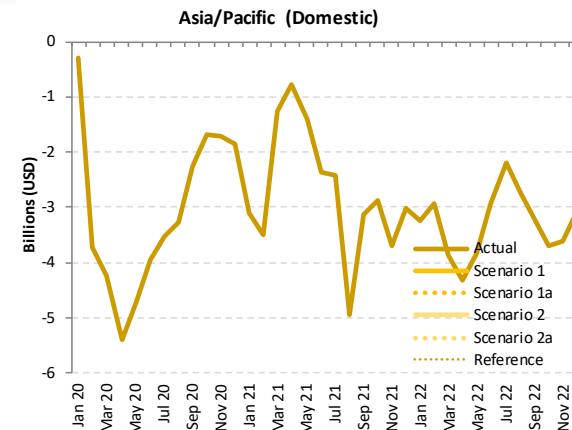
| Year | 2022 | | | | | | | | | | | | | | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|------------------|----------------------|------------------|------------------|----------------------|------|--|--|
| | 2021 | | 2022 | | | 2022 | | | 2022 | | 2022 | | 2022 | | |
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | Compared to 2019 | Compared to 2021 | Compared to Baseline | Compared to 2019 | Compared to 2021 | Compared to Baseline | | | |
| Month | f | g | | | | | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 | | | |
| January | 10,994 | 1,685 | 1,685 | 1,685 | 1,685 | 1,685 | 1,685 | 1,685 | -9,309 | -84.7% | -9,309 | -84.7% | | | |
| February | 9,658 | 1,570 | 1,570 | 1,570 | 1,570 | 1,570 | 1,570 | 1,570 | -8,088 | -83.7% | -8,088 | -83.7% | | | |
| March | 9,951 | 2,123 | 2,123 | 2,123 | 2,123 | 2,123 | 2,123 | 2,123 | -7,828 | -78.7% | -7,828 | -78.7% | | | |
| April | 9,665 | 2,455 | 2,455 | 2,455 | 2,455 | 2,455 | 2,455 | 2,455 | -7,210 | -74.6% | -7,210 | -74.6% | | | |
| May | 9,600 | 2,876 | 2,876 | 2,876 | 2,876 | 2,876 | 2,876 | 2,876 | -6,725 | -70.0% | -6,725 | -70.0% | | | |
| June | 9,720 | 3,269 | 3,269 | 3,269 | 3,269 | 3,269 | 3,269 | 3,269 | -6,451 | -66.4% | -6,451 | -66.4% | | | |
| July | 10,722 | 3,863 | 3,863 | 3,863 | 3,863 | 3,863 | 3,863 | 3,863 | -6,859 | -64.0% | -6,859 | -64.0% | | | |
| August | 11,183 | 3,972 | 3,972 | 3,972 | 3,972 | 3,972 | 3,972 | 3,972 | -7,212 | -64.5% | -7,212 | -64.5% | | | |
| September | 9,685 | 3,789 | 3,789 | 3,789 | 3,789 | 3,789 | 3,789 | 3,789 | -5,896 | -60.9% | -5,896 | -60.9% | | | |
| October | 10,492 | 4,077 | 4,077 | 4,077 | 4,077 | 4,077 | 4,077 | 4,077 | -6,416 | -61.1% | -6,416 | -61.1% | | | |
| November | 10,497 | 4,436 | 4,436 | 4,436 | 4,436 | 4,436 | 4,436 | 4,436 | -6,061 | -57.7% | -6,061 | -57.7% | | | |
| December | 11,561 | 5,006 | 5,006 | 5,006 | 5,006 | 5,006 | 5,006 | 5,006 | -6,556 | -56.7% | -6,556 | -56.7% | | | |
| 1Q | 30,603 | 5,378 | 5,378 | 5,378 | 5,378 | 5,378 | 5,378 | 5,378 | -25,225 | -82.4% | -25,225 | -82.4% | | | |
| 2Q | 28,986 | 8,601 | 8,601 | 8,601 | 8,601 | 8,601 | 8,601 | 8,601 | -20,385 | -70.3% | -20,385 | -70.3% | | | |
| 3Q | 31,590 | 11,624 | 11,624 | 11,624 | 11,624 | 11,624 | 11,624 | 11,624 | -19,966 | -63.2% | -19,966 | -63.2% | | | |
| 4Q | 32,551 | 13,518 | 13,518 | 13,518 | 13,518 | 13,518 | 13,518 | 13,518 | -19,032 | -58.5% | -19,032 | -58.5% | | | |
| Total | 123,729 | 39,121 | 39,121 | 39,121 | 39,121 | 39,121 | 39,121 | 39,121 | -84,608 | -68.4% | -84,608 | -68.4% | | | |

Asia/Pacific (International)



| Year | 2019 | | | | | | 2020 | | | | | | 2021 | | | | | |
|-----------|--------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|--------|----------------------|--------|--|--|--|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | | | |
| Month | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | | |
| January | 7,138 | 7,605 | 6,847 | -290 | -4.1% | -758 | -10.0% | 7,996 | 4,037 | -3,101 | -43.4% | -2,810 | -41.0% | -3,959 | -49.5% | | | |
| February | 7,008 | 7,574 | 3,284 | -3,724 | -53.1% | -4,290 | -56.6% | 7,840 | 3,500 | -3,508 | -50.1% | 216 | 6.6% | -4,340 | -55.4% | | | |
| March | 7,208 | 7,594 | 2,981 | -4,228 | -58.7% | -4,613 | -60.7% | 7,766 | 5,943 | -1,266 | -17.6% | 2,962 | 99.4% | -1,824 | -23.5% | | | |
| April | 7,113 | 7,236 | 1,716 | -5,397 | -75.9% | -5,521 | -76.3% | 7,427 | 6,348 | -765 | -10.8% | 4,632 | 270.0% | -1,079 | -14.5% | | | |
| May | 7,278 | 7,427 | 2,564 | -4,714 | -64.8% | -4,863 | -65.5% | 7,653 | 5,869 | -1,409 | -19.4% | 3,305 | 128.9% | -1,784 | -23.3% | | | |
| June | 7,240 | 7,359 | 3,295 | -3,946 | -54.5% | -4,065 | -55.2% | 7,581 | 4,877 | -2,364 | -32.6% | 1,582 | 48.0% | -2,704 | -35.7% | | | |
| July | 7,837 | 8,011 | 4,312 | -3,524 | -45.0% | -3,698 | -46.2% | 8,350 | 5,428 | -2,409 | -30.7% | 1,115 | 25.9% | -2,922 | -35.0% | | | |
| August | 7,937 | 8,113 | 4,678 | -3,260 | -41.1% | -3,436 | -42.3% | 8,437 | 3,002 | -4,936 | -62.2% | -1,676 | -35.8% | -5,436 | -64.4% | | | |
| September | 7,291 | 7,479 | 5,052 | -2,239 | -30.7% | -2,428 | -32.5% | 7,761 | 4,167 | -3,123 | -42.8% | -884 | -17.5% | -3,594 | -46.3% | | | |
| October | 7,622 | 7,887 | 5,931 | -1,691 | -22.2% | -1,955 | -24.8% | 8,311 | 4,745 | -2,878 | -37.8% | -1,187 | -20.0% | -3,566 | -42.9% | | | |
| November | 7,233 | 7,464 | 5,516 | -1,717 | -23.7% | -1,948 | -26.1% | 7,781 | 3,550 | -3,683 | -50.9% | -1,966 | -35.6% | -4,231 | -54.4% | | | |
| December | 7,279 | 7,569 | 5,435 | -1,844 | -25.3% | -2,134 | -28.2% | 7,922 | 4,257 | -3,022 | -41.5% | -1,178 | -21.7% | -3,665 | -46.3% | | | |
| 1Q | 21,354 | 22,773 | 13,112 | -8,242 | -38.6% | -9,661 | -42.4% | 23,602 | 13,840 | -7,874 | -36.9% | 368 | 2.8% | -10,122 | -42.9% | | | |
| 2Q | 21,631 | 22,023 | 7,574 | -14,057 | -65.0% | -14,449 | -65.6% | 22,661 | 17,094 | -4,537 | -21.0% | 9,520 | 125.7% | -5,567 | -24.6% | | | |
| 3Q | 23,065 | 23,603 | 14,042 | -9,023 | -39.1% | -9,562 | -40.5% | 24,549 | 12,597 | -10,468 | -45.4% | -1,445 | -10.3% | -11,952 | -48.7% | | | |
| 4Q | 22,134 | 22,920 | 16,882 | -5,252 | -23.7% | -6,038 | -26.3% | 24,013 | 12,552 | -9,582 | -43.3% | -4,330 | -25.7% | -11,462 | -47.7% | | | |
| Total | 88,184 | 91,319 | 51,610 | -36,574 | -41.5% | -39,709 | -43.5% | 94,824 | 55,723 | -32,462 | -36.8% | 4,112 | 8.0% | -39,102 | -41.2% | | | |

| Year | 2022 | | | | | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 |
| Month | f | g | | | | | | | | | | |
| January | 8,431 | 3,907 | 3,907 | 3,907 | 3,907 | 3,907 | -3,231 | -45.3% | -130 | -3.2% | -4,524 | -53.7% |
| February | 8,183 | 4,077 | 4,077 | 4,077 | 4,077 | 4,077 | -2,931 | -41.8% | 577 | 16.5% | -4,107 | -50.2% |
| March | 7,988 | 3,336 | 3,336 | 3,336 | 3,336 | 3,336 | -3,872 | -53.7% | -2,607 | -43.9% | -4,652 | -58.2% |
| April | 7,601 | 2,792 | 2,792 | 2,792 | 2,792 | 2,792 | -4,320 | -60.7% | -3,556 | -56.0% | -4,808 | -63.3% |
| May | 7,863 | 3,440 | 3,440 | 3,440 | 3,440 | 3,440 | -3,838 | -52.7% | -2,429 | -41.4% | -4,423 | -56.2% |
| June | 7,779 | 4,308 | 4,308 | 4,308 | 4,308 | 4,308 | -2,932 | -40.5% | -569 | -11.7% | -3,471 | -44.6% |
| July | 8,662 | 5,656 | 5,656 | 5,656 | 5,656 | 5,656 | -2,180 | -27.8% | 229 | 4.2% | -3,006 | -34.7% |
| August | 8,738 | 5,198 | 5,198 | 5,198 | 5,198 | 5,198 | -2,739 | -34.5% | 2,197 | 73.2% | -3,540 | -40.5% |
| September | 8,029 | 4,089 | 4,089 | 4,089 | 4,089 | 4,089 | -3,201 | -43.9% | -78 | -1.9% | -3,940 | -49.1% |
| October | 8,718 | 3,925 | 3,925 | 3,925 | 3,925 | 3,925 | -3,697 | -48.5% | -820 | -17.3% | -4,793 | -55.0% |
| November | 8,085 | 3,611 | 3,611 | 3,611 | 3,611 | 3,611 | -3,621 | -50.1% | 62 | 1.7% | -4,473 | -55.3% |
| December | 8,271 | 4,207 | 4,207 | 4,207 | 4,207 | 4,207 | -3,072 | -42.2% | -50 | -1.2% | -4,064 | -49.1% |
| 1Q | 24,603 | 11,320 | 11,320 | 11,320 | 11,320 | 11,320 | -10,035 | -47.0% | -2,160 | -16.0% | -13,283 | -54.0% |
| 2Q | 23,243 | 10,541 | 10,541 | 10,541 | 10,541 | 10,541 | -11,091 | -51.3% | -6,553 | -38.3% | -12,702 | -54.6% |
| 3Q | 25,429 | 14,944 | 14,944 | 14,944 | 14,944 | 14,944 | -8,121 | -35.2% | 2,347 | 18.6% | -10,485 | -41.2% |
| 4Q | 25,074 | 11,743 | 11,743 | 11,743 | 11,743 | 11,743 | -10,391 | -46.9% | -808 | -6.4% | -13,330 | -53.2% |
| Total | 98,348 | 48,548 | 48,548 | 48,548 | 48,548 | 48,548 | -39,637 | -44.9% | -7,175 | -12.9% | -49,801 | -50.6% |



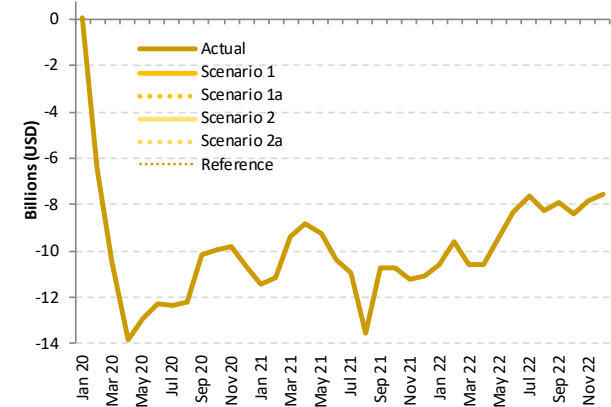
Passenger revenue (USD, million) - Asia/Pacific International + Domestic

| Year | 2019 | 2020 | | | | | | 2021 | | | | | | | |
|-----------|---------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2020 | | Compared to 2019 | | Compared to Baseline | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 |
| January | 16,171 | 17,399 | 16,262 | 91 | 0.6% | -1,137 | -6.5% | 18,315 | 4,723 | -11,447 | -70.8% | -11,538 | -71.0% | -13,592 | -74.2% |
| February | 15,231 | 16,465 | 8,813 | -6,417 | -42.1% | -7,652 | -46.5% | 17,040 | 4,056 | -11,175 | -73.4% | -4,757 | -54.0% | -12,984 | -76.2% |
| March | 16,053 | 16,851 | 5,632 | -10,421 | -64.9% | -11,219 | -66.6% | 17,327 | 6,642 | -9,411 | -58.6% | 1,010 | 17.9% | -10,685 | -61.7% |
| April | 15,831 | 16,244 | 2,014 | -13,816 | -87.3% | -14,230 | -87.6% | 16,743 | 7,045 | -8,785 | -55.5% | 5,031 | 249.8% | -9,698 | -57.9% |
| May | 15,785 | 16,306 | 2,890 | -12,894 | -81.7% | -13,415 | -82.3% | 16,864 | 6,533 | -9,252 | -58.6% | 3,643 | 126.0% | -10,331 | -61.3% |
| June | 15,911 | 16,350 | 3,665 | -12,246 | -77.0% | -12,685 | -77.6% | 16,915 | 5,546 | -10,364 | -65.1% | 1,881 | 51.3% | -11,369 | -67.2% |
| July | 17,154 | 17,671 | 4,818 | -12,336 | -71.9% | -12,852 | -72.7% | 18,522 | 6,228 | -10,925 | -63.7% | 1,410 | 29.3% | -12,294 | -66.4% |
| August | 17,394 | 18,052 | 5,223 | -12,171 | -70.0% | -12,829 | -71.1% | 18,967 | 3,880 | -13,514 | -77.7% | -1,343 | -25.7% | -15,087 | -79.5% |
| September | 15,752 | 16,190 | 5,595 | -10,158 | -64.5% | -10,595 | -65.4% | 16,952 | 5,030 | -10,722 | -68.1% | -564 | -10.1% | -11,922 | -70.3% |
| October | 16,418 | 17,196 | 6,499 | -9,919 | -60.4% | -10,698 | -62.2% | 18,176 | 5,685 | -10,732 | -65.4% | -813 | -12.5% | -12,491 | -68.7% |
| November | 15,865 | 16,685 | 6,074 | -9,791 | -61.7% | -10,611 | -63.6% | 17,595 | 4,666 | -11,199 | -70.6% | -1,408 | -23.2% | -12,930 | -73.5% |
| December | 16,770 | 17,734 | 6,105 | -10,665 | -63.6% | -11,629 | -65.6% | 18,730 | 5,678 | -11,092 | -66.1% | -426 | -7.0% | -13,052 | -69.7% |
| 1Q | 47,455 | 50,716 | 30,707 | -16,747 | -35.3% | -20,009 | -39.5% | 52,682 | 15,421 | -32,033 | -67.5% | -15,286 | -49.8% | -37,261 | -70.7% |
| 2Q | 47,526 | 48,899 | 8,570 | -38,956 | -82.0% | -40,330 | -82.5% | 50,522 | 19,125 | -28,401 | -59.8% | 10,555 | 123.2% | -31,397 | -62.1% |
| 3Q | 50,300 | 51,912 | 15,636 | -34,664 | -68.9% | -36,277 | -69.9% | 54,441 | 15,138 | -35,162 | -69.9% | -497 | -3.2% | -39,303 | -72.2% |
| 4Q | 49,052 | 51,615 | 18,677 | -30,376 | -61.9% | -32,938 | -63.8% | 54,502 | 16,029 | -33,023 | -67.3% | -2,648 | -14.2% | -38,473 | -70.6% |
| Total | 194,333 | 203,143 | 73,590 | -120,743 | -62.1% | -129,553 | -63.8% | 212,148 | 65,714 | -128,619 | -66.2% | -7,876 | -10.7% | -146,434 | -69.0% |

Passenger revenue (USD, million) - Asia/Pacific International + Domestic

| Year | 2022 | | | | | | | | | | | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
| | f | g | | | | | - | g-a | g/a-1 | g-e | g/e-1 | g-f |
| January | 19,425 | 5,592 | 5,592 | 5,592 | 5,592 | 5,592 | -10,579 | -65.4% | 868 | 18.4% | -13,833 | -71.2% |
| February | 17,842 | 5,647 | 5,647 | 5,647 | 5,647 | 5,647 | -9,584 | -62.9% | 1,591 | 39.2% | -12,195 | -68.4% |
| March | 17,939 | 5,459 | 5,459 | 5,459 | 5,459 | 5,459 | -10,594 | -66.0% | -1,183 | -17.8% | -12,480 | -69.6% |
| April | 17,266 | 5,248 | 5,248 | 5,248 | 5,248 | 5,248 | -10,583 | -66.9% | -1,798 | -25.5% | -12,018 | -69.6% |
| May | 17,463 | 6,316 | 6,316 | 6,316 | 6,316 | 6,316 | -9,469 | -60.0% | -217 | -3.3% | -11,147 | -63.8% |
| June | 17,499 | 7,578 | 7,578 | 7,578 | 7,578 | 7,578 | -8,333 | -52.4% | 2,031 | 36.6% | -9,922 | -56.7% |
| July | 19,384 | 9,520 | 9,520 | 9,520 | 9,520 | 9,520 | -7,634 | -44.5% | 3,291 | 52.8% | -9,864 | -50.9% |
| August | 19,921 | 9,170 | 9,170 | 9,170 | 9,170 | 9,170 | -8,224 | -47.3% | 5,290 | 136.3% | -10,751 | -54.0% |
| September | 17,714 | 7,878 | 7,878 | 7,878 | 7,878 | 7,878 | -7,874 | -50.0% | 2,848 | 56.6% | -9,835 | -55.5% |
| October | 19,210 | 8,002 | 8,002 | 8,002 | 8,002 | 8,002 | -8,416 | -51.3% | 2,316 | 40.7% | -11,209 | -58.3% |
| November | 18,581 | 8,047 | 8,047 | 8,047 | 8,047 | 8,047 | -7,818 | -49.3% | 3,382 | 72.5% | -10,534 | -56.7% |
| December | 19,833 | 9,213 | 9,213 | 9,213 | 9,213 | 9,213 | -7,557 | -45.1% | 3,535 | 62.2% | -10,620 | -53.5% |
| 1Q | 55,206 | 16,698 | 16,698 | 16,698 | 16,698 | 16,698 | -30,757 | -64.8% | 1,276 | 8.3% | -38,508 | -69.8% |
| 2Q | 52,228 | 19,141 | 19,141 | 19,141 | 19,141 | 19,141 | -28,385 | -59.7% | 17 | 0.1% | -33,087 | -63.4% |
| 3Q | 57,019 | 26,568 | 26,568 | 26,568 | 26,568 | 26,568 | -23,732 | -47.2% | 11,429 | 75.5% | -30,451 | -53.4% |
| 4Q | 57,624 | 25,262 | 25,262 | 25,262 | 25,262 | 25,262 | -23,791 | -48.5% | 9,232 | 57.6% | -32,363 | -56.2% |
| Total | 222,078 | 87,669 | 87,669 | 87,669 | 87,669 | 87,669 | -106,665 | -54.9% | 21,955 | 33.4% | -134,409 | -60.5% |

Asia/Pacific (Total)



Europe

| Compared to 2019 | Seat capacity (%) | | | Passenger number (thousand) | | | | | | Passenger revenue (USD, million) | | |
|-------------------|-------------------|---------------|---------------|-----------------------------|---------------|-----------------|---------------|-----------------|---------------|----------------------------------|----------------|----------------|
| | Total | International | Domestic | Total | | International | | Domestic | | Total | International | Domestic |
| 1Q 2020 | -16.1% | -18.8% | -9.7% | -45,161 | -19.2% | -34,739 | -20.9% | -10,422 | -15.2% | -5,897 | -5,040 | -857 |
| 2Q 2020 | -90.4% | -93.7% | -80.8% | -291,595 | -94.2% | -223,834 | -96.9% | -67,761 | -86.3% | -36,453 | -30,882 | -5,571 |
| 3Q 2020 | -57.5% | -66.2% | -30.4% | -238,774 | -68.0% | -209,853 | -78.8% | -28,921 | -34.1% | -32,247 | -29,870 | -2,378 |
| 4Q 2020 | -65.3% | -74.4% | -41.6% | -200,326 | -75.3% | -163,959 | -84.7% | -36,367 | -50.1% | -26,448 | -23,458 | -2,990 |
| Total 2020 | -59.3% | -65.9% | -41.1% | -775,856 | -66.8% | -632,385 | -73.8% | -143,471 | -47.1% | -101,045 | -89,249 | -11,795 |
| 1Q 2021 | -71.9% | -80.6% | -51.4% | -183,207 | -78.0% | -147,275 | -88.7% | -35,932 | -52.3% | -24,192 | -21,238 | -2,954 |
| 2Q 2021 | -63.4% | -74.0% | -32.8% | -220,548 | -71.2% | -192,851 | -83.5% | -27,697 | -35.3% | -28,870 | -26,593 | -2,277 |
| 3Q 2021 | -32.1% | -41.7% | -2.2% | -149,504 | -42.6% | -145,093 | -54.5% | -4,412 | -5.2% | -21,893 | -21,530 | -363 |
| 4Q 2021 | -26.4% | -32.9% | -9.4% | -92,163 | -34.6% | -83,046 | -42.9% | -9,117 | -12.6% | -13,851 | -13,102 | -750 |
| Total 2021 | -47.4% | -56.2% | -23.3% | -645,422 | -55.6% | -568,265 | -66.3% | -77,157 | -25.3% | -88,806 | -82,463 | -6,343 |
| 1Q 2022 | -35.5% | -38.0% | -29.6% | -101,173 | -43.1% | -78,159 | -47.0% | -23,014 | -33.5% | -13,441 | -11,549 | -1,892 |
| 2Q 2022 | -21.6% | -23.6% | -15.8% | -73,513 | -23.7% | -59,274 | -25.7% | -14,239 | -18.1% | -9,787 | -8,617 | -1,171 |
| 3Q 2022 | -19.5% | -22.0% | -11.8% | -70,922 | -20.2% | -61,489 | -23.1% | -9,433 | -11.1% | -9,408 | -8,632 | -776 |
| 4Q 2022 | -23.8% | -23.5% | -24.5% | -60,477 | -22.7% | -44,182 | -22.8% | -16,295 | -22.4% | -7,476 | -6,136 | -1,340 |
| Total 2022 | -24.4% | -26.0% | -20.1% | -306,084 | -26.4% | -243,104 | -28.4% | -62,980 | -20.7% | -40,112 | -34,934 | -5,178 |

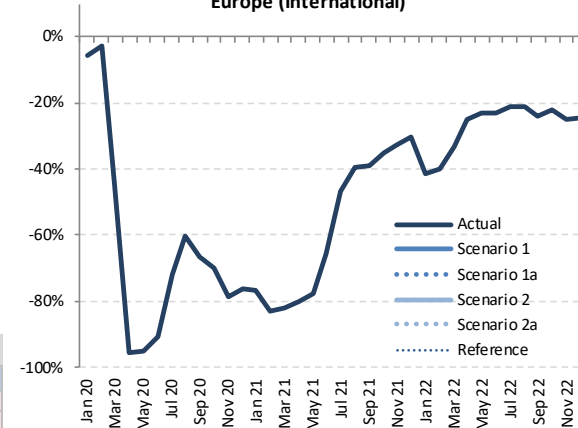
Seat Capacity (thousand) - Europe International

| Year | 2019 | | | | | | | | 2020 | | | | | | | | 2021 | | | | | | | |
|-----------|-----------|-----------|-----------|------------------|--------|----------------------|--------|-----------|-----------|------------------|--------|------------------|--------|----------------------|--------|--|------|--|--|--|--|--|--|--|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | | | | | | | | | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | | | | | | | | |
| January | 69,659 | 70,287 | 65,774 | -3,886 | -5.6% | -4,514 | -6.4% | 71,241 | 16,093 | -53,566 | -76.9% | -49,681 | -75.5% | -55,148 | -77.4% | | | | | | | | | |
| February | 63,900 | 67,744 | 62,057 | -1,843 | -2.9% | -5,686 | -8.4% | 69,638 | 10,860 | -53,040 | -83.0% | -51,197 | -82.5% | -58,778 | -84.4% | | | | | | | | | |
| March | 72,988 | 76,154 | 39,881 | -33,106 | -45.4% | -36,273 | -47.6% | 77,475 | 13,159 | -59,829 | -82.0% | -26,723 | -67.0% | -64,316 | -83.0% | | | | | | | | | |
| April | 84,037 | 86,438 | 3,667 | -80,369 | -95.6% | -82,771 | -95.8% | 89,545 | 16,849 | -67,187 | -80.0% | 13,182 | 359.4% | -72,696 | -81.2% | | | | | | | | | |
| May | 93,390 | 94,115 | 4,557 | -88,833 | -95.1% | -89,558 | -95.2% | 95,292 | 21,067 | -72,323 | -77.4% | 16,510 | 362.3% | -74,225 | -77.9% | | | | | | | | | |
| June | 98,682 | 102,174 | 9,171 | -89,511 | -90.7% | -93,003 | -91.0% | 106,793 | 33,957 | -64,725 | -65.6% | 24,786 | 270.3% | -72,836 | -68.2% | | | | | | | | | |
| July | 105,252 | 108,317 | 29,560 | -75,692 | -71.9% | -78,757 | -72.7% | 112,629 | 56,335 | -48,917 | -46.5% | 26,775 | 90.6% | -56,294 | -50.0% | | | | | | | | | |
| August | 105,629 | 108,033 | 41,903 | -63,725 | -60.3% | -66,129 | -61.2% | 111,865 | 64,085 | -41,543 | -39.3% | 22,182 | 52.9% | -47,780 | -42.7% | | | | | | | | | |
| September | 98,867 | 101,066 | 33,133 | -65,733 | -66.5% | -67,933 | -67.2% | 104,379 | 60,140 | -38,727 | -39.2% | 27,006 | 81.5% | -44,240 | -42.4% | | | | | | | | | |
| October | 92,528 | 92,710 | 27,777 | -64,752 | -70.0% | -64,933 | -70.0% | 93,957 | 60,057 | -32,471 | -35.1% | 32,281 | 116.2% | -33,900 | -36.1% | | | | | | | | | |
| November | 70,484 | 70,566 | 15,148 | -55,336 | -78.5% | -55,418 | -78.5% | 71,243 | 47,537 | -22,947 | -32.6% | 32,389 | 213.8% | -23,706 | -33.3% | | | | | | | | | |
| December | 71,833 | 74,286 | 17,268 | -54,565 | -76.0% | -57,018 | -76.8% | 77,011 | 49,946 | -21,887 | -30.5% | 32,678 | 189.2% | -27,065 | -35.1% | | | | | | | | | |
| 1Q | 206,547 | 214,185 | 167,712 | -38,835 | -18.8% | -46,473 | -21.7% | 218,354 | 40,111 | -166,436 | -80.6% | -127,601 | -76.1% | -178,243 | -81.6% | | | | | | | | | |
| 2Q | 276,109 | 282,728 | 17,395 | -258,713 | -93.7% | -265,332 | -93.8% | 291,631 | 71,874 | -204,235 | -74.0% | 54,478 | 313.2% | -219,757 | -75.4% | | | | | | | | | |
| 3Q | 309,747 | 317,416 | 104,596 | -205,151 | -66.2% | -212,819 | -67.0% | 328,873 | 180,560 | -129,188 | -41.7% | 75,963 | 72.6% | -148,314 | -45.1% | | | | | | | | | |
| 4Q | 234,845 | 237,562 | 60,193 | -174,652 | -74.4% | -177,369 | -74.7% | 242,211 | 157,541 | -77,304 | -32.9% | 97,348 | 161.7% | -84,670 | -35.0% | | | | | | | | | |
| Total | 1,027,249 | 1,051,890 | 349,897 | -677,352 | -65.9% | -701,993 | -66.7% | 1,081,069 | 450,085 | -577,163 | -56.2% | 100,189 | 28.6% | -630,984 | -58.4% | | | | | | | | | |

Seat Capacity (thousand) - Europe International

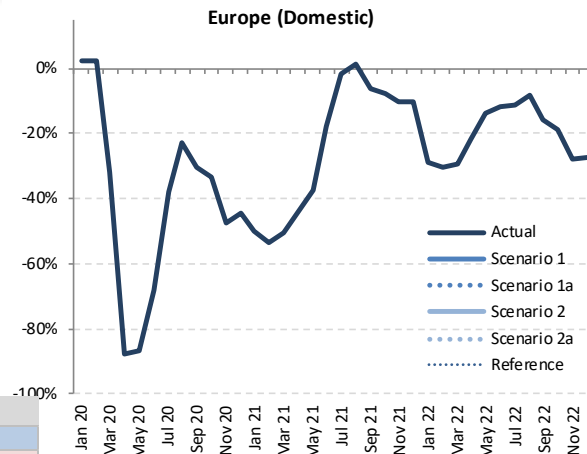
| Year | 2022 | | | | | | | | | | | |
|-----------|-----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
| | f | g | | | | | - | g-a | g/a-1 | g-e | g/e-1 | g-f |
| January | 72,292 | 40,883 | 40,883 | 40,883 | 40,883 | 40,883 | -28,776 | -41.3% | 24,790 | 154.0% | -31,408 | -43.4% |
| February | 72,181 | 38,439 | 38,439 | 38,439 | 38,439 | 38,439 | -25,461 | -39.8% | 27,579 | 254.0% | -33,742 | -46.7% |
| March | 79,382 | 48,653 | 48,653 | 48,653 | 48,653 | 48,653 | -24,334 | -33.3% | 35,495 | 269.7% | -30,728 | -38.7% |
| April | 92,776 | 63,030 | 63,030 | 63,030 | 63,030 | 63,030 | -21,007 | -25.0% | 46,181 | 274.1% | -29,746 | -32.1% |
| May | 96,567 | 72,085 | 72,085 | 72,085 | 72,085 | 72,085 | -21,305 | -22.8% | 51,018 | 242.2% | -24,482 | -25.4% |
| June | 111,614 | 75,902 | 75,902 | 75,902 | 75,902 | 75,902 | -22,780 | -23.1% | 41,945 | 123.5% | -35,713 | -32.0% |
| July | 117,051 | 82,968 | 82,968 | 82,968 | 82,968 | 82,968 | -22,284 | -21.2% | 26,633 | 47.3% | -34,084 | -29.1% |
| August | 115,725 | 83,552 | 83,552 | 83,552 | 83,552 | 83,552 | -22,077 | -20.9% | 19,467 | 30.4% | -32,173 | -27.8% |
| September | 107,745 | 75,113 | 75,113 | 75,113 | 75,113 | 75,113 | -23,754 | -24.0% | 14,973 | 24.9% | -32,632 | -30.3% |
| October | 95,171 | 72,318 | 72,318 | 72,318 | 72,318 | 72,318 | -20,210 | -21.8% | 12,260 | 20.4% | -22,853 | -24.0% |
| November | 71,934 | 52,821 | 52,821 | 52,821 | 52,821 | 52,821 | -17,663 | -25.1% | 5,284 | 11.1% | -19,113 | -26.6% |
| December | 79,927 | 54,415 | 54,415 | 54,415 | 54,415 | 54,415 | -17,417 | -24.2% | 4,469 | 8.9% | -25,512 | -31.9% |
| 1Q | 223,854 | 127,976 | 127,976 | 127,976 | 127,976 | 127,976 | -78,572 | -38.0% | 87,864 | 219.1% | -95,879 | -42.8% |
| 2Q | 300,958 | 211,017 | 211,017 | 211,017 | 211,017 | 211,017 | -65,092 | -23.6% | 139,144 | 193.6% | -89,941 | -29.9% |
| 3Q | 340,522 | 241,632 | 241,632 | 241,632 | 241,632 | 241,632 | -68,115 | -22.0% | 61,073 | 33.8% | -98,889 | -29.0% |
| 4Q | 247,032 | 179,554 | 179,554 | 179,554 | 179,554 | 179,554 | -55,291 | -23.5% | 22,013 | 14.0% | -67,478 | -27.3% |
| Total | 1,112,366 | 760,179 | 760,179 | 760,179 | 760,179 | 760,179 | -267,069 | -26.0% | 310,094 | 68.9% | -352,186 | -31.7% |

Europe (International)



Seat Capacity (thousand) - Europe Domestic

| Year | 2019 | | | | | | 2020 | | | | | | 2021 | | | | | |
|-----------|---------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|--------|----------------------|--------|--|--|--|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | | | |
| Month | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | | |
| January | 29,764 | 29,259 | 30,380 | 615 | 2.1% | 1,121 | 3.8% | 28,966 | 14,813 | -14,951 | -50.2% | -15,567 | -51.2% | -14,153 | -48.9% | | | |
| February | 27,380 | 27,206 | 28,027 | 647 | 2.4% | 822 | 3.0% | 27,867 | 12,670 | -14,710 | -53.7% | -15,357 | -54.8% | -15,197 | -54.5% | | | |
| March | 30,726 | 30,142 | 20,943 | -9,783 | -31.8% | -9,199 | -30.5% | 29,780 | 15,245 | -15,480 | -50.4% | -5,698 | -27.2% | -14,534 | -48.8% | | | |
| April | 30,181 | 30,043 | 3,621 | -26,560 | -88.0% | -26,422 | -87.9% | 29,833 | 16,967 | -13,214 | -43.8% | 13,346 | 368.6% | -12,866 | -43.1% | | | |
| May | 32,290 | 32,062 | 4,214 | -28,076 | -87.0% | -27,849 | -86.9% | 32,130 | 20,157 | -12,133 | -37.6% | 15,944 | 378.4% | -11,973 | -37.3% | | | |
| June | 32,792 | 32,561 | 10,465 | -22,328 | -68.1% | -22,096 | -67.9% | 32,620 | 26,884 | -5,908 | -18.0% | 16,419 | 156.9% | -5,736 | -17.6% | | | |
| July | 33,177 | 32,943 | 20,622 | -12,555 | -37.8% | -12,320 | -37.4% | 33,351 | 32,620 | -556 | -1.7% | 11,998 | 58.2% | -730 | -2.2% | | | |
| August | 33,181 | 32,947 | 25,615 | -7,566 | -22.8% | -7,332 | -22.3% | 33,208 | 33,596 | 416 | 1.3% | 7,982 | 31.2% | 388 | 1.2% | | | |
| September | 33,215 | 32,981 | 23,045 | -10,170 | -30.6% | -9,936 | -30.1% | 33,298 | 31,213 | -2,003 | -6.0% | 8,168 | 35.4% | -2,086 | -6.3% | | | |
| October | 31,952 | 31,409 | 21,315 | -10,637 | -33.3% | -10,095 | -32.1% | 31,493 | 29,427 | -2,525 | -7.9% | 8,112 | 38.1% | -2,066 | -6.6% | | | |
| November | 29,429 | 28,929 | 15,452 | -13,976 | -47.5% | -13,476 | -46.6% | 29,171 | 26,349 | -3,079 | -10.5% | 10,897 | 70.5% | -2,822 | -9.7% | | | |
| December | 29,016 | 28,366 | 16,034 | -12,983 | -44.7% | -12,332 | -43.5% | 28,628 | 26,083 | -2,933 | -10.1% | 10,049 | 62.7% | -2,545 | -8.9% | | | |
| 1Q | 87,870 | 86,606 | 79,350 | -8,520 | -9.7% | -7,256 | -8.4% | 86,612 | 42,728 | -45,142 | -51.4% | -36,622 | -46.2% | -43,884 | -50.7% | | | |
| 2Q | 95,263 | 94,666 | 18,299 | -76,964 | -80.8% | -76,367 | -80.7% | 94,583 | 64,007 | -31,255 | -32.8% | 45,708 | 249.8% | -30,575 | -32.3% | | | |
| 3Q | 99,573 | 98,870 | 69,282 | -30,291 | -30.4% | -29,588 | -29.9% | 99,857 | 97,429 | -2,143 | -2.2% | 28,148 | 40.6% | -2,428 | -2.4% | | | |
| 4Q | 90,397 | 88,704 | 52,801 | -37,596 | -41.6% | -35,903 | -40.5% | 89,292 | 81,859 | -8,538 | -9.4% | 29,058 | 55.0% | -7,434 | -8.3% | | | |
| Total | 373,102 | 368,846 | 219,731 | -153,371 | -41.1% | -149,115 | -40.4% | 370,345 | 286,024 | -87,079 | -23.3% | 66,292 | 30.2% | -84,321 | -22.8% | | | |



Seat Capacity (thousand) - Europe Domestic

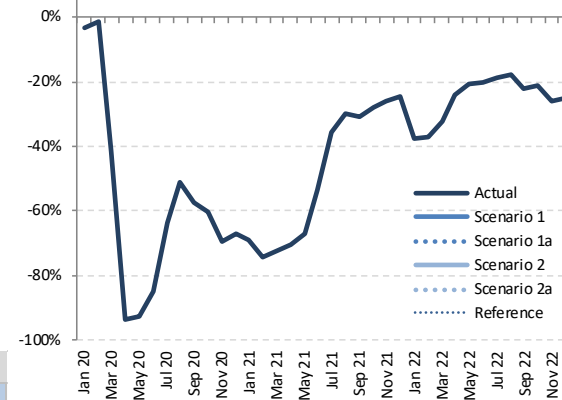
| Year | 2022 | | | | | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 |
| Month | f | g | | | | | - | | | | | |
| January | 28,676 | 21,120 | 21,120 | 21,120 | 21,120 | 21,120 | -8,645 | -29.0% | 6,306 | 42.6% | -7,557 | -26.4% |
| February | 28,412 | 19,079 | 19,079 | 19,079 | 19,079 | 19,079 | -8,301 | -30.3% | 6,409 | 50.6% | -9,334 | -32.9% |
| March | 29,422 | 21,704 | 21,704 | 21,704 | 21,704 | 21,704 | -9,022 | -29.4% | 6,458 | 42.4% | -7,718 | -26.2% |
| April | 29,680 | 23,558 | 23,558 | 23,558 | 23,558 | 23,558 | -6,622 | -21.9% | 6,592 | 38.9% | -6,122 | -20.6% |
| May | 32,185 | 27,760 | 27,760 | 27,760 | 27,760 | 27,760 | -4,530 | -14.0% | 7,603 | 37.7% | -4,425 | -13.7% |
| June | 32,667 | 28,871 | 28,871 | 28,871 | 28,871 | 28,871 | -3,921 | -12.0% | 1,987 | 7.4% | -3,796 | -11.6% |
| July | 33,681 | 29,484 | 29,484 | 29,484 | 29,484 | 29,484 | -3,693 | -11.1% | -3,136 | -9.6% | -4,197 | -12.5% |
| August | 33,420 | 30,388 | 30,388 | 30,388 | 30,388 | 30,388 | -2,793 | -8.4% | -3,209 | -9.6% | -3,032 | -9.1% |
| September | 33,555 | 27,942 | 27,942 | 27,942 | 27,942 | 27,942 | -5,273 | -15.9% | -3,271 | -10.5% | -5,613 | -16.7% |
| October | 31,497 | 26,012 | 26,012 | 26,012 | 26,012 | 26,012 | -5,940 | -18.6% | -3,415 | -11.6% | -5,485 | -17.4% |
| November | 29,309 | 21,180 | 21,180 | 21,180 | 21,180 | 21,180 | -8,249 | -28.0% | -5,170 | -19.6% | -8,129 | -27.7% |
| December | 28,751 | 21,076 | 21,076 | 21,076 | 21,076 | 21,076 | -7,941 | -27.4% | -5,007 | -19.2% | -7,675 | -26.7% |
| 1Q | 86,510 | 61,902 | 61,902 | 61,902 | 61,902 | 61,902 | -25,968 | -29.6% | 19,174 | 44.9% | -24,608 | -28.4% |
| 2Q | 94,532 | 80,189 | 80,189 | 80,189 | 80,189 | 80,189 | -15,074 | -15.8% | 16,182 | 25.3% | -14,343 | -15.2% |
| 3Q | 100,655 | 87,814 | 87,814 | 87,814 | 87,814 | 87,814 | -11,759 | -11.8% | -9,616 | -9.9% | -12,841 | -12.8% |
| 4Q | 89,557 | 68,267 | 68,267 | 68,267 | 68,267 | 68,267 | -22,130 | -24.5% | -13,592 | -16.6% | -21,290 | -23.8% |
| Total | 371,254 | 298,172 | 298,172 | 298,172 | 298,172 | 298,172 | -74,931 | -20.1% | 12,148 | 4.2% | -73,083 | -19.7% |



Seat Capacity (thousand) - Europe International + Domestic

| Year | 2020 | | | | | | | | | | | | 2021 | | | | | |
|-----------|-----------|-----------|----------|----------|-----------|----------|------------------|-----------|----------------------|----------|----------|----------|-----------|----------|------------------|--|----------------------|--|
| | Actual | | Baseline | | Estimated | | Compared to 2019 | | Compared to Baseline | | Baseline | | Estimated | | Compared to 2020 | | Compared to Baseline | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | | |
| January | 99,424 | 99,546 | 96,154 | -3,270 | -3.3% | -3,393 | -3.4% | 100,207 | 30,906 | -68,517 | -68.9% | -65,247 | -67.9% | -69,301 | -69.2% | | | |
| February | 91,280 | 94,949 | 90,084 | -1,196 | -1.3% | -4,865 | -5.1% | 97,505 | 23,530 | -67,751 | -74.2% | -66,555 | -73.9% | -73,975 | -75.9% | | | |
| March | 103,713 | 106,297 | 60,825 | -42,889 | -41.4% | -45,472 | -42.8% | 107,255 | 28,404 | -75,309 | -72.6% | -32,421 | -53.3% | -78,851 | -73.5% | | | |
| April | 114,217 | 116,481 | 7,288 | -106,929 | -93.6% | -109,193 | -93.7% | 119,378 | 33,816 | -80,401 | -70.4% | 26,528 | 364.0% | -85,562 | -71.7% | | | |
| May | 125,680 | 126,177 | 8,771 | -116,910 | -93.0% | -117,407 | -93.0% | 127,423 | 41,225 | -84,456 | -67.2% | 32,454 | 370.0% | -86,198 | -67.6% | | | |
| June | 131,474 | 134,735 | 19,636 | -111,839 | -85.1% | -115,100 | -85.4% | 139,413 | 60,841 | -70,633 | -53.7% | 41,205 | 209.8% | -78,572 | -56.4% | | | |
| July | 138,429 | 141,260 | 50,182 | -88,246 | -63.7% | -91,077 | -64.5% | 145,980 | 88,955 | -49,473 | -35.7% | 38,773 | 77.3% | -57,025 | -39.1% | | | |
| August | 138,809 | 140,979 | 67,518 | -71,292 | -51.4% | -73,461 | -52.1% | 145,073 | 97,682 | -41,128 | -29.6% | 30,164 | 44.7% | -47,392 | -32.7% | | | |
| September | 132,082 | 134,047 | 56,178 | -75,904 | -57.5% | -77,869 | -58.1% | 137,678 | 91,352 | -40,730 | -30.8% | 35,174 | 62.6% | -46,325 | -33.6% | | | |
| October | 124,480 | 124,119 | 49,091 | -75,389 | -60.6% | -75,028 | -60.4% | 125,450 | 89,484 | -34,996 | -28.1% | 40,393 | 82.3% | -35,966 | -28.7% | | | |
| November | 99,913 | 99,495 | 30,601 | -69,312 | -69.4% | -68,894 | -69.2% | 100,414 | 73,886 | -26,026 | -26.0% | 43,286 | 141.5% | -26,528 | -26.4% | | | |
| December | 100,849 | 102,652 | 33,301 | -67,548 | -67.0% | -69,350 | -67.6% | 105,639 | 76,029 | -24,820 | -24.6% | 42,728 | 128.3% | -29,610 | -28.0% | | | |
| 1Q | 294,417 | 300,792 | 247,063 | -47,355 | -16.1% | -53,729 | -17.9% | 304,967 | 82,840 | -211,578 | -71.9% | -164,223 | -66.5% | -222,127 | -72.8% | | | |
| 2Q | 371,372 | 377,394 | 35,694 | -335,677 | -90.4% | -341,700 | -90.5% | 386,213 | 135,881 | -235,490 | -63.4% | 100,187 | 280.7% | -250,332 | -64.8% | | | |
| 3Q | 409,320 | 416,286 | 173,878 | -235,442 | -57.5% | -242,408 | -58.2% | 428,731 | 277,989 | -131,331 | -32.1% | 104,111 | 59.9% | -150,742 | -35.2% | | | |
| 4Q | 325,242 | 326,266 | 112,993 | -212,249 | -65.3% | -213,272 | -65.4% | 331,503 | 239,399 | -85,843 | -26.4% | 126,406 | 111.9% | -92,104 | -27.8% | | | |
| Total | 1,400,351 | 1,420,737 | 569,628 | -830,723 | -59.3% | -851,108 | -59.9% | 1,451,414 | 736,109 | -664,242 | -47.4% | 166,481 | 29.2% | -715,304 | -49.3% | | | |

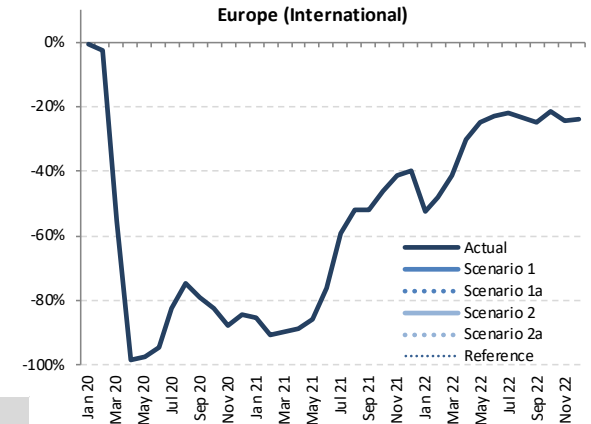
Europe (Total)



Seat Capacity (thousand) - Europe International + Domestic

| Year | 2022 | | | | | | | Compared to 2019 | | | Compared to 2021 | | Compared to Baseline | |
|-----------|-----------|-----------|------------|-----------|------------|-----------|-----------|------------------|---------|--------|------------------|--------|----------------------|--|
| | Baseline | | Scenario 1 | | Scenario 2 | | Reference | | g-a | | g-e | | g-f | |
| | f | g | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 | | | | | | |
| January | 100,968 | 62,003 | 62,003 | 62,003 | 62,003 | 62,003 | -37,421 | -37.6% | 31,097 | 100.6% | -38,965 | -38.6% | | |
| February | 100,593 | 57,518 | 57,518 | 57,518 | 57,518 | 57,518 | -33,762 | -37.0% | 33,988 | 144.4% | -43,075 | -42.8% | | |
| March | 108,803 | 70,357 | 70,357 | 70,357 | 70,357 | 70,357 | -33,356 | -32.2% | 41,953 | 147.7% | -38,446 | -35.3% | | |
| April | 122,457 | 86,588 | 86,588 | 86,588 | 86,588 | 86,588 | -27,629 | -24.2% | 52,772 | 156.1% | -35,869 | -29.3% | | |
| May | 128,752 | 99,845 | 99,845 | 99,845 | 99,845 | 99,845 | -25,835 | -20.6% | 58,621 | 142.2% | -28,907 | -22.5% | | |
| June | 144,281 | 104,773 | 104,773 | 104,773 | 104,773 | 104,773 | -26,701 | -20.3% | 43,932 | 72.2% | -39,508 | -27.4% | | |
| July | 150,732 | 112,452 | 112,452 | 112,452 | 112,452 | 112,452 | -25,977 | -18.8% | 23,497 | 26.4% | -38,280 | -25.4% | | |
| August | 149,145 | 113,940 | 113,940 | 113,940 | 113,940 | 113,940 | -24,870 | -17.9% | 16,258 | 16.6% | -35,205 | -23.6% | | |
| September | 141,300 | 103,055 | 103,055 | 103,055 | 103,055 | 103,055 | -29,027 | -22.0% | 11,702 | 12.8% | -38,245 | -27.1% | | |
| October | 126,667 | 98,329 | 98,329 | 98,329 | 98,329 | 98,329 | -26,151 | -21.0% | 8,845 | 9.9% | -28,338 | -22.4% | | |
| November | 101,243 | 74,000 | 74,000 | 74,000 | 74,000 | 74,000 | -25,912 | -25.9% | 114 | 0.2% | -27,242 | -26.9% | | |
| December | 108,678 | 75,491 | 75,491 | 75,491 | 75,491 | 75,491 | -25,358 | -25.1% | -538 | -0.7% | -33,187 | -30.5% | | |
| 1Q | 310,365 | 189,878 | 189,878 | 189,878 | 189,878 | 189,878 | -104,539 | -35.5% | 107,038 | 129.2% | -120,487 | -38.8% | | |
| 2Q | 395,490 | 291,206 | 291,206 | 291,206 | 291,206 | 291,206 | -80,165 | -21.6% | 155,325 | 114.3% | -104,284 | -26.4% | | |
| 3Q | 441,177 | 329,446 | 329,446 | 329,446 | 329,446 | 329,446 | -79,874 | -19.5% | 51,457 | 18.5% | -111,731 | -25.3% | | |
| 4Q | 336,588 | 247,821 | 247,821 | 247,821 | 247,821 | 247,821 | -77,421 | -23.8% | 8,422 | 3.5% | -88,767 | -26.4% | | |
| Total | 1,483,620 | 1,058,351 | 1,058,351 | 1,058,351 | 1,058,351 | 1,058,351 | -342,000 | -24.4% | 322,242 | 43.8% | -425,269 | -28.7% | | |

| Passenger Number (thousand) - Europe International | | | | | | | | | | | | | | | |
|--|---------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| Year | 2019 | | | 2020 | | | | 2021 | | | | | | | |
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | |
| Month | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 |
| January | 54,971 | 55,834 | 54,628 | -342 | -0.6% | -1,206 | -2.2% | 56,202 | 7,859 | -47,112 | -85.7% | -46,769 | -85.6% | -48,343 | -86.0% |
| February | 51,262 | 54,715 | 50,081 | -1,180 | -2.3% | -4,634 | -8.5% | 55,857 | 4,805 | -46,457 | -90.6% | -45,276 | -90.4% | -51,052 | -91.4% |
| March | 59,889 | 62,928 | 26,672 | -33,217 | -55.5% | -36,256 | -57.6% | 63,570 | 6,182 | -53,707 | -89.7% | -20,490 | -76.8% | -57,389 | -90.3% |
| April | 70,512 | 73,026 | 1,061 | -69,451 | -98.5% | -71,965 | -98.5% | 75,108 | 7,798 | -62,714 | -88.9% | 6,737 | 635.1% | -67,310 | -89.6% |
| May | 76,436 | 77,528 | 1,726 | -74,710 | -97.7% | -75,802 | -97.8% | 77,898 | 10,596 | -65,841 | -86.1% | 8,869 | 513.8% | -67,302 | -86.4% |
| June | 84,132 | 87,728 | 4,459 | -79,673 | -94.7% | -83,269 | -94.9% | 91,015 | 19,835 | -64,296 | -76.4% | 15,377 | 344.9% | -71,180 | -78.2% |
| July | 91,216 | 94,520 | 15,903 | -75,313 | -82.6% | -78,617 | -83.2% | 97,561 | 37,329 | -53,887 | -59.1% | 21,426 | 134.7% | -60,232 | -61.7% |
| August | 91,988 | 94,733 | 23,358 | -68,630 | -74.6% | -71,375 | -75.3% | 97,377 | 44,099 | -47,888 | -52.1% | 20,741 | 88.8% | -53,278 | -54.7% |
| September | 83,010 | 85,459 | 17,099 | -65,911 | -79.4% | -68,361 | -80.0% | 87,610 | 39,692 | -43,318 | -52.2% | 22,593 | 132.1% | -47,918 | -54.7% |
| October | 77,076 | 77,746 | 13,548 | -63,528 | -82.4% | -64,199 | -82.6% | 78,195 | 41,345 | -35,731 | -46.4% | 27,797 | 205.2% | -36,850 | -47.1% |
| November | 57,498 | 57,945 | 6,965 | -50,533 | -87.9% | -50,979 | -88.0% | 58,084 | 33,680 | -23,818 | -41.4% | 26,715 | 383.5% | -24,405 | -42.0% |
| December | 58,935 | 61,360 | 9,037 | -49,898 | -84.7% | -52,323 | -85.3% | 63,174 | 35,438 | -23,497 | -39.9% | 26,401 | 292.1% | -27,736 | -43.9% |
| 1Q | 166,121 | 173,478 | 131,381 | -34,739 | -20.9% | -42,096 | -24.3% | 175,629 | 18,846 | -147,275 | -88.7% | -112,536 | -85.7% | -156,784 | -89.3% |
| 2Q | 231,080 | 238,282 | 7,246 | -223,834 | -96.9% | -231,036 | -97.0% | 244,021 | 38,229 | -192,851 | -83.5% | 30,983 | 427.6% | -205,792 | -84.3% |
| 3Q | 266,213 | 274,712 | 56,360 | -209,853 | -78.8% | -218,352 | -79.5% | 282,548 | 121,120 | -145,093 | -54.5% | 64,760 | 114.9% | -161,427 | -57.1% |
| 4Q | 193,509 | 197,051 | 29,550 | -163,959 | -84.7% | -167,501 | -85.0% | 199,453 | 110,462 | -83,046 | -42.9% | 80,913 | 273.8% | -88,990 | -44.6% |
| Total | 856,922 | 883,523 | 224,537 | -632,385 | -73.8% | -658,986 | -74.6% | 901,651 | 288,657 | -568,265 | -66.3% | 64,120 | 28.6% | -612,993 | -68.0% |



| Passenger Number (thousand) - Europe International | | | | | | | | | | | | | | | | | | |
|--|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|------------------|----------------------|----------------------|-------|--|-----|--|-------|--|
| Year | 2022 | | | | | | Compared to 2019 | | | Compared to 2021 | | Compared to Baseline | | | | | | |
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | | | | | | | |
| Month | f | g | | | | | g-a | | g/a-1 | | g-e | | g/e-1 | | g-f | | f/g-1 | |
| January | 57,257 | 26,189 | 26,189 | 26,189 | 26,189 | 26,189 | -28,781 | -52.4% | 18,330 | 233.2% | -31,067 | -54.3% | | | | | | |
| February | 58,137 | 26,725 | 26,725 | 26,725 | 26,725 | 26,725 | -24,536 | -47.9% | 21,920 | 456.2% | -31,411 | -54.0% | | | | | | |
| March | 65,405 | 35,047 | 35,047 | 35,047 | 35,047 | 35,047 | -24,842 | -41.5% | 28,865 | 466.9% | -30,358 | -46.4% | | | | | | |
| April | 78,139 | 49,452 | 49,452 | 49,452 | 49,452 | 49,452 | -21,060 | -29.9% | 41,654 | 534.2% | -28,686 | -36.7% | | | | | | |
| May | 79,242 | 57,559 | 57,559 | 57,559 | 57,559 | 57,559 | -18,878 | -24.7% | 46,963 | 443.2% | -21,683 | -27.4% | | | | | | |
| June | 95,520 | 64,795 | 64,795 | 64,795 | 64,795 | 64,795 | -19,337 | -23.0% | 44,959 | 226.7% | -30,726 | -32.2% | | | | | | |
| July | 101,805 | 71,329 | 71,329 | 71,329 | 71,329 | 71,329 | -19,886 | -21.8% | 34,000 | 91.1% | -30,475 | -29.9% | | | | | | |
| August | 101,148 | 70,768 | 70,768 | 70,768 | 70,768 | 70,768 | -21,219 | -23.1% | 26,669 | 60.5% | -30,380 | -30.0% | | | | | | |
| September | 90,814 | 62,627 | 62,627 | 62,627 | 62,627 | 62,627 | -20,383 | -24.6% | 22,935 | 57.8% | -28,188 | -31.0% | | | | | | |
| October | 79,509 | 60,684 | 60,684 | 60,684 | 60,684 | 60,684 | -16,392 | -21.3% | 19,339 | 46.8% | -18,825 | -23.7% | | | | | | |
| November | 58,869 | 43,642 | 43,642 | 43,642 | 43,642 | 43,642 | -13,856 | -24.1% | 9,963 | 29.6% | -15,227 | -25.9% | | | | | | |
| December | 65,830 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | -13,935 | -23.6% | 9,562 | 27.0% | -20,830 | -31.6% | | | | | | |
| 1Q | 180,799 | 87,962 | 87,962 | 87,962 | 87,962 | 87,962 | -78,159 | -47.0% | 69,116 | 366.8% | -92,837 | -51.3% | | | | | | |
| 2Q | 252,901 | 171,806 | 171,806 | 171,806 | 171,806 | 171,806 | -59,274 | -25.7% | 133,577 | 349.4% | -81,095 | -32.1% | | | | | | |
| 3Q | 293,767 | 204,725 | 204,725 | 204,725 | 204,725 | 204,725 | -61,489 | -23.1% | 83,604 | 69.0% | -89,043 | -30.3% | | | | | | |
| 4Q | 204,208 | 149,326 | 149,326 | 149,326 | 149,326 | 149,326 | -44,182 | -22.8% | 38,864 | 35.2% | -54,881 | -26.9% | | | | | | |
| Total | 931,675 | 613,818 | 613,818 | 613,818 | 613,818 | 613,818 | -243,104 | -28.4% | 325,161 | 112.6% | -317,856 | -34.1% | | | | | | |

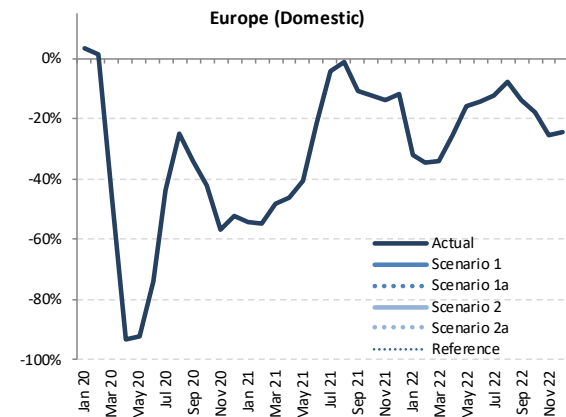


Passenger Number (thousand) - Europe Domestic

| Year | 2019 | 2020 | | | | | | 2021 | | | | | | | |
|-----------|---------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | |
| Month | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 |
| January | 22,558 | 22,307 | 23,319 | 761 | 3.4% | 1,012 | 4.5% | 22,102 | 10,292 | -12,266 | -54.4% | -13,027 | -55.9% | -11,810 | -53.4% |
| February | 21,426 | 21,417 | 21,730 | 304 | 1.4% | 313 | 1.5% | 21,955 | 9,712 | -11,714 | -54.7% | -12,018 | -55.3% | -12,243 | -55.8% |
| March | 24,711 | 24,386 | 13,224 | -11,487 | -46.5% | -11,162 | -45.8% | 24,112 | 12,760 | -11,951 | -48.4% | -464 | -3.5% | -11,352 | -47.1% |
| April | 24,621 | 24,655 | 1,661 | -22,960 | -93.3% | -22,995 | -93.3% | 24,502 | 13,305 | -11,316 | -46.0% | 11,644 | 701.2% | -11,197 | -45.7% |
| May | 26,074 | 26,045 | 1,961 | -24,113 | -92.5% | -24,084 | -92.5% | 26,121 | 15,558 | -10,516 | -40.3% | 13,597 | 693.3% | -10,563 | -40.4% |
| June | 27,861 | 27,830 | 7,173 | -20,688 | -74.3% | -20,657 | -74.2% | 27,902 | 21,997 | -5,864 | -21.0% | 14,823 | 206.6% | -5,906 | -21.2% |
| July | 28,906 | 28,874 | 16,346 | -12,560 | -43.5% | -12,528 | -43.4% | 29,254 | 27,684 | -1,222 | -4.2% | 11,338 | 69.4% | -1,571 | -5.4% |
| August | 28,485 | 28,453 | 21,444 | -7,041 | -24.7% | -7,009 | -24.6% | 28,702 | 28,254 | -232 | -0.8% | 6,809 | 31.8% | -449 | -1.6% |
| September | 27,375 | 27,345 | 18,055 | -9,320 | -34.0% | -9,290 | -34.0% | 27,630 | 24,418 | -2,958 | -10.8% | 6,363 | 35.2% | -3,212 | -11.6% |
| October | 26,262 | 25,970 | 15,175 | -11,087 | -42.2% | -10,795 | -41.6% | 26,060 | 23,065 | -3,196 | -12.2% | 7,890 | 52.0% | -2,994 | -11.5% |
| November | 23,434 | 23,173 | 10,089 | -13,345 | -56.9% | -13,085 | -56.5% | 23,386 | 20,207 | -3,227 | -13.8% | 10,118 | 100.3% | -3,179 | -13.6% |
| December | 22,929 | 22,549 | 10,994 | -11,935 | -52.1% | -11,555 | -51.2% | 22,776 | 20,236 | -2,694 | -11.7% | 9,241 | 84.1% | -2,540 | -11.2% |
| 1Q | 68,695 | 68,111 | 58,273 | -10,422 | -15.2% | -9,838 | -14.4% | 68,169 | 32,763 | -35,932 | -52.3% | -25,510 | -43.8% | -35,406 | -51.9% |
| 2Q | 78,556 | 78,530 | 10,795 | -67,761 | -86.3% | -67,735 | -86.3% | 78,525 | 50,859 | -27,697 | -35.3% | 40,064 | 371.1% | -27,666 | -35.2% |
| 3Q | 84,767 | 84,672 | 55,845 | -28,921 | -34.1% | -28,827 | -34.0% | 85,586 | 80,355 | -4,412 | -5.2% | 24,510 | 43.9% | -5,231 | -6.1% |
| 4Q | 72,625 | 71,693 | 36,258 | -36,367 | -50.1% | -35,435 | -49.4% | 72,222 | 63,508 | -9,117 | -12.6% | 27,250 | 75.2% | -8,714 | -12.1% |
| Total | 304,642 | 303,006 | 161,171 | -143,471 | -47.1% | -141,834 | -46.8% | 304,502 | 227,485 | -77,157 | -25.3% | 66,314 | 41.1% | -77,017 | -25.3% |

Passenger Number (thousand) - Europe Domestic

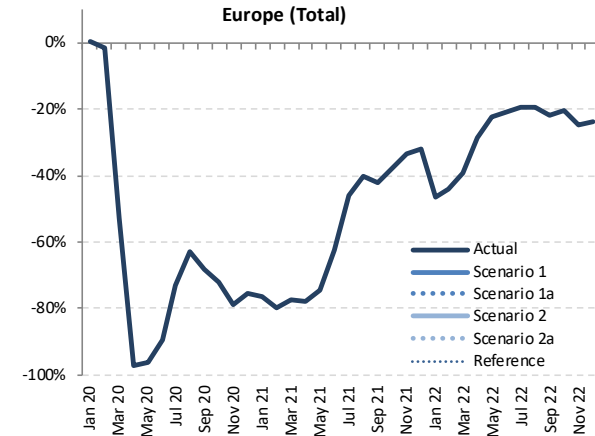
| Year | 2022 | | | | | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 |
| Month | f | g | g | g | g | g | | | | | | |
| January | 21,971 | 15,311 | 15,311 | 15,311 | 15,311 | 15,311 | -7,247 | -32.1% | 5,020 | 48.8% | -6,660 | -30.3% |
| February | 22,478 | 14,010 | 14,010 | 14,010 | 14,010 | 14,010 | -7,416 | -34.6% | 4,298 | 44.3% | -8,468 | -37.7% |
| March | 23,921 | 16,359 | 16,359 | 16,359 | 16,359 | 16,359 | -8,351 | -33.8% | 3,600 | 28.2% | -7,562 | -31.6% |
| April | 24,478 | 18,373 | 18,373 | 18,373 | 18,373 | 18,373 | -6,248 | -25.4% | 5,068 | 38.1% | -6,106 | -24.9% |
| May | 26,274 | 21,972 | 21,972 | 21,972 | 21,972 | 21,972 | -4,102 | -15.7% | 6,414 | 41.2% | -4,302 | -16.4% |
| June | 28,059 | 23,973 | 23,973 | 23,973 | 23,973 | 23,973 | -3,888 | -14.0% | 1,976 | 9.0% | -4,086 | -14.6% |
| July | 29,667 | 25,366 | 25,366 | 25,366 | 25,366 | 25,366 | -3,540 | -12.2% | -2,318 | -8.4% | -4,301 | -14.5% |
| August | 29,005 | 26,316 | 26,316 | 26,316 | 26,316 | 26,316 | -2,170 | -7.6% | -1,938 | -6.9% | -2,689 | -9.3% |
| September | 27,958 | 23,652 | 23,652 | 23,652 | 23,652 | 23,652 | -3,723 | -13.6% | -766 | -3.1% | -4,306 | -15.4% |
| October | 26,171 | 21,554 | 21,554 | 21,554 | 21,554 | 21,554 | -4,708 | -17.9% | -1,511 | -6.6% | -4,617 | -17.6% |
| November | 23,594 | 17,445 | 17,445 | 17,445 | 17,445 | 17,445 | -5,989 | -25.6% | -2,762 | -13.7% | -6,149 | -26.1% |
| December | 22,969 | 17,332 | 17,332 | 17,332 | 17,332 | 17,332 | -5,598 | -24.4% | -2,904 | -14.4% | -5,637 | -24.5% |
| 1Q | 68,370 | 45,681 | 45,681 | 45,681 | 45,681 | 45,681 | -23,014 | -33.5% | 12,917 | 39.4% | -22,690 | -33.2% |
| 2Q | 78,811 | 64,318 | 64,318 | 64,318 | 64,318 | 64,318 | -14,239 | -18.1% | 13,458 | 26.5% | -14,493 | -18.4% |
| 3Q | 86,630 | 75,334 | 75,334 | 75,334 | 75,334 | 75,334 | -9,433 | -11.1% | -5,021 | -6.2% | -11,296 | -13.0% |
| 4Q | 72,733 | 56,330 | 56,330 | 56,330 | 56,330 | 56,330 | -16,295 | -22.4% | -7,178 | -11.3% | -16,403 | -22.6% |
| Total | 306,544 | 241,662 | 241,662 | 241,662 | 241,662 | 241,662 | -62,980 | -20.7% | 14,177 | 6.2% | -64,882 | -21.2% |





Passenger Number (thousand) - Europe International + Domestic

| Year | 2020 | | | | | | | | | | | | | | 2021 | | | | | | | | | | | | | |
|-----------|-----------|-----------|----------|----------|-----------|----------|------------------|-----------|----------------------|----------|----------|----------|-----------|----------|------------------|--|------------------|--|----------------------|--|--|--|--|--|--|--|--|--|
| | 2019 | | Baseline | | Estimated | | Compared to 2019 | | Compared to Baseline | | Baseline | | Estimated | | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | | | | | | | | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | | | | | | | | | | | | |
| January | 77,528 | 78,142 | 77,947 | 419 | 0.5% | -194 | -0.2% | 78,303 | 18,151 | -59,378 | -76.6% | -59,797 | -76.7% | -60,153 | -76.8% | | | | | | | | | | | | | |
| February | 72,688 | 76,133 | 71,811 | -877 | -1.2% | -4,321 | -5.7% | 77,812 | 14,517 | -58,171 | -80.0% | -57,295 | -79.8% | -63,295 | -81.3% | | | | | | | | | | | | | |
| March | 84,599 | 87,314 | 39,896 | -44,707 | -52.8% | -47,418 | -54.3% | 87,682 | 18,941 | -65,658 | -77.6% | -20,955 | -25.5% | -68,741 | -78.4% | | | | | | | | | | | | | |
| April | 95,133 | 97,681 | 2,722 | -92,411 | -97.1% | -94,960 | -97.2% | 99,610 | 21,103 | -74,030 | -77.8% | 18,382 | 675.4% | -78,507 | -78.8% | | | | | | | | | | | | | |
| May | 102,510 | 103,573 | 3,687 | -98,823 | -96.4% | -99,886 | -96.4% | 104,019 | 26,153 | -76,357 | -74.5% | 22,466 | 609.3% | -77,866 | -74.9% | | | | | | | | | | | | | |
| June | 111,993 | 115,558 | 11,632 | -100,361 | -89.6% | -103,926 | -89.9% | 118,917 | 41,832 | -70,161 | -62.6% | 30,200 | 259.6% | -77,085 | -64.8% | | | | | | | | | | | | | |
| July | 120,122 | 123,394 | 32,249 | -87,873 | -73.2% | -91,145 | -73.9% | 126,815 | 65,013 | -55,109 | -45.9% | 32,764 | 101.6% | -61,802 | -48.7% | | | | | | | | | | | | | |
| August | 120,473 | 123,186 | 44,802 | -75,671 | -62.8% | -78,384 | -63.6% | 126,079 | 72,353 | -48,120 | -39.9% | 27,551 | 61.5% | -53,726 | -42.6% | | | | | | | | | | | | | |
| September | 110,385 | 112,804 | 35,154 | -75,231 | -68.2% | -77,650 | -68.8% | 115,240 | 64,110 | -46,275 | -41.9% | 28,955 | 82.4% | -51,130 | -44.4% | | | | | | | | | | | | | |
| October | 103,338 | 103,716 | 28,723 | -74,615 | -72.2% | -74,993 | -72.3% | 104,254 | 64,410 | -38,928 | -37.7% | 35,687 | 124.2% | -39,844 | -38.2% | | | | | | | | | | | | | |
| November | 80,932 | 81,118 | 17,054 | -63,878 | -78.9% | -64,064 | -79.0% | 81,471 | 53,887 | -27,045 | -33.4% | 36,833 | 216.0% | -27,584 | -33.9% | | | | | | | | | | | | | |
| December | 81,864 | 83,909 | 20,031 | -61,833 | -75.5% | -63,878 | -76.1% | 85,949 | 55,674 | -26,190 | -32.0% | 35,642 | 177.9% | -30,276 | -35.2% | | | | | | | | | | | | | |
| 1Q | 234,816 | 241,589 | 189,655 | -45,161 | -19.2% | -51,934 | -21.5% | 243,798 | 51,609 | -183,207 | -78.0% | -138,046 | -72.8% | -192,189 | -78.8% | | | | | | | | | | | | | |
| 2Q | 309,636 | 316,812 | 18,041 | -291,595 | -94.2% | -298,771 | -94.3% | 322,547 | 89,088 | -220,548 | -71.2% | 71,047 | 393.8% | -233,458 | -72.4% | | | | | | | | | | | | | |
| 3Q | 350,980 | 359,384 | 112,205 | -238,774 | -68.0% | -247,179 | -68.8% | 368,134 | 201,475 | -149,504 | -42.6% | 89,270 | 79.6% | -166,659 | -45.3% | | | | | | | | | | | | | |
| 4Q | 266,133 | 268,743 | 65,807 | -200,326 | -75.3% | -202,936 | -75.5% | 271,674 | 173,970 | -92,163 | -34.6% | 108,163 | 164.4% | -97,704 | -36.0% | | | | | | | | | | | | | |
| Total | 1,161,564 | 1,186,528 | 385,708 | -775,856 | -66.8% | -800,820 | -67.5% | 1,206,153 | 516,142 | -645,422 | -55.6% | 130,434 | 33.8% | -690,010 | -57.2% | | | | | | | | | | | | | |

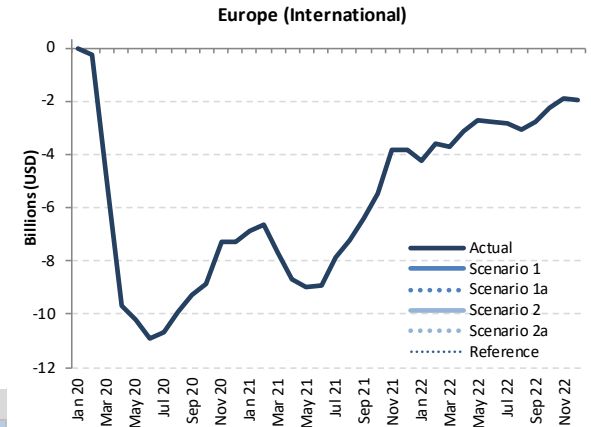


Passenger Number (thousand) - Europe International + Domestic

| Year | 2022 | | | | | | | | | | | | | | | | | |
|-----------|-----------|---------|------------|---------|-------------|---------|------------|--------|-------------|--------|-----------|--------|------------------|--|------------------|--|----------------------|--|
| | Baseline | | Scenario 1 | | Scenario 1a | | Scenario 2 | | Scenario 2a | | Reference | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
| | f | g | g | g | g | g | - | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 | | | | | |
| January | 79,228 | 41,501 | 41,501 | 41,501 | 41,501 | 41,501 | -36,028 | -46.5% | 23,350 | 128.6% | -37,728 | -47.6% | | | | | | |
| February | 80,615 | 40,735 | 40,735 | 40,735 | 40,735 | 40,735 | -31,953 | -44.0% | 26,219 | 180.6% | -39,879 | -49.5% | | | | | | |
| March | 89,326 | 51,406 | 51,406 | 51,406 | 51,406 | 51,406 | -33,193 | -39.2% | 32,465 | 171.4% | -37,920 | -42.5% | | | | | | |
| April | 102,617 | 67,825 | 67,825 | 67,825 | 67,825 | 67,825 | -27,308 | -28.7% | 46,722 | 221.4% | -34,792 | -33.9% | | | | | | |
| May | 105,516 | 79,531 | 79,531 | 79,531 | 79,531 | 79,531 | -22,980 | -22.4% | 53,377 | 204.1% | -25,985 | -24.6% | | | | | | |
| June | 123,579 | 88,768 | 88,768 | 88,768 | 88,768 | 88,768 | -23,225 | -20.7% | 46,936 | 112.2% | -34,811 | -28.2% | | | | | | |
| July | 131,471 | 96,695 | 96,695 | 96,695 | 96,695 | 96,695 | -23,426 | -19.5% | 31,682 | 48.7% | -34,776 | -26.5% | | | | | | |
| August | 130,153 | 97,084 | 97,084 | 97,084 | 97,084 | 97,084 | -23,389 | -19.4% | 24,731 | 34.2% | -33,069 | -25.4% | | | | | | |
| September | 118,772 | 86,279 | 86,279 | 86,279 | 86,279 | 86,279 | -24,106 | -21.8% | 22,169 | 34.6% | -32,494 | -27.4% | | | | | | |
| October | 105,680 | 82,238 | 82,238 | 82,238 | 82,238 | 82,238 | -21,099 | -20.4% | 17,828 | 27.7% | -23,442 | -22.2% | | | | | | |
| November | 82,463 | 61,087 | 61,087 | 61,087 | 61,087 | 61,087 | -19,845 | -24.5% | 7,200 | 13.4% | -21,376 | -25.9% | | | | | | |
| December | 88,798 | 62,332 | 62,332 | 62,332 | 62,332 | 62,332 | -19,533 | -23.9% | 6,658 | 12.0% | -26,467 | -29.8% | | | | | | |
| 1Q | 249,169 | 133,642 | 133,642 | 133,642 | 133,642 | 133,642 | -101,173 | -43.1% | 82,034 | 159.0% | -115,527 | -46.4% | | | | | | |
| 2Q | 331,712 | 236,123 | 236,123 | 236,123 | 236,123 | 236,123 | -73,513 | -23.7% | 147,035 | 165.0% | -95,588 | -28.8% | | | | | | |
| 3Q | 380,397 | 280,058 | 280,058 | 280,058 | 280,058 | 280,058 | -70,922 | -20.2% | 78,583 | 39.0% | -100,339 | -26.4% | | | | | | |
| 4Q | 276,941 | 205,656 | 205,656 | 205,656 | 205,656 | 205,656 | -60,477 | -22.7% | 31,686 | 18.2% | -71,285 | -25.7% | | | | | | |
| Total | 1,238,219 | 855,480 | 855,480 | 855,480 | 855,480 | 855,480 | -306,084 | -26.4% | 339,338 | 65.7% | -382,739 | -30.9% | | | | | | |

Passenger revenue (USD, million) - Europe International

| Year | 2019 | | | | | | | 2020 | | | | | | | 2021 | | | | | | |
|-----------|---------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|--------|----------------------|--------|--|--|--|--|--|--|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | | | | | | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | | | | | |
| January | 8,107 | 8,212 | 8,081 | -26 | -0.3% | -131 | -1.6% | 8,253 | 1,248 | -6,859 | -84.6% | -6,833 | -84.6% | -7,005 | -84.9% | | | | | | |
| February | 7,484 | 7,926 | 7,212 | -271 | -3.6% | -714 | -9.0% | 8,033 | 813 | -6,671 | -89.1% | -6,400 | -88.7% | -7,220 | -89.9% | | | | | | |
| March | 8,721 | 9,019 | 3,978 | -4,743 | -54.4% | -5,041 | -55.9% | 9,072 | 1,013 | -7,708 | -88.4% | -2,965 | -74.5% | -8,058 | -88.8% | | | | | | |
| April | 9,880 | 10,209 | 181 | -9,699 | -98.2% | -10,028 | -98.2% | 10,518 | 1,193 | -8,688 | -87.9% | 1,012 | 558.7% | -9,325 | -88.7% | | | | | | |
| May | 10,507 | 10,719 | 266 | -10,241 | -97.5% | -10,453 | -97.5% | 10,860 | 1,532 | -8,975 | -85.4% | 1,266 | 476.0% | -9,328 | -85.9% | | | | | | |
| June | 11,543 | 11,987 | 601 | -10,942 | -94.8% | -11,386 | -95.0% | 12,445 | 2,612 | -8,930 | -77.4% | 2,011 | 334.6% | -9,832 | -79.0% | | | | | | |
| July | 12,562 | 13,012 | 1,897 | -10,665 | -84.9% | -11,115 | -85.4% | 13,489 | 4,672 | -7,890 | -62.8% | 2,775 | 146.3% | -8,817 | -65.4% | | | | | | |
| August | 12,687 | 13,066 | 2,755 | -9,932 | -78.3% | -10,311 | -78.9% | 13,497 | 5,477 | -7,210 | -56.8% | 2,722 | 98.8% | -8,020 | -59.4% | | | | | | |
| September | 11,373 | 11,704 | 2,100 | -9,273 | -81.5% | -9,604 | -82.1% | 12,047 | 4,943 | -6,430 | -56.5% | 2,843 | 135.4% | -7,104 | -59.0% | | | | | | |
| October | 10,658 | 10,776 | 1,773 | -8,885 | -83.4% | -9,002 | -83.5% | 10,946 | 5,215 | -5,443 | -51.1% | 3,442 | 194.1% | -5,731 | -52.4% | | | | | | |
| November | 8,352 | 8,429 | 1,055 | -7,296 | -87.4% | -7,374 | -87.5% | 8,544 | 4,506 | -3,845 | -46.0% | 3,451 | 327.0% | -4,038 | -47.3% | | | | | | |
| December | 8,652 | 8,955 | 1,375 | -7,277 | -84.1% | -7,580 | -84.7% | 9,258 | 4,838 | -3,814 | -44.1% | 3,463 | 252.0% | -4,420 | -47.7% | | | | | | |
| 1Q | 24,312 | 25,157 | 19,272 | -5,040 | -20.7% | -5,885 | -23.4% | 25,357 | 3,074 | -21,238 | -87.4% | -16,198 | -84.1% | -22,284 | -87.9% | | | | | | |
| 2Q | 31,930 | 32,915 | 1,048 | -30,882 | -96.7% | -31,867 | -96.8% | 33,822 | 5,337 | -26,593 | -83.3% | 4,289 | 409.2% | -28,486 | -84.2% | | | | | | |
| 3Q | 36,622 | 37,782 | 6,753 | -29,870 | -81.6% | -31,030 | -82.1% | 39,033 | 15,092 | -21,530 | -58.8% | 8,340 | 123.5% | -23,941 | -61.3% | | | | | | |
| 4Q | 27,661 | 28,160 | 4,203 | -23,458 | -84.8% | -23,956 | -85.1% | 28,748 | 14,559 | -13,102 | -47.4% | 10,356 | 246.4% | -14,189 | -49.4% | | | | | | |
| Total | 120,525 | 124,014 | 31,275 | -89,249 | -74.1% | -92,738 | -74.8% | 126,961 | 38,062 | -82,463 | -68.4% | 6,787 | 21.7% | -88,899 | -70.0% | | | | | | |



Passenger revenue (USD, million) - Europe International

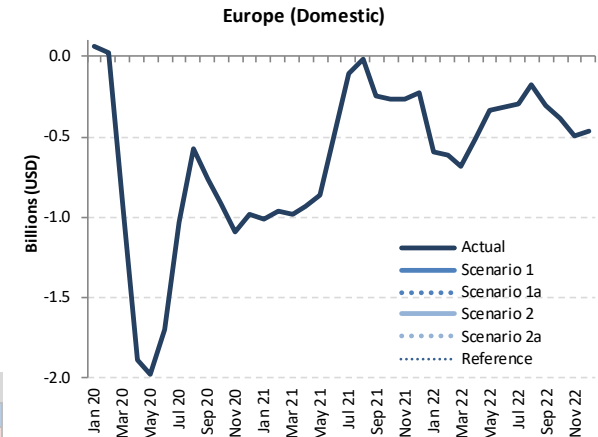
| Year | 2022 | | | | | | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|------------------|------------------|------------------|----------------------|----------------------|-------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | | |
| | f | g | | | | | - | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 |
| January | 8,379 | 3,877 | 3,877 | 3,877 | 3,877 | 3,877 | -4,230 | -52.2% | 2,629 | 210.6% | -4,503 | -53.7% | |
| February | 8,284 | 3,877 | 3,877 | 3,877 | 3,877 | 3,877 | -3,606 | -48.2% | 3,065 | 377.2% | -4,407 | -53.2% | |
| March | 9,255 | 5,008 | 5,008 | 5,008 | 5,008 | 5,008 | -3,713 | -42.6% | 3,995 | 394.3% | -4,246 | -45.9% | |
| April | 10,928 | 6,737 | 6,737 | 6,737 | 6,737 | 6,737 | -3,144 | -31.8% | 5,544 | 464.7% | -4,192 | -38.4% | |
| May | 11,111 | 7,791 | 7,791 | 7,791 | 7,791 | 7,791 | -2,715 | -25.8% | 6,260 | 408.7% | -3,320 | -29.9% | |
| June | 13,031 | 8,785 | 8,785 | 8,785 | 8,785 | 8,785 | -2,757 | -23.9% | 6,173 | 236.3% | -4,246 | -32.6% | |
| July | 14,094 | 9,749 | 9,749 | 9,749 | 9,749 | 9,749 | -2,813 | -22.4% | 5,077 | 108.7% | -4,345 | -30.8% | |
| August | 14,045 | 9,642 | 9,642 | 9,642 | 9,642 | 9,642 | -3,045 | -24.0% | 4,165 | 76.0% | -4,403 | -31.4% | |
| September | 12,502 | 8,599 | 8,599 | 8,599 | 8,599 | 8,599 | -2,774 | -24.4% | 3,655 | 73.9% | -3,903 | -31.2% | |
| October | 11,204 | 8,386 | 8,386 | 8,386 | 8,386 | 8,386 | -2,272 | -21.3% | 3,170 | 60.8% | -2,818 | -25.1% | |
| November | 8,722 | 6,437 | 6,437 | 6,437 | 6,437 | 6,437 | -1,914 | -22.9% | 1,931 | 42.9% | -2,285 | -26.2% | |
| December | 9,648 | 6,701 | 6,701 | 6,701 | 6,701 | 6,701 | -1,950 | -22.5% | 1,864 | 38.5% | -2,947 | -30.5% | |
| 1Q | 25,918 | 12,762 | 12,762 | 12,762 | 12,762 | 12,762 | -11,549 | -47.5% | 9,689 | 315.2% | -13,156 | -50.8% | |
| 2Q | 35,071 | 23,313 | 23,313 | 23,313 | 23,313 | 23,313 | -8,617 | -27.0% | 17,976 | 336.8% | -11,758 | -33.5% | |
| 3Q | 40,641 | 27,990 | 27,990 | 27,990 | 27,990 | 27,990 | -8,632 | -23.6% | 12,898 | 85.5% | -12,652 | -31.1% | |
| 4Q | 29,574 | 21,525 | 21,525 | 21,525 | 21,525 | 21,525 | -6,136 | -22.2% | 6,965 | 47.8% | -8,049 | -27.2% | |
| Total | 131,204 | 85,590 | 85,590 | 85,590 | 85,590 | 85,590 | -34,934 | -29.0% | 47,528 | 124.9% | -45,613 | -34.8% | |

Passenger revenue (USD, million) - Europe Domestic

| Year | 2019 | | | | | | 2020 | | | | | | 2021 | | | | | |
|-----------|--------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|--------|----------------------|--------|--|--|--|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | | | |
| Month | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | | |
| January | 1,855 | 1,834 | 1,917 | 63 | 3.4% | 83 | 4.5% | 1,817 | 846 | -1,008 | -54.4% | -1,071 | -55.9% | -971 | -53.4% | | | |
| February | 1,762 | 1,761 | 1,787 | 25 | 1.4% | 26 | 1.5% | 1,805 | 798 | -963 | -54.7% | -988 | -55.3% | -1,007 | -55.8% | | | |
| March | 2,032 | 2,005 | 1,087 | -944 | -46.5% | -918 | -45.8% | 1,982 | 1,049 | -983 | -48.4% | -38 | -3.5% | -933 | -47.1% | | | |
| April | 2,024 | 2,027 | 137 | -1,888 | -93.3% | -1,891 | -93.3% | 2,014 | 1,094 | -930 | -46.0% | 957 | 701.2% | -921 | -45.7% | | | |
| May | 2,144 | 2,141 | 161 | -1,982 | -92.5% | -1,980 | -92.5% | 2,148 | 1,279 | -865 | -40.3% | 1,118 | 693.3% | -868 | -40.4% | | | |
| June | 2,291 | 2,288 | 590 | -1,701 | -74.3% | -1,698 | -74.2% | 2,294 | 1,808 | -482 | -21.0% | 1,219 | 206.6% | -486 | -21.2% | | | |
| July | 2,376 | 2,374 | 1,344 | -1,033 | -43.5% | -1,030 | -43.4% | 2,405 | 2,276 | -100 | -4.2% | 932 | 69.4% | -129 | -5.4% | | | |
| August | 2,342 | 2,339 | 1,763 | -579 | -24.7% | -576 | -24.6% | 2,360 | 2,323 | -19 | -0.8% | 560 | 31.8% | -37 | -1.6% | | | |
| September | 2,251 | 2,248 | 1,484 | -766 | -34.0% | -764 | -34.0% | 2,272 | 2,008 | -243 | -10.8% | 523 | 35.2% | -264 | -11.6% | | | |
| October | 2,159 | 2,135 | 1,248 | -911 | -42.2% | -888 | -41.6% | 2,142 | 1,896 | -263 | -12.2% | 649 | 52.0% | -246 | -11.5% | | | |
| November | 1,927 | 1,905 | 829 | -1,097 | -56.9% | -1,076 | -56.5% | 1,923 | 1,661 | -265 | -13.8% | 832 | 100.3% | -261 | -13.6% | | | |
| December | 1,885 | 1,854 | 904 | -981 | -52.1% | -950 | -51.2% | 1,873 | 1,664 | -221 | -11.7% | 760 | 84.1% | -209 | -11.2% | | | |
| 1Q | 5,648 | 5,600 | 4,791 | -857 | -15.2% | -809 | -14.4% | 5,605 | 2,694 | -2,954 | -52.3% | -2,097 | -43.8% | -2,911 | -51.9% | | | |
| 2Q | 6,458 | 6,456 | 888 | -5,571 | -86.3% | -5,569 | -86.3% | 6,456 | 4,181 | -2,277 | -35.3% | 3,294 | 371.1% | -2,275 | -35.2% | | | |
| 3Q | 6,969 | 6,961 | 4,591 | -2,378 | -34.1% | -2,370 | -34.0% | 7,036 | 6,606 | -363 | -5.2% | 2,015 | 43.9% | -430 | -6.1% | | | |
| 4Q | 5,971 | 5,894 | 2,981 | -2,990 | -50.1% | -2,913 | -49.4% | 5,938 | 5,221 | -750 | -12.6% | 2,240 | 75.2% | -716 | -12.1% | | | |
| Total | 25,046 | 24,912 | 13,251 | -11,795 | -47.1% | -11,661 | -46.8% | 25,035 | 18,703 | -6,343 | -25.3% | 5,452 | 41.1% | -6,332 | -25.3% | | | |

Passenger revenue (USD, million) - Europe Domestic

| Year | 2022 | | | | | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 |
| Month | f | g | | | | | - | | | | | |
| January | 1,806 | 1,259 | 1,259 | 1,259 | 1,259 | 1,259 | -596 | -32.1% | 413 | 48.8% | -548 | -30.3% |
| February | 1,848 | 1,152 | 1,152 | 1,152 | 1,152 | 1,152 | -610 | -34.6% | 353 | 44.3% | -696 | -37.7% |
| March | 1,967 | 1,345 | 1,345 | 1,345 | 1,345 | 1,345 | -687 | -33.8% | 296 | 28.2% | -622 | -31.6% |
| April | 2,012 | 1,511 | 1,511 | 1,511 | 1,511 | 1,511 | -514 | -25.4% | 417 | 38.1% | -502 | -24.9% |
| May | 2,160 | 1,806 | 1,806 | 1,806 | 1,806 | 1,806 | -337 | -15.7% | 527 | 41.2% | -354 | -16.4% |
| June | 2,307 | 1,971 | 1,971 | 1,971 | 1,971 | 1,971 | -320 | -14.0% | 162 | 9.0% | -336 | -14.6% |
| July | 2,439 | 2,085 | 2,085 | 2,085 | 2,085 | 2,085 | -291 | -12.2% | -191 | -8.4% | -354 | -14.5% |
| August | 2,385 | 2,164 | 2,164 | 2,164 | 2,164 | 2,164 | -178 | -7.6% | -159 | -6.9% | -221 | -9.3% |
| September | 2,299 | 1,945 | 1,945 | 1,945 | 1,945 | 1,945 | -306 | -13.6% | -63 | -3.1% | -354 | -15.4% |
| October | 2,152 | 1,772 | 1,772 | 1,772 | 1,772 | 1,772 | -387 | -17.9% | -124 | -6.6% | -380 | -17.6% |
| November | 1,940 | 1,434 | 1,434 | 1,434 | 1,434 | 1,434 | -492 | -25.6% | -227 | -13.7% | -506 | -26.1% |
| December | 1,888 | 1,425 | 1,425 | 1,425 | 1,425 | 1,425 | -460 | -24.4% | -239 | -14.4% | -463 | -24.5% |
| 1Q | 5,621 | 3,756 | 3,756 | 3,756 | 3,756 | 3,756 | -1,892 | -33.5% | 1,062 | 39.4% | -1,865 | -33.2% |
| 2Q | 6,479 | 5,288 | 5,288 | 5,288 | 5,288 | 5,288 | -1,171 | -18.1% | 1,106 | 26.5% | -1,192 | -18.4% |
| 3Q | 7,122 | 6,194 | 6,194 | 6,194 | 6,194 | 6,194 | -776 | -11.1% | -413 | -6.2% | -929 | -13.0% |
| 4Q | 5,980 | 4,631 | 4,631 | 4,631 | 4,631 | 4,631 | -1,340 | -22.4% | -590 | -11.3% | -1,349 | -22.6% |
| Total | 25,203 | 19,868 | 19,868 | 19,868 | 19,868 | 19,868 | -5,178 | -20.7% | 1,166 | 6.2% | -5,334 | -21.2% |



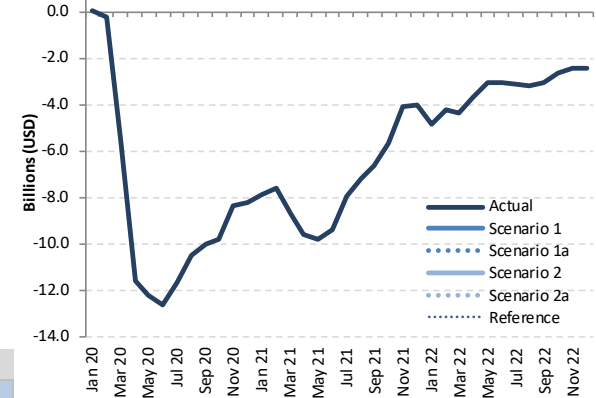
Passenger revenue (USD, million) - Europe International + Domestic

| Year | 2019 | | | | | | | | | | | | | | 2020 | | | | | | | | | | | | | | 2021 | | | | | | | | | | | | | |
|-----------|---------|---------|----------|----------|-----------|----------|------------------|---------|----------------------|---------|----------|---------|-----------|---------|------------------|---------|------------------|---------|----------------------|---------|----------|---------|-----------|---------|------------------|---------|------------------|---------|----------------------|---------|--------|--|--|--|--|--|--|--|--|--|--|--|
| | Actual | | Baseline | | Estimated | | Compared to 2019 | | Compared to Baseline | | Baseline | | Estimated | | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | Baseline | | Estimated | | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | | | | | | | | | | | | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | f | g | g-f | g/f-1 | h | i | i-h | i/h-1 | j | k | k-j | k/j-1 | l | m | m-l | m/l-1 | | | | | | | | | | | |
| January | 9,962 | 10,046 | 9,998 | 37 | 0.4% | -48 | -0.5% | 10,070 | 2,094 | -7,868 | -79.0% | -7,904 | -79.1% | -7,976 | -79.2% | 10,070 | 2,094 | -7,868 | -79.0% | -7,904 | -79.1% | -7,976 | -79.2% | 10,070 | 2,094 | -7,868 | -79.0% | -7,904 | -79.1% | -7,976 | -79.2% | | | | | | | | | | | |
| February | 9,245 | 9,687 | 8,999 | -246 | -2.7% | -688 | -7.1% | 9,838 | 1,611 | -7,634 | -82.6% | -7,388 | -82.1% | -8,227 | -83.6% | 9,838 | 1,611 | -7,634 | -82.6% | -7,388 | -82.1% | -8,227 | -83.6% | 9,838 | 1,611 | -7,634 | -82.6% | -7,388 | -82.1% | -8,227 | -83.6% | | | | | | | | | | | |
| March | 10,752 | 11,024 | 5,065 | -5,687 | -52.9% | -5,958 | -54.1% | 11,054 | 2,062 | -8,690 | -80.8% | -3,003 | -59.3% | -8,992 | -81.3% | 11,054 | 2,062 | -8,690 | -80.8% | -3,003 | -59.3% | -8,992 | -81.3% | 11,054 | 2,062 | -8,690 | -80.8% | -3,003 | -59.3% | -8,992 | -81.3% | | | | | | | | | | | |
| April | 11,905 | 12,236 | 318 | -11,587 | -97.3% | -11,918 | -97.4% | 12,532 | 2,287 | -9,618 | -80.8% | 1,969 | 619.9% | -10,245 | -81.8% | 12,532 | 2,287 | -9,618 | -80.8% | 1,969 | 619.9% | -10,245 | -81.8% | 12,532 | 2,287 | -9,618 | -80.8% | 1,969 | 619.9% | -10,245 | -81.8% | | | | | | | | | | | |
| May | 12,650 | 12,860 | 427 | -12,223 | -96.6% | -12,433 | -96.7% | 13,008 | 2,811 | -9,840 | -77.8% | 2,384 | 558.0% | -10,197 | -78.4% | 13,008 | 2,811 | -9,840 | -77.8% | 2,384 | 558.0% | -10,197 | -78.4% | 13,008 | 2,811 | -9,840 | -77.8% | 2,384 | 558.0% | -10,197 | -78.4% | | | | | | | | | | | |
| June | 13,833 | 14,275 | 1,191 | -12,642 | -91.4% | -13,084 | -91.7% | 14,739 | 4,421 | -9,413 | -68.0% | 3,230 | 271.2% | -10,318 | -70.0% | 14,739 | 4,421 | -9,413 | -68.0% | 3,230 | 271.2% | -10,318 | -70.0% | 14,739 | 4,421 | -9,413 | -68.0% | 3,230 | 271.2% | -10,318 | -70.0% | | | | | | | | | | | |
| July | 14,939 | 15,386 | 3,241 | -11,698 | -78.3% | -12,145 | -78.9% | 15,894 | 6,948 | -7,991 | -53.5% | 3,707 | 114.4% | -8,946 | -56.3% | 15,894 | 6,948 | -7,991 | -53.5% | 3,707 | 114.4% | -8,946 | -56.3% | 15,894 | 6,948 | -7,991 | -53.5% | 3,707 | 114.4% | -8,946 | -56.3% | | | | | | | | | | | |
| August | 15,029 | 15,406 | 4,518 | -10,511 | -69.9% | -10,887 | -70.7% | 15,856 | 7,800 | -7,229 | -48.1% | 3,282 | 72.6% | -8,057 | -50.8% | 15,856 | 7,800 | -7,229 | -48.1% | 3,282 | 72.6% | -8,057 | -50.8% | 15,856 | 7,800 | -7,229 | -48.1% | 3,282 | 72.6% | -8,057 | -50.8% | | | | | | | | | | | |
| September | 13,624 | 13,952 | 3,585 | -10,039 | -73.7% | -10,368 | -74.3% | 14,319 | 6,951 | -6,673 | -49.0% | 3,366 | 93.9% | -7,368 | -51.5% | 14,319 | 6,951 | -6,673 | -49.0% | 3,366 | 93.9% | -7,368 | -51.5% | 14,319 | 6,951 | -6,673 | -49.0% | 3,366 | 93.9% | -7,368 | -51.5% | | | | | | | | | | | |
| October | 12,817 | 12,911 | 3,021 | -9,796 | -76.4% | -9,890 | -76.6% | 13,089 | 7,112 | -5,705 | -44.5% | 4,091 | 135.4% | -5,977 | -45.7% | 13,089 | 7,112 | -5,705 | -44.5% | 4,091 | 135.4% | -5,977 | -45.7% | 13,089 | 7,112 | -5,705 | -44.5% | 4,091 | 135.4% | -5,977 | -45.7% | | | | | | | | | | | |
| November | 10,278 | 10,334 | 1,885 | -8,393 | -81.7% | -8,450 | -81.8% | 10,467 | 6,167 | -4,111 | -40.0% | 4,283 | 227.2% | -4,299 | -41.1% | 10,467 | 6,167 | -4,111 | -40.0% | 4,283 | 227.2% | -4,299 | -41.1% | 10,467 | 6,167 | -4,111 | -40.0% | 4,283 | 227.2% | -4,299 | -41.1% | | | | | | | | | | | |
| December | 10,537 | 10,809 | 2,278 | -8,258 | -78.4% | -8,530 | -78.9% | 11,130 | 6,501 | -4,035 | -38.3% | 4,223 | 185.3% | -4,629 | -41.6% | 11,130 | 6,501 | -4,035 | -38.3% | 4,223 | 185.3% | -4,629 | -41.6% | 11,130 | 6,501 | -4,035 | -38.3% | 4,223 | 185.3% | -4,629 | -41.6% | | | | | | | | | | | |
| 1Q | 29,959 | 30,757 | 24,062 | -5,897 | -19.7% | -6,694 | -21.8% | 30,962 | 5,767 | -24,192 | -80.7% | -18,295 | -76.0% | -25,194 | -81.4% | 30,962 | 5,767 | -24,192 | -80.7% | -18,295 | -76.0% | -25,194 | -81.4% | 30,962 | 5,767 | -24,192 | -80.7% | -18,295 | -76.0% | -25,194 | -81.4% | | | | | | | | | | | |
| 2Q | 38,388 | 39,371 | 1,936 | -36,453 | -95.0% | -37,436 | -95.1% | 40,278 | 9,518 | -28,870 | -75.2% | 7,583 | 391.7% | -30,760 | -76.4% | 40,278 | 9,518 | -28,870 | -75.2% | 7,583 | 391.7% | -30,760 | -76.4% | 40,278 | 9,518 | -28,870 | -75.2% | 7,583 | 391.7% | -30,760 | -76.4% | | | | | | | | | | | |
| 3Q | 43,591 | 44,744 | 11,344 | -32,247 | -74.0% | -33,400 | -74.6% | 46,069 | 21,699 | -21,893 | -50.2% | 10,355 | 91.3% | -24,371 | -52.9% | 46,069 | 21,699 | -21,893 | -50.2% | 10,355 | 91.3% | -24,371 | -52.9% | 46,069 | 21,699 | -21,893 | -50.2% | 10,355 | 91.3% | -24,371 | -52.9% | | | | | | | | | | | |
| 4Q | 33,632 | 34,054 | 7,184 | -26,448 | -78.6% | -26,870 | -78.9% | 34,686 | 19,781 | -13,851 | -41.2% | 12,596 | 175.3% | -14,905 | -43.0% | 34,686 | 19,781 | -13,851 | -41.2% | 12,596 | 175.3% | -14,905 | -43.0% | 34,686 | 19,781 | -13,851 | -41.2% | 12,596 | 175.3% | -14,905 | -43.0% | | | | | | | | | | | |
| Total | 145,571 | 148,925 | 44,526 | -101,045 | -69.4% | -104,399 | -70.1% | 151,996 | 56,765 | -88,806 | -61.0% | 12,239 | 27.5% | -95,231 | -62.7% | 151,996 | 56,765 | -88,806 | -61.0% | 12,239 | 27.5% | -95,231 | -62.7% | 151,996 | 56,765 | -88,806 | -61.0% | 12,239 | 27.5% | -95,231 | -62.7% | | | | | | | | | | | |

Passenger revenue (USD, million) - Europe International + Domestic

| Year | 2022 | | | | | | | | | | | | | | | | | |
|-----------|----------|---------|------------|---------|-------------|---------|------------|---|-------------|---|-----------|---|------------------|--------|------------------|--------|----------------------|--------|
| | Baseline | | Scenario 1 | | Scenario 1a | | Scenario 2 | | Scenario 2a | | Reference | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
| | f | g | h | i | j | k | l | m | n | o | p | q | r | s | t | u | v | w |
| January | 10,186 | 5,136 | 5,136 | 5,136 | 5,136 | 5,136 | - | - | - | - | - | - | -4,826 | -48.4% | 3,041 | 145.2% | -5,050 | -49.6% |
| February | 10,132 | 5,029 | 5,029 | 5,029 | 5,029 | 5,029 | - | - | - | - | - | - | -4,216 | -45.6% | 3,418 | 212.2% | -5,103 | -50.4% |
| March | 11,221 | 6,353 | 6,353 | 6,353 | 6,353 | 6,353 | - | - | - | - | - | - | -4,399 | -40.9% | 4,291 | 208.1% | -4,868 | -43.4% |
| April | 12,941 | 8,247 | 8,247 | 8,247 | 8,247 | 8,247 | - | - | - | - | - | - | -3,658 | -30.7% | 5,960 | 260.6% | -4,694 | -36.3% |
| May | 13,271 | 9,598 | 9,598 | 9,598 | 9,598 | 9,598 | - | - | - | - | - | - | -3,053 | -24.1% | 6,787 | 241.5% | -3,674 | -27.7% |
| June | 15,338 | 10,756 | 10,756 | 10,756 | 10,756 | 10,756 | - | - | - | - | - | - | -3,077 | -22.2% | 6,336 | 143.3% | -4,582 | -29.9% |
| July | 16,533 | 11,835 | 11,835 | 11,835 | 11,835 | 11,835 | - | - | - | - | - | - | -3,104 | -20.8% | 4,887 | 70.3% | -4,698 | -28.4% |
| August | 16,430 | 11,805 | 11,805 | 11,805 | 11,805 | 11,805 | - | - | - | - | - | - | -3,224 | -21.4% | 4,006 | 51.4% | -4,624 | -28.1% |
| September | 14,801 | 10,543 | 10,543 | 10,543 | 10,543 | 10,543 | - | - | - | - | - | - | -3,080 | -22.6% | 3,592 | 51.7% | -4,258 | -28.8% |
| October | 13,355 | 10,158 | 10,158 | 10,158 | 10,158 | 10,158 | - | - | - | - | - | - | -2,659 | -20.7% | 3,046 | 42.8% | -3,197 | -23.9% |
| November | 10,662 | 7,872 | 7,872 | 7,872 | 7,872 | 7,872 | - | - | - | - | - | - | -2,406 | -23.4% | 1,704 | 27.6% | -2,790 | -26.2% |
| December | 11,536 | 8,126 | 8,126 | 8,126 | 8,126 | 8,126 | - | - | - | - | - | - | -2,410 | -22.9% | 1,625 | 25.0% | -3,410 | -29.6% |
| 1Q | 31,539 | 16,518 | 16,518 | 16,518 | 16,518 | 16,518 | - | - | - | - | - | - | -13,441 | -44.9% | 10,751 | 186.4% | -15,021 | -47.6% |
| 2Q | 41,550 | 28,601 | 28,601 | 28,601 | 28,601 | 28,601 | - | - | - | - | - | - | -9,787 | -25.5% | 19,083 | 200.5% | -12,949 | -31.2% |
| 3Q | 47,764 | 34,183 | 34,183 | 34,183 | 34,183 | 34,183 | - | - | - | - | - | - | -9,408 | -21.6% | 12,485 | 57.5% | -13,580 | -28.4% |
| 4Q | 35,553 | 26,156 | 26,156 | 26,156 | 26,156 | 26,156 | - | - | - | - | - | - | -7,476 | -22.2% | 6,375 | 32.2% | -9,397 | -26.4% |
| Total | 156,406 | 105,458 | 105,458 | 105,458 | 105,458 | 105,458 | - | - | - | - | - | - | -40,112 | -27.6% | 48,694 | 85.8% | -50,948 | -32.6% |

Europe (Total)



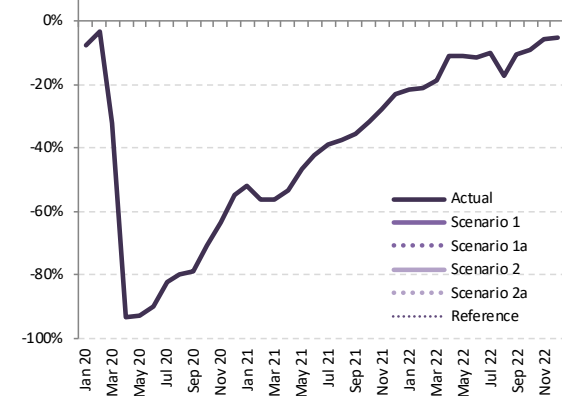
Latin America/Caribbean

| Compared to 2019 | Seat capacity (%) | | | Passenger number (thousand) | | | | | | Passenger revenue (USD, million) | | |
|-------------------|-------------------|---------------|---------------|-----------------------------|---------------|----------------|---------------|-----------------|---------------|----------------------------------|----------------|---------------|
| | Total | International | Domestic | Total | | International | | Domestic | | Total | International | Domestic |
| 1Q 2020 | -7.8% | -14.6% | -3.8% | -9,170 | -10.6% | -5,612 | -17.9% | -3,558 | -6.4% | -1,461 | -1,159 | -303 |
| 2Q 2020 | -89.7% | -92.1% | -88.5% | -76,783 | -92.1% | -28,142 | -96.2% | -48,642 | -89.9% | -9,695 | -5,640 | -4,054 |
| 3Q 2020 | -72.6% | -80.5% | -68.7% | -67,731 | -77.3% | -26,337 | -89.6% | -41,394 | -71.2% | -8,818 | -5,339 | -3,479 |
| 4Q 2020 | -47.6% | -62.6% | -40.1% | -45,585 | -52.5% | -21,963 | -76.7% | -23,622 | -40.6% | -6,462 | -4,471 | -1,991 |
| Total 2020 | -54.0% | -61.2% | -50.1% | -199,269 | -57.8% | -82,054 | -69.2% | -117,215 | -51.9% | -26,435 | -16,609 | -9,827 |
| 1Q 2021 | -41.1% | -54.9% | -33.1% | -45,042 | -51.9% | -23,138 | -73.8% | -21,905 | -39.5% | -6,568 | -4,718 | -1,850 |
| 2Q 2021 | -39.5% | -47.4% | -35.2% | -38,266 | -45.9% | -18,593 | -63.5% | -19,673 | -36.4% | -5,500 | -3,837 | -1,662 |
| 3Q 2021 | -24.9% | -37.3% | -18.7% | -25,578 | -29.2% | -14,491 | -49.3% | -11,087 | -19.1% | -3,994 | -3,054 | -940 |
| 4Q 2021 | -13.9% | -27.1% | -7.1% | -13,139 | -15.1% | -10,155 | -35.5% | -2,984 | -5.1% | -2,401 | -2,141 | -260 |
| Total 2021 | -29.8% | -42.0% | -23.2% | -122,025 | -35.4% | -66,376 | -55.9% | -55,649 | -24.6% | -18,462 | -13,750 | -4,712 |
| 1Q 2022 | -17.1% | -20.5% | -15.1% | -17,972 | -20.7% | -9,349 | -29.8% | -8,623 | -15.5% | -2,701 | -1,963 | -738 |
| 2Q 2022 | -8.0% | -11.0% | -6.3% | -9,793 | -11.7% | -3,381 | -11.6% | -6,413 | -11.9% | -1,378 | -830 | -548 |
| 3Q 2022 | -8.4% | -12.5% | -6.3% | -7,946 | -9.1% | -3,277 | -11.1% | -4,669 | -8.0% | -1,200 | -796 | -405 |
| 4Q 2022 | -6.8% | -6.5% | -7.0% | -7,532 | -8.7% | -1,402 | -4.9% | -6,130 | -10.5% | -906 | -376 | -530 |
| Total 2022 | -10.1% | -12.8% | -8.7% | -43,243 | -12.5% | -17,408 | -14.7% | -25,835 | -11.4% | -6,185 | -3,965 | -2,221 |

Seat Capacity (thousand) - Latin America/Caribbean International

| Year | 2019 | 2020 | | | | | | 2021 | | | | | | | |
|-----------|---------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | |
| Month | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 |
| January | 13,827 | 13,550 | 12,812 | -1,015 | -7.3% | -738 | -5.4% | 13,405 | 6,630 | -7,197 | -52.1% | -6,182 | -48.3% | -6,776 | -50.5% |
| February | 12,248 | 12,416 | 11,857 | -391 | -3.2% | -559 | -4.5% | 12,312 | 5,329 | -6,919 | -56.5% | -6,529 | -55.1% | -6,984 | -56.7% |
| March | 13,518 | 13,266 | 9,147 | -4,371 | -32.3% | -4,119 | -31.1% | 12,957 | 5,899 | -7,619 | -56.4% | -3,248 | -35.5% | -7,058 | -54.5% |
| April | 12,190 | 12,560 | 794 | -11,396 | -93.5% | -11,766 | -93.7% | 12,830 | 5,699 | -6,492 | -53.3% | 4,905 | 61.7% | -7,131 | -55.6% |
| May | 11,806 | 12,262 | 857 | -10,950 | -92.7% | -11,405 | -93.0% | 12,652 | 6,310 | -5,496 | -46.6% | 5,453 | 63.6% | -6,342 | -50.1% |
| June | 11,853 | 12,246 | 1,185 | -10,668 | -90.0% | -11,061 | -90.3% | 12,528 | 6,866 | -4,987 | -42.1% | 5,681 | 47.9% | -5,662 | -45.2% |
| July | 12,827 | 13,124 | 2,242 | -10,585 | -82.5% | -10,883 | -82.9% | 13,375 | 7,834 | -4,992 | -38.9% | 5,593 | 24.9% | -5,541 | -41.4% |
| August | 12,223 | 12,663 | 2,464 | -9,759 | -79.8% | -10,198 | -80.5% | 13,053 | 7,663 | -4,560 | -37.3% | 5,198 | 21.0% | -5,391 | -41.3% |
| September | 10,508 | 11,036 | 2,235 | -8,273 | -78.7% | -8,801 | -79.8% | 11,357 | 6,791 | -3,717 | -35.4% | 4,556 | 20.3% | -4,566 | -40.2% |
| October | 10,924 | 10,837 | 3,189 | -7,735 | -70.8% | -7,649 | -70.6% | 11,160 | 7,457 | -3,467 | -31.7% | 4,268 | 13.8% | -3,703 | -33.2% |
| November | 11,650 | 11,478 | 4,237 | -7,413 | -63.6% | -7,241 | -63.1% | 11,922 | 8,418 | -3,232 | -27.7% | 4,181 | 9.8% | -3,504 | -29.4% |
| December | 13,289 | 13,129 | 5,986 | -7,304 | -55.0% | -7,143 | -54.4% | 13,634 | 10,257 | -3,032 | -22.8% | 4,272 | 71.4% | -3,377 | -24.8% |
| 1Q | 39,592 | 39,232 | 33,816 | -5,776 | -14.6% | -5,416 | -13.8% | 38,674 | 17,857 | -21,735 | -54.9% | -15,959 | -47.2% | -20,818 | -53.8% |
| 2Q | 35,850 | 37,067 | 2,835 | -33,015 | -92.1% | -34,232 | -92.4% | 38,010 | 18,875 | -16,975 | -47.4% | 16,039 | 56.5% | -19,136 | -50.3% |
| 3Q | 35,558 | 36,823 | 6,941 | -28,617 | -80.5% | -29,883 | -81.2% | 37,785 | 22,288 | -13,269 | -37.3% | 15,348 | 22.1% | -15,497 | -41.0% |
| 4Q | 35,863 | 35,445 | 13,412 | -22,451 | -62.6% | -22,033 | -62.2% | 36,716 | 26,132 | -9,731 | -27.1% | 12,720 | 94.8% | -10,584 | -28.8% |
| Total | 146,863 | 148,567 | 57,003 | -89,859 | -61.2% | -91,564 | -61.6% | 151,186 | 85,152 | -61,711 | -42.0% | 28,148 | 49.4% | -66,034 | -43.7% |

Latin America/Caribbean (International)



Seat Capacity (thousand) - Latin America/Caribbean International

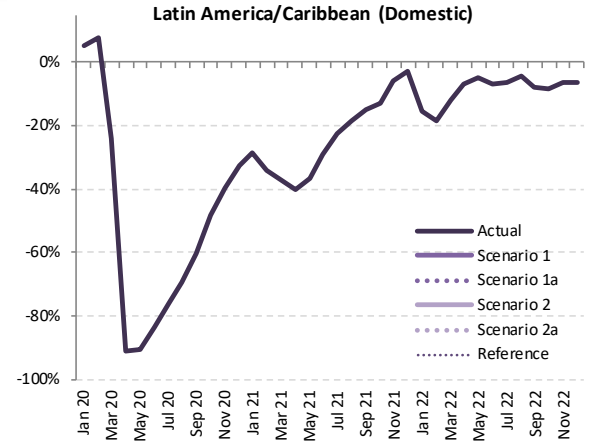
| Year | 2022 | | | | | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|-------|----------------------|--------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 |
| Month | f | g | | | | | | | | | | |
| January | 13,271 | 10,825 | 10,825 | 10,825 | 10,825 | 10,825 | -3,001 | -21.7% | 4,196 | 63.3% | -2,446 | -18.4% |
| February | 12,292 | 9,659 | 9,659 | 9,659 | 9,659 | 9,659 | -2,588 | -21.1% | 4,331 | 81.3% | -2,632 | -21.4% |
| March | 12,696 | 10,986 | 10,986 | 10,986 | 10,986 | 10,986 | -2,531 | -18.7% | 5,088 | 86.3% | -1,710 | -13.5% |
| April | 13,156 | 10,844 | 10,844 | 10,844 | 10,844 | 10,844 | -1,346 | -11.0% | 5,146 | 90.3% | -2,311 | -17.6% |
| May | 13,101 | 10,537 | 10,537 | 10,537 | 10,537 | 10,537 | -1,269 | -10.7% | 4,227 | 67.0% | -2,564 | -19.6% |
| June | 12,876 | 10,517 | 10,517 | 10,517 | 10,517 | 10,517 | -1,336 | -11.3% | 3,651 | 53.2% | -2,359 | -18.3% |
| July | 13,670 | 11,539 | 11,539 | 11,539 | 11,539 | 11,539 | -1,287 | -10.0% | 3,705 | 47.3% | -2,131 | -15.6% |
| August | 13,510 | 10,129 | 10,129 | 10,129 | 10,129 | 10,129 | -2,094 | -17.1% | 2,467 | 32.2% | -3,381 | -25.0% |
| September | 11,767 | 9,437 | 9,437 | 9,437 | 9,437 | 9,437 | -1,071 | -10.2% | 2,646 | 39.0% | -2,329 | -19.8% |
| October | 11,438 | 9,954 | 9,954 | 9,954 | 9,954 | 9,954 | -969 | -8.9% | 2,498 | 33.5% | -1,484 | -13.0% |
| November | 12,279 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | -650 | -5.6% | 2,582 | 30.7% | -1,279 | -10.4% |
| December | 14,053 | 12,594 | 12,594 | 12,594 | 12,594 | 12,594 | -696 | -5.2% | 2,336 | 22.8% | -1,459 | -10.4% |
| 1Q | 38,260 | 31,471 | 31,471 | 31,471 | 31,471 | 31,471 | -8,121 | -20.5% | 13,614 | 76.2% | -6,789 | -17.7% |
| 2Q | 39,133 | 31,898 | 31,898 | 31,898 | 31,898 | 31,898 | -3,951 | -11.0% | 13,024 | 69.0% | -7,235 | -18.5% |
| 3Q | 38,947 | 31,106 | 31,106 | 31,106 | 31,106 | 31,106 | -4,452 | -12.5% | 8,818 | 39.6% | -7,841 | -20.1% |
| 4Q | 37,771 | 33,548 | 33,548 | 33,548 | 33,548 | 33,548 | -2,315 | -6.5% | 7,416 | 28.4% | -4,223 | -11.2% |
| Total | 154,110 | 128,023 | 128,023 | 128,023 | 128,023 | 128,023 | -18,840 | -12.8% | 42,871 | 50.3% | -26,087 | -16.9% |

Seat Capacity (thousand) - Latin America/Caribbean Domestic

| Year | 2019 | | | | | | 2020 | | | | | | 2021 | | | | | |
|-----------|---------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|--------|----------------------|--------|--|--|--|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | | | |
| Month | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | | |
| January | 24,160 | 25,004 | 25,411 | 1,250 | 5.2% | 407 | 1.6% | 25,705 | 17,321 | -8,400 | -28.3% | -8,090 | -31.8% | -8,384 | -32.6% | | | |
| February | 21,188 | 22,502 | 22,797 | 1,610 | 7.6% | 295 | 1.3% | 22,974 | 13,966 | -7,222 | -34.1% | -8,832 | -38.7% | -9,008 | -39.2% | | | |
| March | 22,684 | 24,305 | 17,214 | -5,471 | -24.1% | -7,091 | -29.2% | 25,493 | 14,259 | -8,425 | -37.1% | -2,954 | -17.2% | -11,234 | -44.1% | | | |
| April | 21,890 | 23,137 | 1,983 | -19,907 | -90.9% | -21,154 | -91.4% | 24,215 | 13,149 | -8,741 | -39.9% | 11,166 | 563.1% | -11,067 | -45.7% | | | |
| May | 22,523 | 23,916 | 2,085 | -20,437 | -90.7% | -21,830 | -91.3% | 24,460 | 14,292 | -8,231 | -36.5% | 12,206 | 585.3% | -10,168 | -41.6% | | | |
| June | 21,831 | 23,632 | 3,563 | -18,268 | -83.7% | -20,070 | -84.9% | 25,058 | 15,474 | -6,357 | -29.1% | 11,911 | 334.3% | -9,583 | -38.2% | | | |
| July | 24,574 | 25,610 | 5,918 | -18,657 | -75.9% | -19,693 | -76.9% | 26,785 | 19,028 | -5,546 | -22.6% | 13,110 | 221.5% | -7,757 | -29.0% | | | |
| August | 23,674 | 24,449 | 7,254 | -16,420 | -69.4% | -17,195 | -70.3% | 25,449 | 19,363 | -4,311 | -18.2% | 12,108 | 166.9% | -6,086 | -23.9% | | | |
| September | 22,517 | 23,466 | 8,968 | -13,550 | -60.2% | -14,498 | -61.8% | 24,691 | 19,120 | -3,397 | -15.1% | 10,153 | 113.2% | -5,571 | -22.6% | | | |
| October | 23,543 | 24,516 | 12,219 | -11,324 | -48.1% | -12,297 | -50.2% | 25,521 | 20,458 | -3,085 | -13.1% | 8,239 | 67.4% | -5,063 | -19.8% | | | |
| November | 22,909 | 23,677 | 13,852 | -9,057 | -39.5% | -9,825 | -41.5% | 24,569 | 21,589 | -1,320 | -5.8% | 7,737 | 55.9% | -2,980 | -12.1% | | | |
| December | 24,372 | 25,078 | 16,377 | -7,995 | -32.8% | -8,701 | -34.7% | 25,763 | 23,731 | -641 | -2.6% | 7,354 | 44.9% | -2,032 | -7.9% | | | |
| 1Q | 68,032 | 71,811 | 65,422 | -2,611 | -3.8% | -6,389 | -8.9% | 74,171 | 45,545 | -22,487 | -33.1% | -19,876 | -30.4% | -28,626 | -38.6% | | | |
| 2Q | 66,244 | 70,685 | 7,631 | -58,613 | -88.5% | -63,054 | -89.2% | 73,733 | 42,915 | -23,329 | -35.2% | 35,284 | 462.3% | -30,818 | -41.8% | | | |
| 3Q | 70,766 | 73,526 | 22,140 | -48,626 | -68.7% | -51,386 | -69.9% | 76,924 | 57,511 | -13,255 | -18.7% | 35,371 | 159.8% | -19,413 | -25.2% | | | |
| 4Q | 70,824 | 73,271 | 42,448 | -28,376 | -40.1% | -30,822 | -42.1% | 75,853 | 65,778 | -5,046 | -7.1% | 23,330 | 55.0% | -10,075 | -13.3% | | | |
| Total | 275,866 | 289,292 | 137,641 | -138,225 | -50.1% | -151,651 | -52.4% | 300,682 | 211,749 | -64,117 | -23.2% | 74,108 | 53.8% | -88,933 | -29.6% | | | |

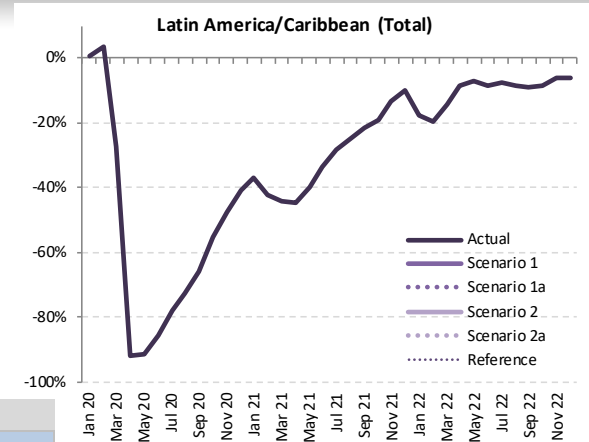
Seat Capacity (thousand) - Latin America/Caribbean Domestic

| Year | 2022 | | | | | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|-------|----------------------|--------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 |
| Month | f | g | | | | | | | | | | |
| January | 26,517 | 20,457 | 20,457 | 20,457 | 20,457 | 20,457 | -3,703 | -15.3% | 3,137 | 18.1% | -6,060 | -22.9% |
| February | 23,700 | 17,261 | 17,261 | 17,261 | 17,261 | 17,261 | -3,927 | -18.5% | 3,295 | 23.6% | -6,439 | -27.2% |
| March | 26,895 | 20,032 | 20,032 | 20,032 | 20,032 | 20,032 | -2,652 | -11.7% | 5,773 | 40.5% | -6,863 | -25.5% |
| April | 25,436 | 20,356 | 20,356 | 20,356 | 20,356 | 20,356 | -1,534 | -7.0% | 7,207 | 54.8% | -5,080 | -20.0% |
| May | 25,256 | 21,382 | 21,382 | 21,382 | 21,382 | 21,382 | -1,141 | -5.1% | 7,090 | 49.6% | -3,874 | -15.3% |
| June | 26,720 | 20,312 | 20,312 | 20,312 | 20,312 | 20,312 | -1,519 | -7.0% | 4,838 | 31.3% | -6,408 | -24.0% |
| July | 28,041 | 22,980 | 22,980 | 22,980 | 22,980 | 22,980 | -1,594 | -6.5% | 3,952 | 20.8% | -5,061 | -18.0% |
| August | 26,486 | 22,649 | 22,649 | 22,649 | 22,649 | 22,649 | -1,025 | -4.3% | 3,286 | 17.0% | -3,837 | -14.5% |
| September | 25,972 | 20,700 | 20,700 | 20,700 | 20,700 | 20,700 | -1,818 | -8.1% | 1,580 | 8.3% | -5,273 | -20.3% |
| October | 26,633 | 21,545 | 21,545 | 21,545 | 21,545 | 21,545 | -1,998 | -8.5% | 1,086 | 5.3% | -5,088 | -19.1% |
| November | 25,538 | 21,435 | 21,435 | 21,435 | 21,435 | 21,435 | -1,475 | -6.4% | -154 | -0.7% | -4,103 | -16.1% |
| December | 26,538 | 22,853 | 22,853 | 22,853 | 22,853 | 22,853 | -1,519 | -6.2% | -878 | -3.7% | -3,686 | -13.9% |
| 1Q | 77,112 | 57,750 | 57,750 | 57,750 | 57,750 | 57,750 | -10,283 | -15.1% | 12,204 | 26.8% | -19,362 | -25.1% |
| 2Q | 77,412 | 62,050 | 62,050 | 62,050 | 62,050 | 62,050 | -4,194 | -6.3% | 19,135 | 44.6% | -15,361 | -19.8% |
| 3Q | 80,500 | 66,329 | 66,329 | 66,329 | 66,329 | 66,329 | -4,437 | -6.3% | 8,818 | 15.3% | -14,172 | -17.6% |
| 4Q | 78,709 | 65,832 | 65,832 | 65,832 | 65,832 | 65,832 | -4,992 | -7.0% | 54 | 0.1% | -12,877 | -16.4% |
| Total | 313,733 | 251,960 | 251,960 | 251,960 | 251,960 | 251,960 | -23,906 | -8.7% | 40,211 | 19.0% | -61,772 | -19.7% |



Seat Capacity (thousand) - Latin America/Caribbean International + Domestic

| Year | 2019 | | 2020 | | | | | | 2021 | | | | | | |
|-----------|---------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | |
| Month | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 |
| January | 37,987 | 38,554 | 38,222 | 235 | 0.6% | -331 | -0.9% | 39,110 | 23,950 | -14,037 | -37.0% | -14,272 | -37.3% | -15,160 | -38.8% |
| February | 33,436 | 34,918 | 34,655 | 1,219 | 3.6% | -263 | -0.8% | 35,286 | 19,294 | -14,141 | -42.3% | -15,361 | -44.3% | -15,992 | -45.3% |
| March | 36,202 | 37,571 | 26,360 | -9,841 | -27.2% | -11,211 | -29.8% | 38,450 | 20,158 | -16,044 | -44.3% | -6,203 | -23.5% | -18,292 | -47.6% |
| April | 34,080 | 35,697 | 2,777 | -31,303 | -91.9% | -32,920 | -92.2% | 37,045 | 18,848 | -15,233 | -44.7% | 16,071 | 578.7% | -18,198 | -49.1% |
| May | 34,329 | 36,177 | 2,942 | -31,387 | -91.4% | -33,235 | -91.9% | 37,112 | 20,602 | -13,727 | -40.0% | 17,660 | 600.3% | -16,511 | -44.5% |
| June | 33,684 | 35,878 | 4,748 | -28,937 | -85.9% | -31,131 | -86.8% | 37,586 | 22,340 | -11,344 | -33.7% | 17,593 | 370.6% | -15,246 | -40.6% |
| July | 37,401 | 38,735 | 8,159 | -29,242 | -78.2% | -30,575 | -78.9% | 40,160 | 26,863 | -10,538 | -28.2% | 18,703 | 229.2% | -13,297 | -33.1% |
| August | 35,897 | 37,112 | 9,719 | -26,178 | -72.9% | -27,393 | -73.8% | 38,502 | 27,025 | -8,871 | -24.7% | 17,307 | 178.1% | -11,476 | -29.8% |
| September | 33,025 | 34,502 | 11,202 | -21,823 | -66.1% | -23,300 | -67.5% | 36,047 | 25,911 | -7,114 | -21.5% | 14,709 | 131.3% | -10,136 | -28.1% |
| October | 34,466 | 35,353 | 15,408 | -19,058 | -55.3% | -19,945 | -56.4% | 36,681 | 27,915 | -6,552 | -19.0% | 12,507 | 81.2% | -8,766 | -23.9% |
| November | 34,560 | 35,155 | 18,090 | -16,470 | -47.7% | -17,065 | -48.5% | 36,491 | 30,007 | -4,553 | -13.2% | 11,917 | 65.9% | -6,484 | -17.8% |
| December | 37,661 | 38,207 | 22,363 | -15,298 | -40.6% | -15,844 | -41.5% | 39,397 | 33,988 | -3,673 | -9.8% | 11,625 | 52.0% | -5,409 | -13.7% |
| 1Q | 107,624 | 111,043 | 99,237 | -8,387 | -7.8% | -11,806 | -10.6% | 112,846 | 63,402 | -44,222 | -41.1% | -35,835 | -36.1% | -49,444 | -43.8% |
| 2Q | 102,094 | 107,752 | 10,467 | -91,627 | -89.7% | -97,286 | -90.3% | 111,744 | 61,790 | -40,304 | -39.5% | 51,323 | 490.4% | -49,954 | -44.7% |
| 3Q | 106,323 | 110,349 | 29,080 | -77,243 | -72.6% | -81,268 | -73.6% | 114,709 | 79,799 | -26,524 | -24.9% | 50,719 | 174.4% | -34,910 | -30.4% |
| 4Q | 106,687 | 108,715 | 55,860 | -50,827 | -47.6% | -52,855 | -48.6% | 112,569 | 91,910 | -14,777 | -13.9% | 36,050 | 64.5% | -20,659 | -18.4% |
| Total | 422,729 | 437,859 | 194,645 | -228,084 | -54.0% | -243,215 | -55.5% | 451,868 | 296,901 | -125,828 | -29.8% | 102,256 | 52.5% | -154,967 | -34.3% |

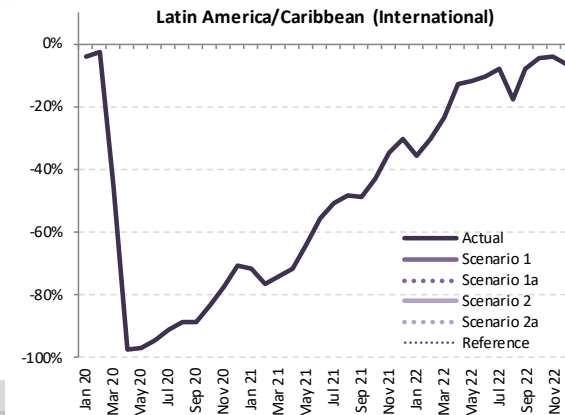


Seat Capacity (thousand) - Latin America/Caribbean International + Domestic

| Year | 2022 | | | | | | Compared to 2019 | | | Compared to 2021 | | | Compared to Baseline | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|--------|------------------|---------|--------|----------------------|--|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | | g-e | | g-f | | f/g-1 | |
| Month | f | g | | | | | g-a | | g-e | | g-f | | f/g-1 | |
| January | 39,788 | 31,282 | 31,282 | 31,282 | 31,282 | 31,282 | -6,705 | -17.6% | 7,332 | 30.6% | -8,506 | -21.4% | | |
| February | 35,992 | 26,920 | 26,920 | 26,920 | 26,920 | 26,920 | -6,516 | -19.5% | 7,626 | 39.5% | -9,072 | -25.2% | | |
| March | 39,591 | 31,018 | 31,018 | 31,018 | 31,018 | 31,018 | -5,184 | -14.3% | 10,860 | 53.9% | -8,573 | -21.7% | | |
| April | 38,592 | 31,200 | 31,200 | 31,200 | 31,200 | 31,200 | -2,880 | -8.5% | 12,353 | 65.5% | -7,392 | -19.2% | | |
| May | 38,357 | 31,920 | 31,920 | 31,920 | 31,920 | 31,920 | -2,410 | -7.0% | 11,318 | 54.9% | -6,437 | -16.8% | | |
| June | 39,596 | 30,829 | 30,829 | 30,829 | 30,829 | 30,829 | -2,856 | -8.5% | 8,489 | 38.0% | -8,767 | -22.1% | | |
| July | 41,711 | 34,519 | 34,519 | 34,519 | 34,519 | 34,519 | -2,882 | -7.7% | 7,657 | 28.5% | -7,192 | -17.2% | | |
| August | 39,997 | 32,778 | 32,778 | 32,778 | 32,778 | 32,778 | -3,119 | -8.7% | 5,753 | 21.3% | -7,218 | -18.0% | | |
| September | 37,739 | 30,137 | 30,137 | 30,137 | 30,137 | 30,137 | -2,889 | -8.7% | 4,226 | 16.3% | -7,602 | -20.1% | | |
| October | 38,071 | 31,499 | 31,499 | 31,499 | 31,499 | 31,499 | -2,968 | -8.6% | 3,584 | 12.8% | -6,572 | -17.3% | | |
| November | 37,817 | 32,435 | 32,435 | 32,435 | 32,435 | 32,435 | -2,125 | -6.1% | 2,428 | 8.1% | -5,382 | -14.2% | | |
| December | 40,592 | 35,446 | 35,446 | 35,446 | 35,446 | 35,446 | -2,215 | -5.9% | 1,458 | 4.3% | -5,145 | -12.7% | | |
| 1Q | 115,371 | 89,220 | 89,220 | 89,220 | 89,220 | 89,220 | -18,404 | -17.1% | 25,818 | 40.7% | -26,151 | -22.7% | | |
| 2Q | 116,545 | 93,949 | 93,949 | 93,949 | 93,949 | 93,949 | -8,145 | -8.0% | 32,159 | 52.0% | -22,596 | -19.4% | | |
| 3Q | 119,447 | 97,434 | 97,434 | 97,434 | 97,434 | 97,434 | -8,889 | -8.4% | 17,635 | 22.1% | -22,012 | -18.4% | | |
| 4Q | 116,480 | 99,380 | 99,380 | 99,380 | 99,380 | 99,380 | -7,308 | -6.8% | 7,470 | 8.1% | -17,100 | -14.7% | | |
| Total | 467,842 | 379,983 | 379,983 | 379,983 | 379,983 | 379,983 | -42,746 | -10.1% | 83,082 | 28.0% | -87,859 | -18.8% | | |

Passenger Number (thousand) - Latin America/Caribbean International

| Year | 2019 | | | 2020 | | | | 2021 | | | | | | | |
|-----------|---------|----------|-----------|------------------|----------------------|---------|----------|-----------|------------------|---------|------------------|---------|----------------------|---------|--------|
| | Actual | Baseline | Estimated | Compared to 2019 | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | |
| Month | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 |
| January | 10,944 | 10,769 | 10,504 | -440 | -4.0% | -265 | -2.5% | 10,674 | 3,104 | -7,840 | -71.6% | -7,400 | -70.5% | -7,570 | -70.9% |
| February | 9,550 | 9,722 | 9,331 | -219 | -2.3% | -390 | -4.0% | 9,659 | 2,262 | -7,288 | -76.3% | -7,069 | -75.8% | -7,397 | -76.6% |
| March | 10,848 | 10,688 | 5,894 | -4,954 | -45.7% | -4,794 | -44.9% | 10,455 | 2,838 | -8,010 | -73.8% | -3,056 | -51.8% | -7,617 | -72.9% |
| April | 9,849 | 10,188 | 273 | -9,576 | -97.2% | -9,915 | -97.3% | 10,425 | 2,818 | -7,031 | -71.4% | 2,545 | 930.9% | -7,607 | -73.0% |
| May | 9,585 | 9,993 | 298 | -9,287 | -96.9% | -9,695 | -97.0% | 10,328 | 3,488 | -6,096 | -63.6% | 3,191 | 1072.1% | -6,839 | -66.2% |
| June | 9,824 | 10,185 | 545 | -9,279 | -94.5% | -9,640 | -94.7% | 10,435 | 4,358 | -5,466 | -55.6% | 3,814 | 700.0% | -6,076 | -58.2% |
| July | 10,777 | 11,074 | 974 | -9,803 | -91.0% | -10,100 | -91.2% | 11,308 | 5,314 | -5,463 | -50.7% | 4,341 | 445.8% | -5,994 | -53.0% |
| August | 10,198 | 10,604 | 1,135 | -9,064 | -88.9% | -9,470 | -89.3% | 10,951 | 5,260 | -4,938 | -48.4% | 4,126 | 363.6% | -5,690 | -52.0% |
| September | 8,427 | 8,883 | 956 | -7,471 | -88.7% | -7,926 | -89.2% | 9,157 | 4,336 | -4,090 | -48.5% | 3,380 | 353.5% | -4,821 | -52.6% |
| October | 8,644 | 8,613 | 1,436 | -7,208 | -83.4% | -7,177 | -83.3% | 8,884 | 4,958 | -3,687 | -42.6% | 3,522 | 245.2% | -3,926 | -44.2% |
| November | 9,254 | 9,154 | 2,086 | -7,167 | -77.5% | -7,067 | -77.2% | 9,524 | 6,035 | -3,219 | -34.8% | 3,949 | 189.3% | -3,489 | -36.6% |
| December | 10,744 | 10,658 | 3,156 | -7,588 | -70.6% | -7,502 | -70.4% | 11,085 | 7,494 | -3,250 | -30.2% | 4,338 | 137.5% | -3,591 | -32.4% |
| 1Q | 31,342 | 31,178 | 25,729 | -5,612 | -17.9% | -5,449 | -17.5% | 30,789 | 8,204 | -23,138 | -73.8% | -17,525 | -68.1% | -22,585 | -73.4% |
| 2Q | 29,257 | 30,366 | 1,116 | -28,142 | -96.2% | -29,250 | -96.3% | 31,188 | 10,665 | -18,593 | -63.5% | 9,549 | 855.8% | -20,523 | -65.8% |
| 3Q | 29,402 | 30,560 | 3,064 | -26,337 | -89.6% | -27,496 | -90.0% | 31,416 | 14,911 | -14,491 | -49.3% | 11,846 | 386.6% | -16,505 | -52.5% |
| 4Q | 28,642 | 28,425 | 6,679 | -21,963 | -76.7% | -21,746 | -76.5% | 29,493 | 18,487 | -10,155 | -35.5% | 11,809 | 176.8% | -11,006 | -37.3% |
| Total | 118,643 | 120,529 | 36,588 | -82,054 | -69.2% | -83,941 | -69.6% | 122,885 | 52,267 | -66,376 | -55.9% | 15,679 | 42.9% | -70,619 | -57.5% |

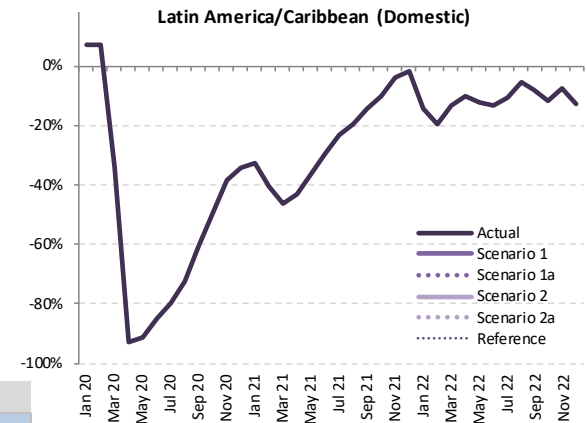


Passenger Number (thousand) - Latin America/Caribbean International

| Year | 2022 | | | | | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 |
| Month | f | g | | | | | g-a | | g-e | | g-f | |
| January | 10,601 | 7,031 | 7,031 | 7,031 | 7,031 | 7,031 | -3,913 | -35.8% | 3,927 | 126.5% | -3,570 | -33.7% |
| February | 9,675 | 6,645 | 6,645 | 6,645 | 6,645 | 6,645 | -2,904 | -30.4% | 4,383 | 193.8% | -3,030 | -31.3% |
| March | 10,276 | 8,316 | 8,316 | 8,316 | 8,316 | 8,316 | -2,531 | -23.3% | 5,478 | 193.0% | -1,959 | -19.1% |
| April | 10,722 | 8,586 | 8,586 | 8,586 | 8,586 | 8,586 | -1,263 | -12.8% | 5,768 | 204.7% | -2,136 | -19.9% |
| May | 10,725 | 8,460 | 8,460 | 8,460 | 8,460 | 8,460 | -1,125 | -11.7% | 4,972 | 142.5% | -2,265 | -21.1% |
| June | 10,754 | 8,830 | 8,830 | 8,830 | 8,830 | 8,830 | -923 | -10.1% | 4,472 | 102.6% | -1,923 | -17.9% |
| July | 11,596 | 9,912 | 9,912 | 9,912 | 9,912 | 9,912 | -865 | -8.0% | 4,597 | 86.5% | -1,684 | -14.5% |
| August | 11,369 | 8,430 | 8,430 | 8,430 | 8,430 | 8,430 | -1,768 | -17.3% | 3,170 | 60.3% | -2,939 | -25.8% |
| September | 9,516 | 7,783 | 7,783 | 7,783 | 7,783 | 7,783 | -643 | -7.6% | 3,447 | 79.5% | -1,733 | -18.2% |
| October | 9,135 | 8,282 | 8,282 | 8,282 | 8,282 | 8,282 | -363 | -4.2% | 3,324 | 67.0% | -853 | -9.3% |
| November | 9,840 | 8,875 | 8,875 | 8,875 | 8,875 | 8,875 | -379 | -4.1% | 2,840 | 47.1% | -964 | -9.8% |
| December | 11,460 | 10,083 | 10,083 | 10,083 | 10,083 | 10,083 | -661 | -6.1% | 2,589 | 34.5% | -1,377 | -12.0% |
| 1Q | 30,552 | 21,993 | 21,993 | 21,993 | 21,993 | 21,993 | -9,349 | -29.8% | 13,789 | 168.1% | -8,559 | -28.0% |
| 2Q | 32,202 | 25,877 | 25,877 | 25,877 | 25,877 | 25,877 | -3,381 | -11.6% | 15,212 | 142.6% | -6,325 | -19.6% |
| 3Q | 32,481 | 26,125 | 26,125 | 26,125 | 26,125 | 26,125 | -3,277 | -11.1% | 11,214 | 75.2% | -6,356 | -19.6% |
| 4Q | 30,435 | 27,240 | 27,240 | 27,240 | 27,240 | 27,240 | -1,402 | -4.9% | 8,753 | 47.3% | -3,195 | -10.5% |
| Total | 125,669 | 101,235 | 101,235 | 101,235 | 101,235 | 101,235 | -17,408 | -14.7% | 48,968 | 93.7% | -24,434 | -19.4% |

Passenger Number (thousand) - Latin America/Caribbean Domestic

| Year | 2020 | | | | | | | | | | | | | | 2021 | | | | | | | | | | | | | |
|-----------|---------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|--------|----------------------|--------|--|--|--|------|--|--|--|--|--|--|--|--|--|
| | 2019 | | 2020 | | | | 2020 | | | | 2020 | | | | 2020 | | | | 2020 | | | | | | | | | |
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | | | | | | | | | | | | | |
| Month | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | | | | | | | | | | | | |
| January | 19,955 | 20,785 | 21,383 | 1,428 | 7.2% | 598 | 2.9% | 21,527 | 13,441 | -6,514 | -32.6% | -7,941 | -37.1% | -8,086 | -37.6% | | | | | | | | | | | | | |
| February | 17,280 | 18,473 | 18,534 | 1,254 | 7.3% | 60 | 0.3% | 18,999 | 10,305 | -6,976 | -40.4% | -8,229 | -44.4% | -8,695 | -45.8% | | | | | | | | | | | | | |
| March | 18,288 | 19,730 | 12,049 | -6,239 | -34.1% | -7,681 | -38.9% | 20,853 | 9,872 | -8,415 | -40.6% | -2,176 | -18.1% | -10,981 | -52.7% | | | | | | | | | | | | | |
| April | 17,758 | 18,896 | 1,271 | -16,486 | -92.8% | -17,625 | -93.3% | 19,923 | 10,116 | -7,642 | -43.0% | 8,844 | 695.6% | -9,807 | -49.2% | | | | | | | | | | | | | |
| May | 18,411 | 19,683 | 1,552 | -16,859 | -91.6% | -18,130 | -92.1% | 20,280 | 11,699 | -6,712 | -36.5% | 10,147 | 653.7% | -8,580 | -42.3% | | | | | | | | | | | | | |
| June | 17,936 | 19,547 | 2,640 | -15,297 | -85.3% | -16,908 | -86.5% | 20,882 | 12,617 | -5,319 | -29.7% | 9,977 | 378.0% | -8,265 | -39.6% | | | | | | | | | | | | | |
| July | 20,696 | 21,717 | 4,229 | -16,468 | -79.6% | -17,488 | -80.5% | 22,881 | 15,937 | -4,760 | -23.0% | 11,708 | 276.9% | -6,944 | -30.3% | | | | | | | | | | | | | |
| August | 19,351 | 20,124 | 5,358 | -13,993 | -72.3% | -14,766 | -73.4% | 21,106 | 15,578 | -3,773 | -19.5% | 10,220 | 190.7% | -5,528 | -26.2% | | | | | | | | | | | | | |
| September | 18,121 | 19,015 | 7,187 | -10,933 | -60.3% | -11,828 | -62.2% | 20,159 | 15,566 | -2,555 | -14.1% | 8,379 | 116.6% | -4,593 | -22.8% | | | | | | | | | | | | | |
| October | 19,344 | 20,269 | 9,757 | -9,586 | -49.6% | -10,512 | -51.9% | 21,248 | 17,366 | -1,978 | -10.2% | 7,608 | 78.0% | -3,882 | -18.3% | | | | | | | | | | | | | |
| November | 18,657 | 19,409 | 11,514 | -7,143 | -38.3% | -7,895 | -40.7% | 20,284 | 17,955 | -703 | -3.8% | 6,441 | 55.9% | -2,329 | -11.5% | | | | | | | | | | | | | |
| December | 20,198 | 20,916 | 13,306 | -6,892 | -34.1% | -7,610 | -36.4% | 21,641 | 19,895 | -304 | -1.5% | 6,589 | 49.5% | -1,746 | -8.1% | | | | | | | | | | | | | |
| 1Q | 55,523 | 58,988 | 51,965 | -3,558 | -6.4% | -7,023 | -11.9% | 61,379 | 33,618 | -21,905 | -39.5% | -18,347 | -35.3% | -27,761 | -45.2% | | | | | | | | | | | | | |
| 2Q | 54,105 | 58,126 | 5,463 | -48,642 | -89.9% | -52,663 | -90.6% | 61,084 | 34,432 | -19,673 | -36.4% | 28,969 | 530.2% | -26,652 | -43.6% | | | | | | | | | | | | | |
| 3Q | 58,168 | 60,856 | 16,774 | -41,394 | -71.2% | -44,082 | -72.4% | 64,146 | 47,080 | -11,087 | -19.1% | 30,307 | 180.7% | -17,066 | -26.6% | | | | | | | | | | | | | |
| 4Q | 58,199 | 60,594 | 34,577 | -23,622 | -40.6% | -26,017 | -42.9% | 63,172 | 52,215 | -2,984 | -5.1% | 20,638 | 59.7% | -7,957 | -12.6% | | | | | | | | | | | | | |
| Total | 225,995 | 238,565 | 108,780 | -117,215 | -51.9% | -129,785 | -54.4% | 249,782 | 170,346 | -55,649 | -24.6% | 61,566 | 56.6% | -79,436 | -31.8% | | | | | | | | | | | | | |

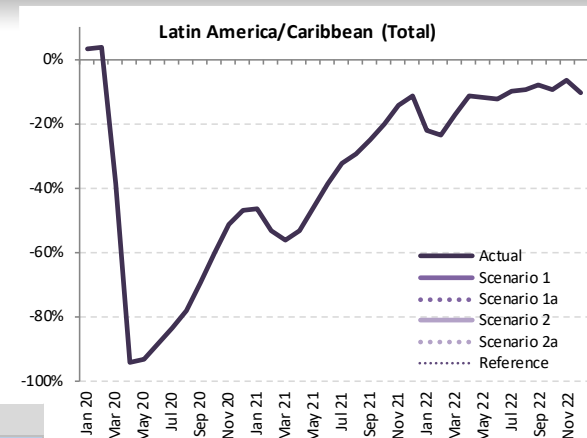


Passenger Number (thousand) - Latin America/Caribbean Domestic

| Year | 2022 | | | | | | | | | | | | | | | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|--------|----------------------|--------|--|--|----------------------|--|
| | 2022 | | | | | | Compared to 2019 | | | | Compared to 2021 | | | | Compared to Baseline | |
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | | | | | |
| Month | f | g | | | | - | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 | | | | |
| January | 22,204 | 17,127 | 17,127 | 17,127 | 17,127 | 17,127 | -2,828 | -14.2% | 3,686 | 27.4% | -5,077 | -22.9% | | | | |
| February | 19,598 | 13,894 | 13,894 | 13,894 | 13,894 | 13,894 | -3,386 | -19.6% | 3,589 | 34.8% | -5,704 | -29.1% | | | | |
| March | 22,006 | 15,879 | 15,879 | 15,879 | 15,879 | 15,879 | -2,409 | -13.2% | 6,006 | 60.8% | -6,127 | -27.8% | | | | |
| April | 20,930 | 15,946 | 15,946 | 15,946 | 15,946 | 15,946 | -1,811 | -10.2% | 5,830 | 57.6% | -4,984 | -23.8% | | | | |
| May | 20,944 | 16,190 | 16,190 | 16,190 | 16,190 | 16,190 | -2,221 | -12.1% | 4,491 | 38.4% | -4,754 | -22.7% | | | | |
| June | 22,274 | 15,556 | 15,556 | 15,556 | 15,556 | 15,556 | -2,380 | -13.3% | 2,939 | 23.3% | -6,718 | -30.2% | | | | |
| July | 23,958 | 18,497 | 18,497 | 18,497 | 18,497 | 18,497 | -2,200 | -10.6% | 2,560 | 16.1% | -5,461 | -22.8% | | | | |
| August | 21,974 | 18,345 | 18,345 | 18,345 | 18,345 | 18,345 | -1,006 | -5.2% | 2,767 | 17.8% | -3,629 | -16.5% | | | | |
| September | 21,209 | 16,657 | 16,657 | 16,657 | 16,657 | 16,657 | -1,464 | -8.1% | 1,091 | 7.0% | -4,552 | -21.5% | | | | |
| October | 22,165 | 17,112 | 17,112 | 17,112 | 17,112 | 17,112 | -2,232 | -11.5% | -254 | -1.5% | -5,053 | -22.8% | | | | |
| November | 21,081 | 17,299 | 17,299 | 17,299 | 17,299 | 17,299 | -1,358 | -7.3% | -655 | -3.6% | -3,781 | -17.9% | | | | |
| December | 22,287 | 17,658 | 17,658 | 17,658 | 17,658 | 17,658 | -2,540 | -12.6% | -2,236 | -11.2% | -4,628 | -20.8% | | | | |
| 1Q | 63,808 | 46,900 | 46,900 | 46,900 | 46,900 | 46,900 | -8,623 | -15.5% | 13,282 | 39.5% | -16,908 | -26.5% | | | | |
| 2Q | 64,148 | 47,692 | 47,692 | 47,692 | 47,692 | 47,692 | -6,413 | -11.9% | 13,260 | 38.5% | -16,456 | -25.7% | | | | |
| 3Q | 67,141 | 53,498 | 53,498 | 53,498 | 53,498 | 53,498 | -4,669 | -8.0% | 6,418 | 13.6% | -13,643 | -20.3% | | | | |
| 4Q | 65,532 | 52,069 | 52,069 | 52,069 | 52,069 | 52,069 | -6,130 | -10.5% | -3,146 | -5.7% | -13,463 | -20.5% | | | | |
| Total | 260,629 | 200,159 | 200,159 | 200,159 | 200,159 | 200,159 | -25,835 | -11.4% | 29,814 | 17.5% | -60,470 | -23.2% | | | | |

Passenger Number (thousand) - Latin America/Caribbean International + Domestic

| Year | 2019 | 2020 | | | | | | 2021 | | | | | | | |
|-----------|---------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|----------------------|--------|----------|--------|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2020 | | Compared to Baseline | | | |
| Month | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 |
| January | 30,899 | 31,554 | 31,887 | 988 | 3.2% | 333 | 1.1% | 32,201 | 16,545 | -14,354 | -46.5% | -15,342 | -48.1% | -15,656 | -48.6% |
| February | 26,830 | 28,195 | 27,865 | 1,035 | 3.9% | -330 | -1.2% | 28,659 | 12,567 | -14,263 | -53.2% | -15,298 | -54.9% | -16,092 | -56.2% |
| March | 29,136 | 30,418 | 17,942 | -11,193 | -38.4% | -12,475 | -41.0% | 31,308 | 12,711 | -16,425 | -56.4% | -5,232 | -29.2% | -18,598 | -59.4% |
| April | 27,607 | 29,084 | 1,545 | -26,062 | -94.4% | -27,539 | -94.7% | 30,348 | 12,934 | -14,673 | -53.2% | 11,389 | 737.2% | -17,414 | -57.4% |
| May | 27,996 | 29,676 | 1,850 | -26,146 | -93.4% | -27,826 | -93.8% | 30,608 | 15,188 | -12,808 | -45.7% | 13,338 | 721.0% | -15,420 | -50.4% |
| June | 27,760 | 29,732 | 3,184 | -24,576 | -88.5% | -26,548 | -89.3% | 31,317 | 16,975 | -10,785 | -38.8% | 13,791 | 433.1% | -14,341 | -45.8% |
| July | 31,473 | 32,791 | 5,202 | -26,271 | -83.5% | -27,588 | -84.1% | 34,189 | 21,251 | -10,222 | -32.5% | 16,049 | 308.5% | -12,938 | -37.8% |
| August | 29,549 | 30,728 | 6,493 | -23,056 | -78.0% | -24,235 | -78.9% | 32,057 | 20,838 | -8,711 | -29.5% | 14,346 | 221.0% | -11,219 | -35.0% |
| September | 26,547 | 27,898 | 8,144 | -18,404 | -69.3% | -19,754 | -70.8% | 29,316 | 19,902 | -6,645 | -25.0% | 11,759 | 144.4% | -9,414 | -32.1% |
| October | 27,988 | 28,882 | 11,194 | -16,794 | -60.0% | -17,688 | -61.2% | 30,132 | 22,324 | -5,665 | -20.2% | 11,130 | 99.4% | -7,808 | -25.9% |
| November | 27,911 | 28,563 | 13,600 | -14,311 | -51.3% | -14,962 | -52.4% | 29,808 | 23,990 | -3,921 | -14.0% | 10,389 | 76.4% | -5,818 | -19.5% |
| December | 30,942 | 31,574 | 16,462 | -14,480 | -46.8% | -15,112 | -47.9% | 32,726 | 27,389 | -3,553 | -11.5% | 10,927 | 66.4% | -5,337 | -16.3% |
| 1Q | 86,864 | 90,166 | 77,694 | -9,170 | -10.6% | -12,472 | -13.8% | 92,168 | 41,822 | -45,042 | -51.9% | -35,872 | -46.2% | -50,346 | -54.6% |
| 2Q | 83,363 | 88,492 | 6,579 | -76,783 | -92.1% | -81,913 | -92.6% | 92,272 | 45,097 | -38,266 | -45.9% | 38,518 | 585.4% | -47,175 | -51.1% |
| 3Q | 87,569 | 91,416 | 19,838 | -67,731 | -77.3% | -71,578 | -78.3% | 95,562 | 61,991 | -25,578 | -29.2% | 42,153 | 212.5% | -33,571 | -35.1% |
| 4Q | 86,841 | 89,019 | 41,256 | -45,585 | -52.5% | -47,763 | -53.7% | 92,666 | 73,702 | -13,139 | -15.1% | 32,446 | 78.6% | -18,963 | -20.5% |
| Total | 344,637 | 359,094 | 145,368 | -199,269 | -57.8% | -213,726 | -59.5% | 372,668 | 222,613 | -122,025 | -35.4% | 77,245 | 53.1% | -150,055 | -40.3% |



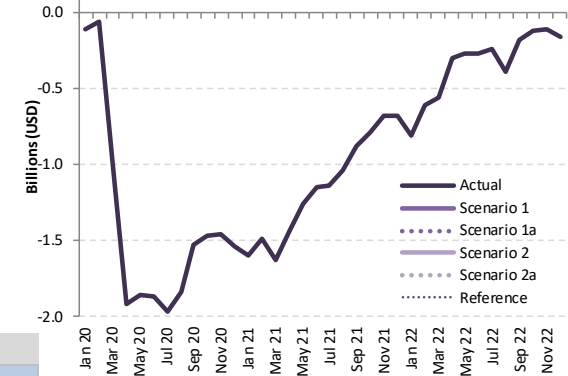
Passenger Number (thousand) - Latin America/Caribbean International + Domestic

| Year | 2022 | | | | | | | | | | | | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|-------|----------------------|--------|-------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | | |
| Month | f | g | | | | | g-a | | g/e-1 | | g-f | | f/g-1 |
| January | 32,805 | 24,158 | 24,158 | 24,158 | 24,158 | 24,158 | -6,740 | -21.8% | 7,614 | 46.0% | -8,647 | -26.4% | |
| February | 29,273 | 20,539 | 20,539 | 20,539 | 20,539 | 20,539 | -6,291 | -23.4% | 7,972 | 63.4% | -8,734 | -29.8% | |
| March | 32,282 | 24,195 | 24,195 | 24,195 | 24,195 | 24,195 | -4,940 | -17.0% | 11,484 | 90.4% | -8,086 | -25.0% | |
| April | 31,653 | 24,532 | 24,532 | 24,532 | 24,532 | 24,532 | -3,074 | -11.1% | 11,599 | 89.7% | -7,120 | -22.5% | |
| May | 31,669 | 24,650 | 24,650 | 24,650 | 24,650 | 24,650 | -3,346 | -12.0% | 9,462 | 62.3% | -7,019 | -22.2% | |
| June | 33,028 | 24,386 | 24,386 | 24,386 | 24,386 | 24,386 | -3,374 | -12.2% | 7,411 | 43.7% | -8,642 | -26.2% | |
| July | 35,554 | 28,408 | 28,408 | 28,408 | 28,408 | 28,408 | -3,065 | -9.7% | 7,157 | 33.7% | -7,145 | -20.1% | |
| August | 33,343 | 26,775 | 26,775 | 26,775 | 26,775 | 26,775 | -2,774 | -9.4% | 5,937 | 28.5% | -6,568 | -19.7% | |
| September | 30,725 | 24,440 | 24,440 | 24,440 | 24,440 | 24,440 | -2,107 | -7.9% | 4,538 | 22.8% | -6,285 | -20.5% | |
| October | 31,300 | 25,393 | 25,393 | 25,393 | 25,393 | 25,393 | -2,595 | -9.3% | 3,070 | 13.8% | -5,907 | -18.9% | |
| November | 30,920 | 26,175 | 26,175 | 26,175 | 26,175 | 26,175 | -1,736 | -6.2% | 2,185 | 9.1% | -4,746 | -15.3% | |
| December | 33,746 | 27,741 | 27,741 | 27,741 | 27,741 | 27,741 | -3,201 | -10.3% | 352 | 1.3% | -6,005 | -17.8% | |
| 1Q | 94,360 | 68,893 | 68,893 | 68,893 | 68,893 | 68,893 | -17,972 | -20.7% | 27,071 | 64.7% | -25,467 | -27.0% | |
| 2Q | 96,350 | 73,569 | 73,569 | 73,569 | 73,569 | 73,569 | -9,793 | -11.7% | 28,472 | 63.1% | -22,781 | -23.6% | |
| 3Q | 99,621 | 79,623 | 79,623 | 79,623 | 79,623 | 79,623 | -7,946 | -9.1% | 17,632 | 28.4% | -19,998 | -20.1% | |
| 4Q | 95,967 | 79,309 | 79,309 | 79,309 | 79,309 | 79,309 | -7,532 | -8.7% | 5,607 | 7.6% | -16,658 | -17.4% | |
| Total | 386,298 | 301,394 | 301,394 | 301,394 | 301,394 | 301,394 | -43,243 | -12.5% | 78,781 | 35.4% | -84,904 | -22.0% | |

Passenger revenue (USD, million) - Latin America/Caribbean International

| Year | 2019 | | | 2020 | | | | 2021 | | | | | | | |
|-----------|-------------|---------------|----------------|-------------------------|---------------------------|-----------------------------|-------------------------------|---------------|----------------|-------------------------|---------------------------|-------------------------|---------------------------|-----------------------------|-------------------------------|
| | Actual a | Baseline b | Estimated c | Compared to 2019 c-a | Compared to 2019 c/a-1 | Compared to Baseline c-b | Compared to Baseline c/b-1 | Baseline d | Estimated e | Compared to 2019 e-a | Compared to 2019 e/a-1 | Compared to 2020 e-c | Compared to 2020 e/a-1 | Compared to Baseline e-d | Compared to Baseline e/d-1 |
| January | 2,204 | 2,160 | 2,101 | -103 | -4.7% | -59 | -2.7% | 2,155 | 605 | -1,600 | -72.6% | -1,496 | -71.2% | -1,550 | -71.9% |
| February | 1,924 | 1,950 | 1,865 | -59 | -3.0% | -84 | -4.3% | 1,947 | 436 | -1,488 | -77.3% | -1,429 | -76.6% | -1,511 | -77.6% |
| March | 2,170 | 2,131 | 1,174 | -997 | -45.9% | -957 | -44.9% | 2,096 | 539 | -1,631 | -75.1% | -634 | -54.0% | -1,556 | -74.3% |
| April | 1,973 | 2,043 | 52 | -1,921 | -97.4% | -1,991 | -97.5% | 2,095 | 538 | -1,436 | -72.8% | 486 | 932.5% | -1,557 | -74.3% |
| May | 1,915 | 2,000 | 58 | -1,856 | -97.0% | -1,941 | -97.1% | 2,066 | 658 | -1,257 | -65.7% | 599 | 1028.3% | -1,409 | -68.2% |
| June | 1,965 | 2,047 | 102 | -1,863 | -94.8% | -1,944 | -95.0% | 2,101 | 821 | -1,145 | -58.2% | 718 | 701.3% | -1,280 | -60.9% |
| July | 2,159 | 2,237 | 187 | -1,972 | -91.3% | -2,050 | -91.6% | 2,301 | 1,022 | -1,137 | -52.6% | 835 | 446.1% | -1,279 | -55.6% |
| August | 2,060 | 2,157 | 223 | -1,837 | -89.2% | -1,935 | -89.7% | 2,239 | 1,022 | -1,038 | -50.4% | 800 | 359.4% | -1,217 | -54.3% |
| September | 1,723 | 1,818 | 193 | -1,530 | -88.8% | -1,624 | -89.4% | 1,880 | 844 | -879 | -51.0% | 650 | 336.3% | -1,036 | -55.1% |
| October | 1,757 | 1,756 | 288 | -1,470 | -83.6% | -1,468 | -83.6% | 1,822 | 971 | -786 | -44.8% | 683 | 237.6% | -851 | -46.7% |
| November | 1,858 | 1,828 | 398 | -1,460 | -78.6% | -1,430 | -78.2% | 1,908 | 1,181 | -676 | -36.4% | 784 | 196.9% | -727 | -38.1% |
| December | 2,148 | 2,133 | 607 | -1,541 | -71.7% | -1,525 | -71.6% | 2,228 | 1,470 | -678 | -31.6% | 863 | 142.1% | -758 | -34.0% |
| 1Q | 6,299 | 6,241 | 5,140 | -1,159 | -18.4% | -1,101 | -17.6% | 6,198 | 1,581 | -4,718 | -74.9% | -3,560 | -69.3% | -4,617 | -74.5% |
| 2Q | 5,853 | 6,090 | 213 | -5,640 | -96.4% | -5,877 | -96.5% | 6,262 | 2,016 | -3,837 | -65.6% | 1,803 | 847.4% | -4,246 | -67.8% |
| 3Q | 5,942 | 6,212 | 603 | -5,339 | -89.9% | -5,609 | -90.3% | 6,420 | 2,888 | -3,054 | -51.4% | 2,285 | 378.9% | -3,531 | -55.0% |
| 4Q | 5,763 | 5,716 | 1,293 | -4,471 | -77.6% | -4,424 | -77.4% | 5,958 | 3,622 | -2,141 | -37.2% | 2,329 | 180.2% | -2,336 | -39.2% |
| Total | 23,857 | 24,259 | 7,249 | -16,609 | -69.6% | -17,010 | -70.1% | 24,838 | 10,107 | -13,750 | -57.6% | 2,858 | 39.4% | -14,731 | -59.3% |

Latin America/Caribbean (International)



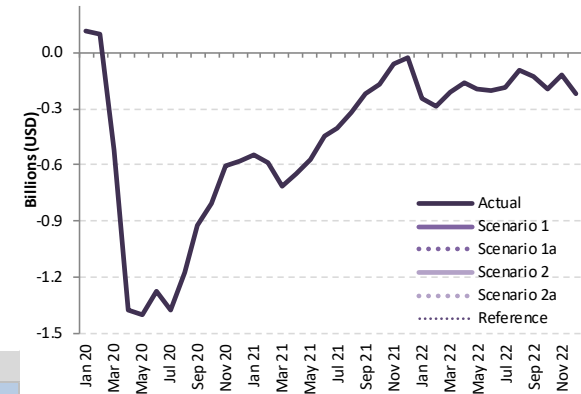
Passenger revenue (USD, million) - Latin America/Caribbean International

| Year | 2022 | | | | | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
|-----------|---------------|------------|-------------|------------|-------------|----------------|------------------|--------|------------------|--------|----------------------|--------|
| | Baseline f | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference g | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 |
| January | 2,152 | 1,399 | 1,399 | 1,399 | 1,399 | 1,399 | -806 | -36.6% | 794 | 131.2% | -753 | -35.0% |
| February | 1,957 | 1,318 | 1,318 | 1,318 | 1,318 | 1,318 | -606 | -31.5% | 882 | 202.2% | -639 | -32.6% |
| March | 2,068 | 1,619 | 1,619 | 1,619 | 1,619 | 1,619 | -552 | -25.4% | 1,079 | 200.1% | -449 | -21.7% |
| April | 2,160 | 1,674 | 1,674 | 1,674 | 1,674 | 1,674 | -299 | -15.1% | 1,137 | 211.4% | -485 | -22.5% |
| May | 2,148 | 1,647 | 1,647 | 1,647 | 1,647 | 1,647 | -268 | -14.0% | 989 | 150.4% | -501 | -23.3% |
| June | 2,172 | 1,702 | 1,702 | 1,702 | 1,702 | 1,702 | -263 | -13.4% | 881 | 107.4% | -469 | -21.6% |
| July | 2,378 | 1,923 | 1,923 | 1,923 | 1,923 | 1,923 | -236 | -11.0% | 900 | 88.1% | -456 | -19.2% |
| August | 2,338 | 1,673 | 1,673 | 1,673 | 1,673 | 1,673 | -387 | -18.8% | 651 | 63.7% | -665 | -28.4% |
| September | 1,959 | 1,551 | 1,551 | 1,551 | 1,551 | 1,551 | -172 | -10.0% | 707 | 83.8% | -408 | -20.8% |
| October | 1,884 | 1,641 | 1,641 | 1,641 | 1,641 | 1,641 | -116 | -6.6% | 670 | 69.1% | -243 | -12.9% |
| November | 1,976 | 1,756 | 1,756 | 1,756 | 1,756 | 1,756 | -102 | -5.5% | 574 | 48.6% | -220 | -11.1% |
| December | 2,314 | 1,990 | 1,990 | 1,990 | 1,990 | 1,990 | -158 | -7.4% | 520 | 35.4% | -324 | -14.0% |
| 1Q | 6,177 | 4,336 | 4,336 | 4,336 | 4,336 | 4,336 | -1,963 | -31.2% | 2,755 | 174.3% | -1,842 | -29.8% |
| 2Q | 6,479 | 5,023 | 5,023 | 5,023 | 5,023 | 5,023 | -830 | -14.2% | 3,007 | 149.2% | -1,456 | -22.5% |
| 3Q | 6,675 | 5,147 | 5,147 | 5,147 | 5,147 | 5,147 | -796 | -13.4% | 2,258 | 78.2% | -1,529 | -22.9% |
| 4Q | 6,174 | 5,387 | 5,387 | 5,387 | 5,387 | 5,387 | -376 | -6.5% | 1,765 | 48.7% | -787 | -12.7% |
| Total | 25,505 | 19,893 | 19,893 | 19,893 | 19,893 | 19,893 | -3,965 | -16.6% | 9,786 | 96.8% | -5,613 | -22.0% |

Passenger revenue (USD, million) - Latin America/Caribbean Domestic

| Year | 2020 | | | | | | | | 2021 | | | | | | | |
|-----------|--------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|--------|----------------------|--------|--|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | |
| Month | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | |
| January | 1,668 | 1,734 | 1,786 | 118 | 7.1% | 52 | 3.0% | 1,795 | 1,118 | -550 | -33.0% | -668 | -37.4% | -677 | -37.7% | |
| February | 1,443 | 1,539 | 1,545 | 103 | 7.1% | 6 | 0.4% | 1,582 | 854 | -589 | -40.8% | -692 | -44.8% | -728 | -46.0% | |
| March | 1,524 | 1,644 | 1,001 | -523 | -34.3% | -643 | -39.1% | 1,737 | 813 | -711 | -46.6% | -188 | -18.7% | -924 | -53.2% | |
| April | 1,477 | 1,572 | 103 | -1,374 | -93.0% | -1,468 | -93.4% | 1,656 | 830 | -647 | -43.8% | 727 | 704.3% | -826 | -49.9% | |
| May | 1,531 | 1,637 | 127 | -1,404 | -91.7% | -1,510 | -92.3% | 1,685 | 964 | -567 | -37.1% | 837 | 660.2% | -722 | -42.8% | |
| June | 1,490 | 1,626 | 214 | -1,276 | -85.6% | -1,411 | -86.8% | 1,737 | 1,042 | -448 | -30.1% | 828 | 386.5% | -695 | -40.0% | |
| July | 1,722 | 1,808 | 343 | -1,380 | -80.1% | -1,465 | -81.0% | 1,903 | 1,320 | -403 | -23.4% | 977 | 285.1% | -583 | -30.6% | |
| August | 1,610 | 1,676 | 435 | -1,175 | -73.0% | -1,241 | -74.0% | 1,758 | 1,290 | -321 | -19.9% | 854 | 196.2% | -469 | -26.6% | |
| September | 1,512 | 1,586 | 588 | -924 | -61.1% | -998 | -62.9% | 1,680 | 1,295 | -217 | -14.4% | 707 | 120.3% | -386 | -23.0% | |
| October | 1,613 | 1,687 | 804 | -809 | -50.2% | -884 | -52.4% | 1,767 | 1,443 | -170 | -10.5% | 639 | 79.6% | -324 | -18.3% | |
| November | 1,554 | 1,614 | 952 | -602 | -38.7% | -662 | -41.0% | 1,685 | 1,493 | -61 | -3.9% | 541 | 56.8% | -192 | -11.4% | |
| December | 1,684 | 1,741 | 1,104 | -580 | -34.5% | -637 | -36.6% | 1,799 | 1,655 | -29 | -1.7% | 551 | 49.9% | -145 | -8.0% | |
| 1Q | 4,635 | 4,917 | 4,332 | -303 | -6.5% | -585 | -11.9% | 5,114 | 2,785 | -1,850 | -39.9% | -1,547 | -35.7% | -2,329 | -45.5% | |
| 2Q | 4,498 | 4,835 | 444 | -4,054 | -90.1% | -4,390 | -90.8% | 5,078 | 2,836 | -1,662 | -37.0% | 2,392 | 538.5% | -2,242 | -44.2% | |
| 3Q | 4,845 | 5,070 | 1,366 | -3,479 | -71.8% | -3,704 | -73.1% | 5,342 | 3,904 | -940 | -19.4% | 2,538 | 185.8% | -1,438 | -26.9% | |
| 4Q | 4,851 | 5,042 | 2,860 | -1,991 | -41.1% | -2,183 | -43.3% | 5,251 | 4,591 | -260 | -5.4% | 1,732 | 60.6% | -660 | -12.6% | |
| Total | 18,828 | 19,864 | 9,001 | -9,827 | -52.2% | -10,862 | -54.7% | 20,785 | 14,116 | -4,712 | -25.0% | 5,115 | 56.8% | -6,669 | -32.1% | |

Latin America/Caribbean (Domestic)



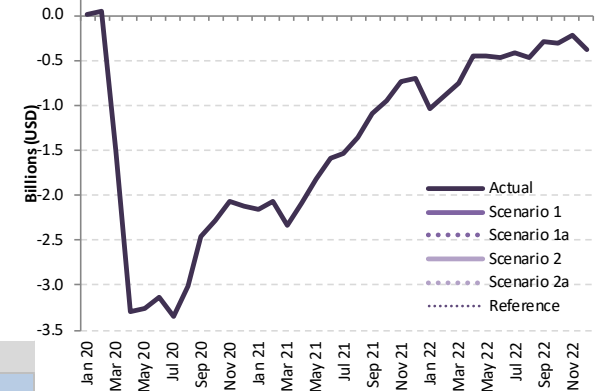
Passenger revenue (USD, million) - Latin America/Caribbean Domestic

| Year | 2022 | | | | | | Compared to 2019 | | | Compared to 2021 | | | Compared to Baseline | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|-------|------------------|--------|--------|----------------------|--|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 | | |
| Month | f | g | | | | | - | | | | | | | |
| January | 1,849 | 1,426 | 1,426 | 1,426 | 1,426 | 1,426 | -423 | -24.1% | 308 | 27.6% | -423 | -22.9% | | |
| February | 1,630 | 1,153 | 1,153 | 1,153 | 1,153 | 1,153 | -476 | -29.2% | 300 | 35.1% | -476 | -29.2% | | |
| March | 1,833 | 1,317 | 1,317 | 1,317 | 1,317 | 1,317 | -516 | -28.1% | 504 | 61.9% | -516 | -28.1% | | |
| April | 1,739 | 1,320 | 1,320 | 1,320 | 1,320 | 1,320 | -419 | -24.1% | 489 | 58.9% | -419 | -24.1% | | |
| May | 1,739 | 1,341 | 1,341 | 1,341 | 1,341 | 1,341 | -398 | -22.9% | 378 | 39.2% | -398 | -22.9% | | |
| June | 1,852 | 1,289 | 1,289 | 1,289 | 1,289 | 1,289 | -563 | -30.4% | 247 | 23.7% | -563 | -30.4% | | |
| July | 1,991 | 1,534 | 1,534 | 1,534 | 1,534 | 1,534 | -457 | -22.9% | 215 | 16.3% | -457 | -22.9% | | |
| August | 1,831 | 1,522 | 1,522 | 1,522 | 1,522 | 1,522 | -309 | -16.9% | 232 | 18.0% | -309 | -16.9% | | |
| September | 1,767 | 1,384 | 1,384 | 1,384 | 1,384 | 1,384 | -383 | -21.7% | 89 | 6.9% | -383 | -21.7% | | |
| October | 1,841 | 1,419 | 1,419 | 1,419 | 1,419 | 1,419 | -421 | -22.9% | -24 | -1.6% | -421 | -22.9% | | |
| November | 1,748 | 1,436 | 1,436 | 1,436 | 1,436 | 1,436 | -312 | -17.9% | -57 | -3.8% | -312 | -17.9% | | |
| December | 1,851 | 1,466 | 1,466 | 1,466 | 1,466 | 1,466 | -385 | -20.8% | -189 | -11.4% | -385 | -20.8% | | |
| 1Q | 5,312 | 3,897 | 3,897 | 3,897 | 3,897 | 3,897 | -1,415 | -26.6% | 1,112 | 39.9% | -1,415 | -26.6% | | |
| 2Q | 5,330 | 3,950 | 3,950 | 3,950 | 3,950 | 3,950 | -1,380 | -25.9% | 1,114 | 39.3% | -1,380 | -25.9% | | |
| 3Q | 5,589 | 4,440 | 4,440 | 4,440 | 4,440 | 4,440 | -1,149 | -20.6% | 535 | 13.7% | -1,149 | -20.6% | | |
| 4Q | 5,440 | 4,321 | 4,321 | 4,321 | 4,321 | 4,321 | -1,119 | -20.6% | -270 | -5.9% | -1,119 | -20.6% | | |
| Total | 21,671 | 16,608 | 16,608 | 16,608 | 16,608 | 16,608 | -5,063 | -23.4% | 2,491 | 17.6% | -5,063 | -23.4% | | |

Passenger revenue (USD, million) - Latin America/Caribbean International + Domestic

| Year | 2019 | | | | | | | 2020 | | | | | | | 2021 | | | | | | |
|-----------|--------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|--------|----------------------|--------|--|--|--|--|--|--|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | | | | | | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | | | | | |
| January | 3,872 | 3,894 | 3,887 | 15 | 0.4% | -7 | -0.2% | 3,950 | 1,723 | -2,149 | -55.5% | -2,164 | -55.7% | -2,227 | -56.4% | | | | | | |
| February | 3,366 | 3,489 | 3,411 | 44 | 1.3% | -78 | -2.2% | 3,529 | 1,290 | -2,076 | -61.7% | -2,121 | -62.2% | -2,239 | -63.4% | | | | | | |
| March | 3,695 | 3,774 | 2,175 | -1,520 | -41.1% | -1,600 | -42.4% | 3,833 | 1,353 | -2,342 | -63.4% | -822 | -37.8% | -2,480 | -64.7% | | | | | | |
| April | 3,450 | 3,615 | 155 | -3,295 | -95.5% | -3,460 | -95.7% | 3,751 | 1,368 | -2,082 | -60.4% | 1,213 | 780.8% | -2,383 | -63.5% | | | | | | |
| May | 3,445 | 3,637 | 185 | -3,260 | -94.6% | -3,452 | -94.9% | 3,752 | 1,621 | -1,824 | -52.9% | 1,436 | 776.2% | -2,130 | -56.8% | | | | | | |
| June | 3,456 | 3,672 | 317 | -3,139 | -90.8% | -3,356 | -91.4% | 3,838 | 1,863 | -1,593 | -46.1% | 1,546 | 488.4% | -1,975 | -51.5% | | | | | | |
| July | 3,882 | 4,045 | 530 | -3,352 | -86.3% | -3,515 | -86.9% | 4,204 | 2,342 | -1,539 | -39.7% | 1,812 | 342.0% | -1,862 | -44.3% | | | | | | |
| August | 3,670 | 3,834 | 658 | -3,012 | -82.1% | -3,176 | -82.8% | 3,997 | 2,312 | -1,358 | -37.0% | 1,654 | 251.4% | -1,685 | -42.2% | | | | | | |
| September | 3,235 | 3,404 | 781 | -2,454 | -75.9% | -2,623 | -77.1% | 3,560 | 2,138 | -1,097 | -33.9% | 1,357 | 173.8% | -1,421 | -39.9% | | | | | | |
| October | 3,370 | 3,443 | 1,091 | -2,279 | -67.6% | -2,352 | -68.3% | 3,589 | 2,414 | -956 | -28.4% | 1,323 | 121.2% | -1,175 | -32.7% | | | | | | |
| November | 3,411 | 3,442 | 1,350 | -2,061 | -60.4% | -2,092 | -60.8% | 3,593 | 2,674 | -737 | -21.6% | 1,324 | 98.1% | -919 | -25.6% | | | | | | |
| December | 3,832 | 3,873 | 1,711 | -2,121 | -55.4% | -2,162 | -55.8% | 4,028 | 3,125 | -707 | -18.5% | 1,414 | 82.6% | -903 | -22.4% | | | | | | |
| 1Q | 10,933 | 11,158 | 9,472 | -1,461 | -13.4% | -1,686 | -15.1% | 11,312 | 4,366 | -6,568 | -60.1% | -5,106 | -53.9% | -6,946 | -61.4% | | | | | | |
| 2Q | 10,351 | 10,924 | 657 | -9,695 | -93.7% | -10,267 | -94.0% | 11,340 | 4,852 | -5,500 | -53.1% | 4,195 | 638.6% | -6,488 | -57.2% | | | | | | |
| 3Q | 10,787 | 11,282 | 1,969 | -8,818 | -81.7% | -9,313 | -82.5% | 11,762 | 6,793 | -3,994 | -37.0% | 4,824 | 245.0% | -4,969 | -42.2% | | | | | | |
| 4Q | 10,614 | 10,759 | 4,152 | -6,462 | -60.9% | -6,606 | -61.4% | 11,209 | 8,213 | -2,401 | -22.6% | 4,061 | 97.8% | -2,996 | -26.7% | | | | | | |
| Total | 42,686 | 44,123 | 16,250 | -26,435 | -61.9% | -27,873 | -63.2% | 45,623 | 24,223 | -18,462 | -43.3% | 7,973 | 49.1% | -21,400 | -46.9% | | | | | | |

Latin America/Caribbean (Total)



Passenger revenue (USD, million) - Latin America/Caribbean International + Domestic

| Year | 2022 | | | | | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 |
| | f | g | | | | | - | | | | | |
| January | 4,001 | 2,825 | 2,825 | 2,825 | 2,825 | 2,825 | -1,047 | -27.0% | 1,102 | 64.0% | -1,176 | -29.4% |
| February | 3,587 | 2,472 | 2,472 | 2,472 | 2,472 | 2,472 | -895 | -26.6% | 1,182 | 91.6% | -1,115 | -31.1% |
| March | 3,901 | 2,936 | 2,936 | 2,936 | 2,936 | 2,936 | -759 | -20.5% | 1,583 | 117.0% | -965 | -24.7% |
| April | 3,899 | 2,994 | 2,994 | 2,994 | 2,994 | 2,994 | -456 | -13.2% | 1,626 | 118.9% | -904 | -23.2% |
| May | 3,886 | 2,988 | 2,988 | 2,988 | 2,988 | 2,988 | -457 | -13.3% | 1,367 | 84.3% | -898 | -23.1% |
| June | 4,024 | 2,991 | 2,991 | 2,991 | 2,991 | 2,991 | -465 | -13.4% | 1,128 | 60.6% | -1,033 | -25.7% |
| July | 4,370 | 3,457 | 3,457 | 3,457 | 3,457 | 3,457 | -424 | -10.9% | 1,115 | 47.6% | -913 | -20.9% |
| August | 4,168 | 3,195 | 3,195 | 3,195 | 3,195 | 3,195 | -476 | -13.0% | 883 | 38.2% | -974 | -23.4% |
| September | 3,726 | 2,935 | 2,935 | 2,935 | 2,935 | 2,935 | -300 | -9.3% | 796 | 37.2% | -791 | -21.2% |
| October | 3,725 | 3,060 | 3,060 | 3,060 | 3,060 | 3,060 | -310 | -9.2% | 647 | 26.8% | -665 | -17.8% |
| November | 3,724 | 3,192 | 3,192 | 3,192 | 3,192 | 3,192 | -220 | -6.4% | 517 | 19.3% | -532 | -14.3% |
| December | 4,165 | 3,456 | 3,456 | 3,456 | 3,456 | 3,456 | -376 | -9.8% | 331 | 10.6% | -708 | -17.0% |
| 1Q | 11,489 | 8,232 | 8,232 | 8,232 | 8,232 | 8,232 | -2,701 | -24.7% | 3,867 | 88.6% | -3,257 | -28.3% |
| 2Q | 11,809 | 8,973 | 8,973 | 8,973 | 8,973 | 8,973 | -1,378 | -13.3% | 4,121 | 84.9% | -2,836 | -24.0% |
| 3Q | 12,264 | 9,586 | 9,586 | 9,586 | 9,586 | 9,586 | -1,200 | -11.1% | 2,794 | 41.1% | -2,678 | -21.8% |
| 4Q | 11,614 | 9,708 | 9,708 | 9,708 | 9,708 | 9,708 | -906 | -8.5% | 1,495 | 18.2% | -1,906 | -16.4% |
| Total | 47,176 | 36,500 | 36,500 | 36,500 | 36,500 | 36,500 | -6,185 | -14.5% | 12,277 | 50.7% | -10,676 | -22.6% |

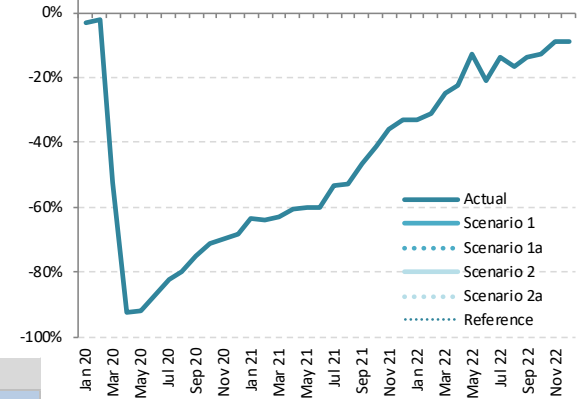
Middle East

| Compared to 2019 | Seat capacity (%) | | | Passenger number (thousand) | | | | | | Passenger revenue (USD, million) | | |
|-------------------|-------------------|---------------|---------------|-----------------------------|---------------|-----------------|---------------|----------------|---------------|----------------------------------|----------------|---------------|
| | Total | International | Domestic | Total | | International | | Domestic | | Total | International | Domestic |
| 1Q 2020 | -19.4% | -19.6% | -18.7% | -8,995 | -20.2% | -6,929 | -20.1% | -2,066 | -20.9% | -1,411 | -1,216 | -195 |
| 2Q 2020 | -89.8% | -90.3% | -88.2% | -43,774 | -95.4% | -34,333 | -96.1% | -9,442 | -93.0% | -7,194 | -6,302 | -892 |
| 3Q 2020 | -73.7% | -79.1% | -53.5% | -44,550 | -86.5% | -36,862 | -90.2% | -7,687 | -72.3% | -7,467 | -6,740 | -727 |
| 4Q 2020 | -61.4% | -69.6% | -30.3% | -35,423 | -78.0% | -30,213 | -83.9% | -5,210 | -55.5% | -6,041 | -5,549 | -492 |
| Total 2020 | -61.3% | -65.0% | -47.7% | -132,742 | -70.9% | -108,337 | -73.6% | -24,405 | -60.9% | -22,113 | -19,807 | -2,306 |
| 1Q 2021 | -56.2% | -63.4% | -31.2% | -33,505 | -75.4% | -27,783 | -80.4% | -5,722 | -57.8% | -5,631 | -5,090 | -541 |
| 2Q 2021 | -51.5% | -60.3% | -20.3% | -33,426 | -72.9% | -28,127 | -78.7% | -5,300 | -52.2% | -5,669 | -5,168 | -501 |
| 3Q 2021 | -45.0% | -50.9% | -22.7% | -32,514 | -63.1% | -27,565 | -67.4% | -4,948 | -46.5% | -5,494 | -5,026 | -468 |
| 4Q 2021 | -33.3% | -36.8% | -20.2% | -20,693 | -45.6% | -17,863 | -49.6% | -2,830 | -30.1% | -3,621 | -3,353 | -267 |
| Total 2021 | -46.4% | -52.7% | -23.7% | -120,138 | -64.2% | -101,338 | -68.9% | -18,800 | -46.9% | -20,415 | -18,638 | -1,777 |
| 1Q 2022 | -31.8% | -29.7% | -39.0% | -17,954 | -40.4% | -13,503 | -39.1% | -4,450 | -44.9% | -2,943 | -2,522 | -421 |
| 2Q 2022 | -22.9% | -18.8% | -37.0% | -11,126 | -24.3% | -7,035 | -19.7% | -4,091 | -40.3% | -1,718 | -1,332 | -387 |
| 3Q 2022 | -19.7% | -14.7% | -38.3% | -9,075 | -17.6% | -4,994 | -12.2% | -4,081 | -38.4% | -1,366 | -981 | -386 |
| 4Q 2022 | -15.7% | -10.3% | -35.8% | -4,469 | -9.8% | -1,430 | -4.0% | -3,039 | -32.4% | -640 | -353 | -287 |
| Total 2022 | -22.4% | -18.2% | -37.6% | -42,625 | -22.8% | -26,963 | -18.3% | -15,662 | -39.1% | -6,668 | -5,188 | -1,480 |

Seat Capacity (thousand) - Middle East International

| Year | 2019 | | | | | | 2020 | | | | | | 2021 | | | | | |
|-----------|---------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|--------|----------------------|--------|--|--|--|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | | | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | | |
| January | 16,210 | 16,892 | 15,726 | -484 | -3.0% | -1,166 | -6.9% | 16,935 | 5,909 | -10,301 | -63.5% | -9,817 | -62.4% | -11,026 | -65.1% | | | |
| February | 14,526 | 15,570 | 14,213 | -314 | -2.2% | -1,357 | -8.7% | 15,650 | 5,216 | -9,310 | -64.1% | -8,996 | -63.3% | -10,434 | -66.7% | | | |
| March | 16,072 | 16,746 | 7,697 | -8,375 | -52.1% | -9,049 | -54.0% | 16,533 | 5,985 | -10,088 | -62.8% | -1,712 | -22.2% | -10,548 | -63.8% | | | |
| April | 15,352 | 16,224 | 1,160 | -14,192 | -92.4% | -15,065 | -92.9% | 16,517 | 6,053 | -9,299 | -60.6% | 4,893 | 421.9% | -10,464 | -63.4% | | | |
| May | 14,952 | 16,637 | 1,222 | -13,730 | -91.8% | -15,416 | -92.7% | 17,389 | 5,947 | -9,005 | -60.2% | 4,725 | 386.8% | -11,442 | -65.8% | | | |
| June | 16,402 | 16,984 | 2,156 | -14,246 | -86.9% | -14,828 | -87.3% | 17,340 | 6,525 | -9,878 | -60.2% | 4,369 | 202.6% | -10,815 | -62.4% | | | |
| July | 17,363 | 17,930 | 3,101 | -14,262 | -82.1% | -14,829 | -82.7% | 18,319 | 8,120 | -9,243 | -53.2% | 5,019 | 161.9% | -10,199 | -55.7% | | | |
| August | 18,038 | 18,404 | 3,635 | -14,403 | -79.8% | -14,769 | -80.2% | 18,758 | 8,557 | -9,481 | -52.6% | 4,922 | 135.4% | -10,200 | -54.4% | | | |
| September | 16,174 | 16,606 | 4,042 | -12,132 | -75.0% | -12,564 | -75.7% | 16,923 | 8,630 | -7,544 | -46.6% | 4,588 | 113.5% | -8,293 | -49.0% | | | |
| October | 16,098 | 16,560 | 4,629 | -11,469 | -71.2% | -11,931 | -72.0% | 17,112 | 9,461 | -6,638 | -41.2% | 4,831 | 104.4% | -7,652 | -44.7% | | | |
| November | 15,465 | 15,740 | 4,725 | -10,740 | -69.4% | -11,015 | -70.0% | 16,369 | 9,895 | -5,570 | -36.0% | 5,170 | 109.4% | -6,474 | -39.6% | | | |
| December | 16,571 | 17,259 | 5,260 | -11,311 | -68.3% | -11,999 | -69.5% | 17,880 | 11,088 | -5,483 | -33.1% | 5,828 | 110.8% | -6,791 | -38.0% | | | |
| 1Q | 46,809 | 49,208 | 37,636 | -9,173 | -19.6% | -11,572 | -23.5% | 49,118 | 17,111 | -29,698 | -63.4% | -20,525 | -54.5% | -32,008 | -65.2% | | | |
| 2Q | 46,706 | 49,845 | 4,537 | -42,169 | -90.3% | -45,308 | -90.9% | 51,246 | 18,525 | -28,182 | -60.3% | 13,987 | 308.3% | -32,721 | -63.9% | | | |
| 3Q | 51,576 | 52,941 | 10,778 | -40,798 | -79.1% | -42,163 | -79.6% | 54,000 | 25,308 | -26,268 | -50.9% | 14,530 | 134.8% | -28,692 | -53.1% | | | |
| 4Q | 48,134 | 49,559 | 14,614 | -33,520 | -69.6% | -34,945 | -70.5% | 51,361 | 30,443 | -17,691 | -36.8% | 15,829 | 108.3% | -20,918 | -40.7% | | | |
| Total | 193,225 | 201,553 | 67,566 | -125,659 | -65.0% | -133,987 | -66.5% | 205,725 | 91,387 | -101,838 | -52.7% | 23,821 | 35.3% | -114,338 | -55.6% | | | |

Middle East (International)



Seat Capacity (thousand) - Middle East International

| Year | 2022 | | | | | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 |
| | f | g | | | | | - | | | | | |
| January | 17,149 | 10,847 | 10,847 | 10,847 | 10,847 | 10,847 | -5,363 | -33.1% | 4,937 | 83.6% | -6,302 | -36.8% |
| February | 15,971 | 10,022 | 10,022 | 10,022 | 10,022 | 10,022 | -4,504 | -31.0% | 4,806 | 92.1% | -5,949 | -37.2% |
| March | 16,538 | 12,055 | 12,055 | 12,055 | 12,055 | 12,055 | -4,017 | -25.0% | 6,070 | 101.4% | -4,483 | -27.1% |
| April | 16,973 | 11,899 | 11,899 | 11,899 | 11,899 | 11,899 | -3,453 | -22.5% | 5,846 | 96.6% | -5,075 | -29.9% |
| May | 18,443 | 13,012 | 13,012 | 13,012 | 13,012 | 13,012 | -1,940 | -13.0% | 7,065 | 118.8% | -5,431 | -29.4% |
| June | 17,787 | 13,000 | 13,000 | 13,000 | 13,000 | 13,000 | -3,403 | -20.7% | 6,475 | 99.2% | -4,787 | -26.9% |
| July | 18,788 | 14,983 | 14,983 | 14,983 | 14,983 | 14,983 | -2,380 | -13.7% | 6,863 | 84.5% | -3,804 | -20.2% |
| August | 19,151 | 15,063 | 15,063 | 15,063 | 15,063 | 15,063 | -2,975 | -16.5% | 6,506 | 76.0% | -4,088 | -21.3% |
| September | 17,300 | 13,922 | 13,922 | 13,922 | 13,922 | 13,922 | -2,252 | -13.9% | 5,292 | 61.3% | -3,378 | -19.5% |
| October | 17,698 | 14,042 | 14,042 | 14,042 | 14,042 | 14,042 | -2,056 | -12.8% | 4,582 | 48.4% | -3,655 | -20.7% |
| November | 16,985 | 14,050 | 14,050 | 14,050 | 14,050 | 14,050 | -1,414 | -9.1% | 4,156 | 42.0% | -2,935 | -17.3% |
| December | 18,578 | 15,073 | 15,073 | 15,073 | 15,073 | 15,073 | -1,498 | -9.0% | 3,985 | 35.9% | -3,505 | -18.9% |
| 1Q | 49,659 | 32,924 | 32,924 | 32,924 | 32,924 | 32,924 | -13,884 | -29.7% | 15,814 | 92.4% | -16,734 | -33.7% |
| 2Q | 53,203 | 37,911 | 37,911 | 37,911 | 37,911 | 37,911 | -8,796 | -18.8% | 19,386 | 104.7% | -15,292 | -28.7% |
| 3Q | 55,239 | 43,968 | 43,968 | 43,968 | 43,968 | 43,968 | -7,607 | -14.7% | 18,661 | 73.7% | -11,270 | -20.4% |
| 4Q | 53,261 | 43,166 | 43,166 | 43,166 | 43,166 | 43,166 | -4,969 | -10.3% | 12,722 | 41.8% | -10,096 | -19.0% |

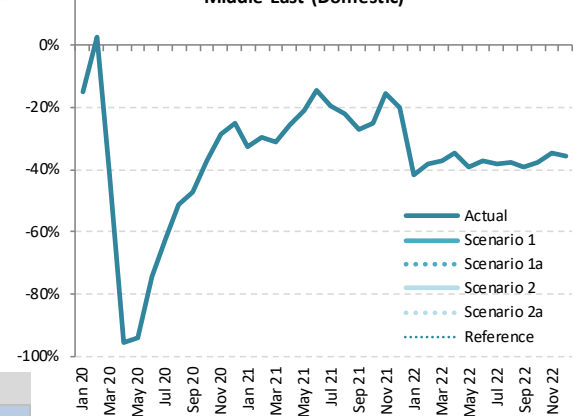
Seat Capacity (thousand) - Middle East Domestic

| Year | 2019 | | | | | | | 2020 | | | | | | 2021 | | | | | |
|-----------|--------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|---------|----------------------|--------|--|--|--|--|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | | | | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | | | |
| January | 4,760 | 4,438 | 4,046 | -714 | -15.0% | -392 | -8.8% | 4,285 | 3,215 | -1,545 | -32.5% | -831 | -20.5% | -1,070 | -25.0% | | | | |
| February | 4,186 | 4,039 | 4,294 | 108 | 2.6% | 255 | 6.3% | 3,790 | 2,942 | -1,244 | -29.7% | -1,352 | -31.5% | -848 | -22.4% | | | | |
| March | 4,600 | 4,271 | 2,675 | -1,925 | -41.8% | -1,596 | -37.4% | 3,995 | 3,165 | -1,435 | -31.2% | 490 | 18.3% | -829 | -20.8% | | | | |
| April | 4,355 | 4,324 | 191 | -4,164 | -95.6% | -4,133 | -95.6% | 4,186 | 3,254 | -1,100 | -25.3% | 3,064 | 1605.4% | -931 | -22.2% | | | | |
| May | 4,586 | 4,553 | 271 | -4,315 | -94.1% | -4,283 | -94.1% | 4,383 | 3,614 | -972 | -21.2% | 3,343 | 1234.9% | -769 | -17.5% | | | | |
| June | 4,369 | 4,338 | 1,115 | -3,254 | -74.5% | -3,223 | -74.3% | 4,134 | 3,738 | -631 | -14.4% | 2,623 | 235.1% | -396 | -9.6% | | | | |
| July | 4,598 | 4,566 | 1,748 | -2,851 | -62.0% | -2,818 | -61.7% | 4,349 | 3,700 | -899 | -19.5% | 1,952 | 111.7% | -650 | -14.9% | | | | |
| August | 4,639 | 4,606 | 2,267 | -2,372 | -51.1% | -2,339 | -50.8% | 4,415 | 3,629 | -1,009 | -21.8% | 1,363 | 60.1% | -785 | -17.8% | | | | |
| September | 4,394 | 4,363 | 2,327 | -2,067 | -47.0% | -2,036 | -46.7% | 4,205 | 3,205 | -1,189 | -27.1% | 878 | 37.8% | -1,000 | -23.8% | | | | |
| October | 4,406 | 3,943 | 2,766 | -1,640 | -37.2% | -1,177 | -29.8% | 3,553 | 3,312 | -1,094 | -24.8% | 546 | 19.7% | -241 | -6.8% | | | | |
| November | 4,084 | 3,635 | 2,921 | -1,164 | -28.5% | -714 | -19.6% | 3,257 | 3,459 | -626 | -15.3% | 538 | 18.4% | 201 | 6.2% | | | | |
| December | 4,292 | 3,946 | 3,220 | -1,072 | -25.0% | -726 | -18.4% | 3,653 | 3,432 | -860 | -20.0% | 212 | 6.6% | -221 | -6.0% | | | | |
| 1Q | 13,546 | 12,749 | 11,015 | -2,531 | -18.7% | -1,734 | -13.6% | 12,070 | 9,323 | -4,223 | -31.2% | -1,693 | -15.4% | -2,747 | -22.8% | | | | |
| 2Q | 13,309 | 13,216 | 1,577 | -11,732 | -88.2% | -11,639 | -88.1% | 12,702 | 10,606 | -2,703 | -20.3% | 9,029 | 572.6% | -2,096 | -16.5% | | | | |
| 3Q | 13,631 | 13,535 | 6,341 | -7,290 | -53.5% | -7,194 | -53.1% | 12,970 | 10,535 | -3,097 | -22.7% | 4,193 | 66.1% | -2,435 | -18.8% | | | | |
| 4Q | 12,783 | 11,523 | 8,907 | -3,876 | -30.3% | -2,616 | -22.7% | 10,464 | 10,203 | -2,580 | -20.2% | 1,296 | 14.6% | -261 | -2.5% | | | | |
| Total | 53,270 | 51,023 | 27,840 | -25,429 | -47.7% | -23,182 | -45.4% | 48,205 | 40,667 | -12,603 | -23.7% | 12,826 | 46.1% | -7,539 | -15.6% | | | | |

Seat Capacity (thousand) - Middle East Domestic

| Year | 2022 | | | | | | Compared to 2019 | | | Compared to 2021 | | | Compared to Baseline | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|------------------|----------------------|--------|----------------------|--|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | | | |
| | f | g | | | | | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 | | |
| January | 4,431 | 2,788 | 2,788 | 2,788 | 2,788 | 2,788 | -1,972 | -41.4% | -427 | -13.3% | -1,643 | -37.1% | | |
| February | 3,919 | 2,583 | 2,583 | 2,583 | 2,583 | 2,583 | -1,603 | -38.3% | -359 | -12.2% | -1,335 | -34.1% | | |
| March | 4,130 | 2,895 | 2,895 | 2,895 | 2,895 | 2,895 | -1,705 | -37.1% | -271 | -8.6% | -1,236 | -29.9% | | |
| April | 4,328 | 2,846 | 2,846 | 2,846 | 2,846 | 2,846 | -1,509 | -34.6% | -408 | -12.5% | -1,482 | -34.2% | | |
| May | 4,532 | 2,796 | 2,796 | 2,796 | 2,796 | 2,796 | -1,790 | -39.0% | -818 | -22.6% | -1,736 | -38.3% | | |
| June | 4,275 | 2,741 | 2,741 | 2,741 | 2,741 | 2,741 | -1,628 | -37.3% | -997 | -26.7% | -1,534 | -35.9% | | |
| July | 4,497 | 2,846 | 2,846 | 2,846 | 2,846 | 2,846 | -1,753 | -38.1% | -854 | -23.1% | -1,652 | -36.7% | | |
| August | 4,565 | 2,883 | 2,883 | 2,883 | 2,883 | 2,883 | -1,756 | -37.8% | -746 | -20.6% | -1,682 | -36.8% | | |
| September | 4,348 | 2,683 | 2,683 | 2,683 | 2,683 | 2,683 | -1,711 | -38.9% | -522 | -16.3% | -1,665 | -38.3% | | |
| October | 3,674 | 2,752 | 2,752 | 2,752 | 2,752 | 2,752 | -1,654 | -37.5% | -560 | -16.9% | -922 | -25.1% | | |
| November | 3,368 | 2,680 | 2,680 | 2,680 | 2,680 | 2,680 | -1,404 | -34.4% | -778 | -22.5% | -688 | -20.4% | | |
| December | 3,777 | 2,771 | 2,771 | 2,771 | 2,771 | 2,771 | -1,521 | -35.4% | -661 | -19.3% | -1,006 | -26.6% | | |
| 1Q | 12,480 | 8,266 | 8,266 | 8,266 | 8,266 | 8,266 | -5,280 | -39.0% | -1,057 | -11.3% | -4,215 | -33.8% | | |
| 2Q | 13,134 | 8,382 | 8,382 | 8,382 | 8,382 | 8,382 | -4,927 | -37.0% | -2,224 | -21.0% | -4,752 | -36.2% | | |
| 3Q | 13,410 | 8,412 | 8,412 | 8,412 | 8,412 | 8,412 | -5,220 | -38.3% | -2,123 | -20.2% | -4,999 | -37.3% | | |
| 4Q | 10,819 | 8,203 | 8,203 | 8,203 | 8,203 | 8,203 | -4,580 | -35.8% | -2,000 | -19.6% | -2,616 | -24.2% | | |
| Total | 49,844 | 33,263 | 33,263 | 33,263 | 33,263 | 33,263 | -20,006 | -37.6% | -7,403 | -18.2% | -16,581 | -33.3% | | |

Middle East (Domestic)



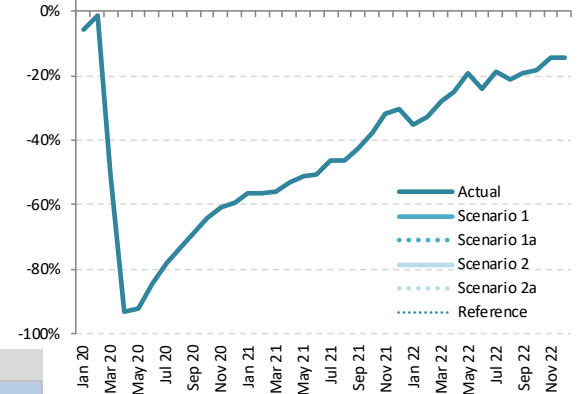
Seat Capacity (thousand) - Middle East International + Domestic

| Year | 2020 | | | | | | | | | | | | | | 2021 | | | | | | | | | | | | | |
|-----------|---------|---------|----------|----------|-----------|----------|------------------|---------|----------------------|----------|----------|---------|-----------|----------|------------------|-------|------------------|--|----------------------|--|--|--|--|--|--|--|--|--|
| | 2019 | | Baseline | | Estimated | | Compared to 2019 | | Compared to Baseline | | Baseline | | Estimated | | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | | | | | | | | |
| | Actual | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | | | | | | | | | | | |
| January | 20,970 | 21,330 | 19,773 | -1,198 | -5.7% | -1,558 | -7.3% | 21,220 | 9,125 | -11,846 | -56.5% | -10,648 | -53.9% | -12,096 | -57.0% | | | | | | | | | | | | | |
| February | 18,712 | 19,609 | 18,507 | -206 | -1.1% | -1,103 | -5.6% | 19,440 | 8,159 | -10,553 | -56.4% | -10,348 | -55.9% | -11,282 | -58.0% | | | | | | | | | | | | | |
| March | 20,672 | 21,017 | 10,372 | -10,300 | -49.8% | -10,645 | -50.6% | 20,528 | 9,150 | -11,522 | -55.7% | -1,222 | -11.8% | -11,377 | -55.4% | | | | | | | | | | | | | |
| April | 19,706 | 20,548 | 1,350 | -18,356 | -93.1% | -19,198 | -93.4% | 20,702 | 9,307 | -10,399 | -52.8% | 7,957 | 589.2% | -11,395 | -55.0% | | | | | | | | | | | | | |
| May | 19,538 | 21,191 | 1,492 | -18,046 | -92.4% | -19,698 | -93.0% | 21,772 | 9,561 | -9,977 | -51.1% | 8,069 | 540.6% | -12,211 | -56.1% | | | | | | | | | | | | | |
| June | 20,771 | 21,322 | 3,272 | -17,500 | -84.2% | -18,050 | -84.7% | 21,474 | 10,263 | -10,509 | -50.6% | 6,991 | 213.7% | -11,211 | -52.2% | | | | | | | | | | | | | |
| July | 21,961 | 22,496 | 4,849 | -17,113 | -77.9% | -17,648 | -78.4% | 22,669 | 11,820 | -10,141 | -46.2% | 6,972 | 143.8% | -10,848 | -47.9% | | | | | | | | | | | | | |
| August | 22,677 | 23,010 | 5,902 | -16,775 | -74.0% | -17,109 | -74.4% | 23,172 | 12,187 | -10,490 | -46.3% | 6,285 | 106.5% | -10,986 | -47.4% | | | | | | | | | | | | | |
| September | 20,569 | 20,970 | 6,369 | -14,200 | -69.0% | -14,601 | -69.6% | 21,128 | 11,836 | -8,733 | -42.5% | 5,466 | 85.8% | -9,293 | -44.0% | | | | | | | | | | | | | |
| October | 20,505 | 20,503 | 7,396 | -13,109 | -63.9% | -13,108 | -63.9% | 20,666 | 12,773 | -7,732 | -37.7% | 5,377 | 72.7% | -6,783 | -38.2% | | | | | | | | | | | | | |
| November | 19,549 | 19,374 | 7,646 | -11,904 | -60.9% | -11,729 | -60.5% | 19,626 | 13,353 | -6,196 | -31.7% | 5,708 | 74.7% | -6,273 | -32.0% | | | | | | | | | | | | | |
| December | 20,863 | 21,205 | 8,480 | -12,383 | -59.4% | -12,725 | -60.0% | 21,533 | 14,520 | -6,343 | -30.4% | 6,041 | 71.2% | -7,012 | -32.6% | | | | | | | | | | | | | |
| 1Q | 60,355 | 61,957 | 48,651 | -11,703 | -19.4% | -13,305 | -21.5% | 61,188 | 26,433 | -33,921 | -56.2% | -22,218 | -45.7% | -34,755 | -56.8% | | | | | | | | | | | | | |
| 2Q | 60,016 | 63,061 | 6,114 | -53,901 | -88.8% | -56,946 | -90.3% | 63,948 | 29,131 | -30,885 | -51.5% | 23,016 | 376.4% | -34,817 | -54.4% | | | | | | | | | | | | | |
| 3Q | 65,207 | 66,476 | 17,119 | -48,088 | -73.7% | -49,357 | -74.2% | 66,969 | 35,842 | -29,365 | -45.0% | 18,723 | 109.4% | -31,127 | -46.5% | | | | | | | | | | | | | |
| 4Q | 60,917 | 61,082 | 23,521 | -37,396 | -61.4% | -37,561 | -61.5% | 61,825 | 40,646 | -20,270 | -33.3% | 17,125 | 72.8% | -21,178 | -34.3% | | | | | | | | | | | | | |
| Total | 246,494 | 252,576 | 95,406 | -151,088 | -61.3% | -157,170 | -62.2% | 253,930 | 132,053 | -114,441 | -46.4% | 36,647 | 38.4% | -121,877 | -48.0% | | | | | | | | | | | | | |

Seat Capacity (thousand) - Middle East International + Domestic

| Year | 2022 | | | | | | | | | | | | | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|--------|------------------|---------|--------|----------------------|--|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | Compared to 2019 | | | Compared to 2021 | | | Compared to Baseline | |
| | f | g | | | | | g-a | | | g-e | | | g-f | |
| January | 21,580 | 13,634 | 13,634 | 13,634 | 13,634 | 13,634 | -7,336 | -35.0% | 4,510 | 49.4% | -7,946 | -36.8% | | |
| February | 19,890 | 12,606 | 12,606 | 12,606 | 12,606 | 12,606 | -6,107 | -32.6% | 4,447 | 54.5% | -7,285 | -36.6% | | |
| March | 20,668 | 14,950 | 14,950 | 14,950 | 14,950 | 14,950 | -5,722 | -27.7% | 5,800 | 63.4% | -5,719 | -27.7% | | |
| April | 21,301 | 14,745 | 14,745 | 14,745 | 14,745 | 14,745 | -4,962 | -25.2% | 5,438 | 58.4% | -6,556 | -30.8% | | |
| May | 22,975 | 15,808 | 15,808 | 15,808 | 15,808 | 15,808 | -3,730 | -19.1% | 6,247 | 65.3% | -7,167 | -31.2% | | |
| June | 22,061 | 15,741 | 15,741 | 15,741 | 15,741 | 15,741 | -5,031 | -24.2% | 5,478 | 53.4% | -6,321 | -28.7% | | |
| July | 23,285 | 17,829 | 17,829 | 17,829 | 17,829 | 17,829 | -4,133 | -18.8% | 6,009 | 50.8% | -5,456 | -23.4% | | |
| August | 23,716 | 17,946 | 17,946 | 17,946 | 17,946 | 17,946 | -4,731 | -20.9% | 5,759 | 47.3% | -5,770 | -24.3% | | |
| September | 21,648 | 16,605 | 16,605 | 16,605 | 16,605 | 16,605 | -3,963 | -19.3% | 4,770 | 40.3% | -5,043 | -23.3% | | |
| October | 21,372 | 16,794 | 16,794 | 16,794 | 16,794 | 16,794 | -3,710 | -18.1% | 4,021 | 31.5% | -4,577 | -21.4% | | |
| November | 20,354 | 16,731 | 16,731 | 16,731 | 16,731 | 16,731 | -2,819 | -14.4% | 3,377 | 25.3% | -3,623 | -17.8% | | |
| December | 22,355 | 17,844 | 17,844 | 17,844 | 17,844 | 17,844 | -3,019 | -14.5% | 3,324 | 22.9% | -4,511 | -20.2% | | |
| 1Q | 62,139 | 41,190 | 41,190 | 41,190 | 41,190 | 41,190 | -19,165 | -31.8% | 14,757 | 55.8% | -20,949 | -33.7% | | |
| 2Q | 66,337 | 46,293 | 46,293 | 46,293 | 46,293 | 46,293 | -13,723 | -22.9% | 17,162 | 58.9% | -20,044 | -30.2% | | |
| 3Q | 68,649 | 52,380 | 52,380 | 52,380 | 52,380 | 52,380 | -12,827 | -19.7% | 16,538 | 46.1% | -16,269 | -23.7% | | |
| 4Q | 64,081 | 51,369 | 51,369 | 51,369 | 51,369 | 51,369 | -9,548 | -15.7% | 10,722 | 26.4% | -12,712 | -19.8% | | |
| Total | 261,206 | 191,232 | 191,232 | 191,232 | 191,232 | 191,232 | -55,262 | -22.4% | 59,179 | 44.8% | -69,974 | -26.8% | | |

Middle East (Total)

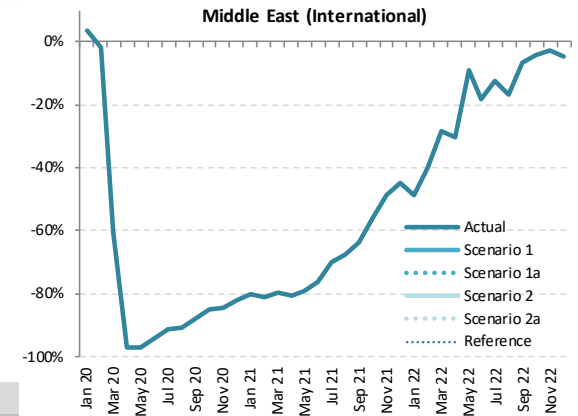


Passenger Number (thousand) - Middle East International

| Year | 2019 | | | | | | 2020 | | | | | | 2021 | | | | | |
|-----------|---------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|--------|----------------------|--------|--|--|--|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | | | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | | |
| January | 12,111 | 12,667 | 12,564 | 453 | 3.7% | -103 | -0.8% | 12,745 | 2,373 | -9,738 | -80.4% | -10,190 | -81.1% | -10,371 | -81.4% | | | |
| February | 10,571 | 11,373 | 10,378 | -193 | -1.8% | -995 | -8.7% | 11,472 | 1,992 | -8,579 | -81.2% | -8,386 | -80.8% | -9,480 | -82.6% | | | |
| March | 11,869 | 12,409 | 4,680 | -7,188 | -60.6% | -7,729 | -62.3% | 12,298 | 2,403 | -9,466 | -79.8% | -2,278 | -48.7% | -9,895 | -80.5% | | | |
| April | 12,305 | 13,050 | 337 | -11,968 | -97.3% | -12,712 | -97.4% | 13,332 | 2,357 | -9,948 | -80.8% | 2,020 | 598.9% | -10,975 | -82.3% | | | |
| May | 10,911 | 12,185 | 308 | -10,603 | -97.2% | -11,877 | -97.5% | 12,783 | 2,268 | -8,643 | -79.2% | 1,960 | 635.6% | -10,515 | -82.3% | | | |
| June | 12,503 | 12,989 | 742 | -11,762 | -94.1% | -12,247 | -94.3% | 13,310 | 2,968 | -9,535 | -76.3% | 2,226 | 300.2% | -10,342 | -77.7% | | | |
| July | 14,021 | 14,530 | 1,196 | -12,825 | -91.5% | -13,334 | -91.8% | 14,899 | 4,172 | -9,849 | -70.2% | 2,976 | 248.9% | -10,726 | -72.0% | | | |
| August | 14,745 | 15,097 | 1,342 | -13,403 | -90.9% | -13,756 | -91.1% | 15,442 | 4,747 | -9,998 | -67.8% | 3,405 | 253.8% | -10,695 | -69.3% | | | |
| September | 12,105 | 12,467 | 1,471 | -10,634 | -87.9% | -10,997 | -88.2% | 12,749 | 4,386 | -7,719 | -63.8% | 2,915 | 198.2% | -8,363 | -65.6% | | | |
| October | 11,839 | 12,224 | 1,767 | -10,072 | -85.1% | -10,457 | -85.5% | 12,677 | 5,209 | -6,629 | -56.0% | 3,442 | 194.8% | -7,468 | -58.9% | | | |
| November | 11,359 | 11,608 | 1,744 | -9,614 | -84.6% | -9,864 | -85.0% | 12,115 | 5,847 | -5,511 | -48.5% | 4,103 | 235.2% | -6,268 | -51.7% | | | |
| December | 12,821 | 13,403 | 2,294 | -10,527 | -82.1% | -11,109 | -82.9% | 13,936 | 7,099 | -5,722 | -44.6% | 4,805 | 209.5% | -6,837 | -49.1% | | | |
| 1Q | 34,551 | 36,449 | 27,622 | -6,929 | -20.1% | -8,822 | -24.2% | 36,514 | 6,768 | -27,783 | -80.4% | -20,854 | -75.5% | -29,747 | -81.5% | | | |
| 2Q | 35,720 | 38,224 | 1,387 | -34,333 | -96.1% | -36,836 | -96.4% | 39,425 | 7,593 | -28,127 | -78.7% | 6,206 | 447.3% | -31,832 | -80.7% | | | |
| 3Q | 40,871 | 42,095 | 4,008 | -36,862 | -90.2% | -38,087 | -90.5% | 43,090 | 13,305 | -27,565 | -67.4% | 9,297 | 231.9% | -29,785 | -69.1% | | | |
| 4Q | 36,018 | 37,234 | 5,805 | -30,213 | -83.9% | -31,429 | -84.4% | 38,729 | 18,155 | -17,863 | -49.6% | 12,350 | 212.7% | -20,573 | -53.1% | | | |
| Total | 147,160 | 154,002 | 38,823 | -108,337 | -73.6% | -115,179 | -74.8% | 157,758 | 45,822 | -101,338 | -68.9% | 6,999 | 18.0% | -111,936 | -71.0% | | | |

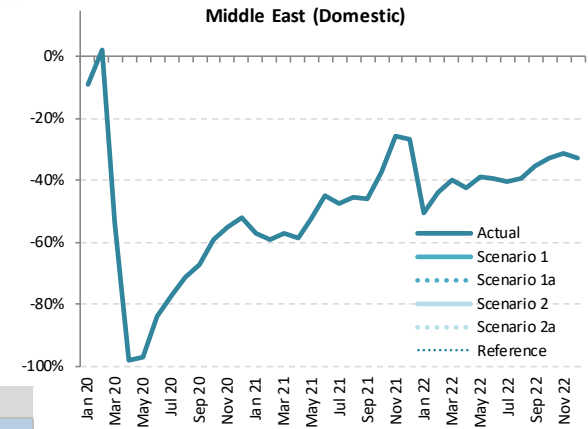
Passenger Number (thousand) - Middle East International

| Year | 2022 | | | | | | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|------------------|------------------|------------------|----------------------|----------------------|-------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | | |
| | f | g | | | | | - | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 |
| January | 12,949 | 6,195 | 6,195 | 6,195 | 6,195 | 6,195 | -5,916 | -48.9% | 3,821 | 161.0% | -6,754 | -52.2% | |
| February | 11,747 | 6,356 | 6,356 | 6,356 | 6,356 | 6,356 | -4,215 | -39.9% | 4,365 | 219.1% | -5,391 | -45.9% | |
| March | 12,344 | 8,496 | 8,496 | 8,496 | 8,496 | 8,496 | -3,372 | -28.4% | 6,094 | 253.6% | -3,848 | -31.2% | |
| April | 13,746 | 8,547 | 8,547 | 8,547 | 8,547 | 8,547 | -3,758 | -30.5% | 6,190 | 262.6% | -5,199 | -37.8% | |
| May | 13,604 | 9,946 | 9,946 | 9,946 | 9,946 | 9,946 | -966 | -8.9% | 7,678 | 338.5% | -3,658 | -26.9% | |
| June | 13,699 | 10,192 | 10,192 | 10,192 | 10,192 | 10,192 | -2,312 | -18.5% | 7,224 | 243.4% | -3,507 | -25.6% | |
| July | 15,330 | 12,291 | 12,291 | 12,291 | 12,291 | 12,291 | -1,730 | -12.3% | 8,119 | 194.6% | -3,039 | -19.8% | |
| August | 15,819 | 12,282 | 12,282 | 12,282 | 12,282 | 12,282 | -2,464 | -16.7% | 7,534 | 158.7% | -3,537 | -22.4% | |
| September | 13,076 | 11,304 | 11,304 | 11,304 | 11,304 | 11,304 | -800 | -6.6% | 6,918 | 157.7% | -1,772 | -13.6% | |
| October | 13,156 | 11,316 | 11,316 | 11,316 | 11,316 | 11,316 | -522 | -4.4% | 6,107 | 117.2% | -1,840 | -14.0% | |
| November | 12,616 | 11,060 | 11,060 | 11,060 | 11,060 | 11,060 | -298 | -2.6% | 5,213 | 89.2% | -1,555 | -12.3% | |
| December | 14,531 | 12,212 | 12,212 | 12,212 | 12,212 | 12,212 | -609 | -4.8% | 5,113 | 72.0% | -2,319 | -16.0% | |
| 1Q | 37,040 | 21,048 | 21,048 | 21,048 | 21,048 | 21,048 | -13,503 | -39.1% | 14,280 | 211.0% | -15,992 | -43.2% | |
| 2Q | 41,049 | 28,685 | 28,685 | 28,685 | 28,685 | 28,685 | -7,035 | -19.7% | 21,091 | 277.8% | -12,364 | -30.1% | |
| 3Q | 44,225 | 35,877 | 35,877 | 35,877 | 35,877 | 35,877 | -4,994 | -12.2% | 22,571 | 169.6% | -8,348 | -18.9% | |
| 4Q | 40,303 | 34,588 | 34,588 | 34,588 | 34,588 | 34,588 | -1,430 | -4.0% | 16,433 | 90.5% | -5,714 | -14.2% | |
| Total | 162,617 | 120,197 | 120,197 | 120,197 | 120,197 | 120,197 | -26,963 | -18.3% | 74,375 | 162.3% | -42,420 | -26.1% | |



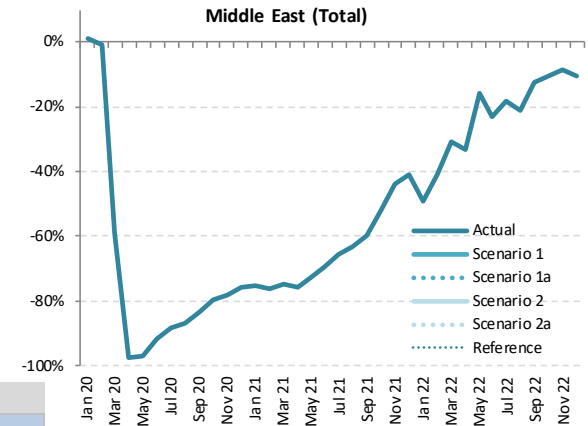
| Passenger Number (thousand) - Middle East Domestic | | | | | | | | | | | | | | | |
|--|--------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|---------|----------------------|--------|
| Year | 2019 | | | 2020 | | | | 2021 | | | | | | | |
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | |
| Month | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 |
| January | 3,495 | 3,267 | 3,184 | -311 | -8.9% | -83 | -2.5% | 3,161 | 1,495 | -2,001 | -57.2% | -1,689 | -53.1% | -1,666 | -52.7% |
| February | 3,012 | 2,913 | 3,074 | 62 | 2.1% | 161 | 5.5% | 2,739 | 1,225 | -1,787 | -59.3% | -1,849 | -60.1% | -1,514 | -55.3% |
| March | 3,395 | 3,160 | 1,579 | -1,817 | -53.5% | -1,582 | -50.0% | 2,962 | 1,461 | -1,935 | -57.0% | -118 | -7.5% | -1,501 | -50.7% |
| April | 3,439 | 3,422 | 64 | -3,375 | -98.1% | -3,358 | -98.1% | 3,320 | 1,419 | -2,020 | -58.7% | 1,355 | 2114.2% | -1,901 | -57.3% |
| May | 3,363 | 3,347 | 103 | -3,261 | -97.0% | -3,245 | -96.9% | 3,229 | 1,589 | -1,774 | -52.8% | 1,486 | 1449.2% | -1,640 | -50.8% |
| June | 3,348 | 3,332 | 541 | -2,807 | -83.8% | -2,791 | -83.8% | 3,182 | 1,842 | -1,505 | -45.0% | 1,301 | 240.6% | -1,340 | -42.1% |
| July | 3,706 | 3,689 | 838 | -2,868 | -77.4% | -2,850 | -77.3% | 3,522 | 1,941 | -1,765 | -47.6% | 1,103 | 131.6% | -1,580 | -44.9% |
| August | 3,724 | 3,707 | 1,061 | -2,663 | -71.5% | -2,645 | -71.4% | 3,561 | 2,021 | -1,703 | -45.7% | 960 | 90.4% | -1,539 | -43.2% |
| September | 3,203 | 3,188 | 1,046 | -2,157 | -67.3% | -2,141 | -67.2% | 3,079 | 1,722 | -1,481 | -46.2% | 676 | 64.6% | -1,357 | -44.1% |
| October | 3,160 | 2,834 | 1,284 | -1,876 | -59.4% | -1,550 | -54.7% | 2,559 | 1,972 | -1,188 | -37.6% | 688 | 53.6% | -588 | -23.0% |
| November | 2,973 | 2,651 | 1,339 | -1,633 | -54.9% | -1,312 | -49.5% | 2,382 | 2,209 | -764 | -25.7% | 869 | 64.9% | -173 | -7.3% |
| December | 3,257 | 3,001 | 1,557 | -1,700 | -52.2% | -1,444 | -48.1% | 2,785 | 2,379 | -878 | -27.0% | 822 | 52.8% | -406 | -14.6% |
| 1Q | 9,903 | 9,340 | 7,837 | -2,066 | -20.9% | -1,503 | -16.1% | 8,862 | 4,181 | -5,722 | -57.8% | -3,656 | -46.7% | -4,682 | -52.8% |
| 2Q | 10,149 | 10,101 | 708 | -9,442 | -93.0% | -9,394 | -93.0% | 9,731 | 4,850 | -5,300 | -52.2% | 4,142 | 585.4% | -4,881 | -50.2% |
| 3Q | 10,634 | 10,583 | 2,946 | -7,687 | -72.3% | -7,637 | -72.2% | 10,161 | 5,685 | -4,948 | -46.5% | 2,739 | 93.0% | -4,476 | -44.1% |
| 4Q | 9,390 | 8,487 | 4,180 | -5,210 | -55.5% | -4,307 | -50.7% | 7,726 | 6,560 | -2,830 | -30.1% | 2,380 | 56.9% | -1,166 | -15.1% |
| Total | 40,075 | 38,511 | 15,670 | -24,405 | -60.9% | -22,841 | -59.3% | 36,480 | 21,275 | -18,800 | -46.9% | 5,605 | 35.8% | -15,205 | -41.7% |

| Passenger Number (thousand) - Middle East Domestic | | | | | | | | | | | | | |
|--|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|-------|----------------------|--------|--|
| Year | 2022 | | | | | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | | |
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 | |
| Month | f | g | | | | | | | | | | | |
| January | 3,275 | 1,732 | 1,732 | 1,732 | 1,732 | 1,732 | -1,764 | -50.5% | 237 | 15.9% | -1,544 | -47.1% | |
| February | 2,838 | 1,681 | 1,681 | 1,681 | 1,681 | 1,681 | -1,331 | -44.2% | 456 | 37.2% | -1,157 | -40.8% | |
| March | 3,069 | 2,039 | 2,039 | 2,039 | 2,039 | 2,039 | -1,356 | -39.9% | 579 | 39.6% | -1,030 | -33.6% | |
| April | 3,440 | 1,980 | 1,980 | 1,980 | 1,980 | 1,980 | -1,458 | -42.4% | 562 | 39.6% | -1,460 | -42.4% | |
| May | 3,346 | 2,058 | 2,058 | 2,058 | 2,058 | 2,058 | -1,306 | -38.8% | 469 | 29.5% | -1,288 | -38.5% | |
| June | 3,297 | 2,020 | 2,020 | 2,020 | 2,020 | 2,020 | -1,327 | -39.6% | 178 | 9.7% | -1,277 | -38.7% | |
| July | 3,649 | 2,211 | 2,211 | 2,211 | 2,211 | 2,211 | -1,495 | -40.3% | 270 | 13.9% | -1,438 | -39.4% | |
| August | 3,689 | 2,266 | 2,266 | 2,266 | 2,266 | 2,266 | -1,458 | -39.2% | 245 | 12.1% | -1,423 | -38.6% | |
| September | 3,190 | 2,075 | 2,075 | 2,075 | 2,075 | 2,075 | -1,128 | -35.2% | 353 | 20.5% | -1,115 | -35.0% | |
| October | 2,652 | 2,119 | 2,119 | 2,119 | 2,119 | 2,119 | -1,041 | -32.9% | 147 | 7.5% | -533 | -20.1% | |
| November | 2,468 | 2,046 | 2,046 | 2,046 | 2,046 | 2,046 | -927 | -31.2% | -163 | -7.4% | -422 | -17.1% | |
| December | 2,885 | 2,185 | 2,185 | 2,185 | 2,185 | 2,185 | -1,072 | -32.9% | -194 | -8.2% | -700 | -24.3% | |
| 1Q | 9,183 | 5,452 | 5,452 | 5,452 | 5,452 | 5,452 | -4,450 | -44.9% | 1,272 | 30.4% | -3,731 | -40.6% | |
| 2Q | 10,083 | 6,059 | 6,059 | 6,059 | 6,059 | 6,059 | -4,091 | -40.3% | 1,209 | 24.9% | -4,024 | -39.9% | |
| 3Q | 10,529 | 6,552 | 6,552 | 6,552 | 6,552 | 6,552 | -4,081 | -38.4% | 867 | 15.3% | -3,976 | -37.8% | |
| 4Q | 8,005 | 6,350 | 6,350 | 6,350 | 6,350 | 6,350 | -3,039 | -32.4% | -210 | -3.2% | -1,655 | -20.7% | |
| Total | 37,799 | 24,413 | 24,413 | 24,413 | 24,413 | 24,413 | -15,662 | -39.1% | 3,138 | 14.8% | -13,386 | -35.4% | |



Passenger Number (thousand) - Middle East International + Domestic

| Year | 2019 | | | | | | 2020 | | | | | | 2021 | | | | | |
|-----------|---------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|--------|----------------------|--------|--|--|--|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | | | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | | |
| January | 15,606 | 15,934 | 15,748 | 141 | 0.9% | -186 | -1.2% | 15,906 | 3,868 | -11,738 | -75.2% | -11,880 | -75.4% | -12,038 | -75.7% | | | |
| February | 13,583 | 14,286 | 13,452 | -131 | -1.0% | -834 | -5.8% | 14,211 | 3,217 | -10,366 | -76.3% | -10,235 | -76.1% | -10,995 | -77.4% | | | |
| March | 15,264 | 15,570 | 6,259 | -9,005 | -59.0% | -9,311 | -59.8% | 15,260 | 3,864 | -11,401 | -74.7% | -2,395 | -38.3% | -11,396 | -74.7% | | | |
| April | 15,744 | 16,472 | 401 | -15,342 | -97.5% | -16,070 | -97.6% | 16,652 | 3,776 | -11,968 | -76.0% | 3,375 | 840.8% | -12,876 | -77.3% | | | |
| May | 14,275 | 15,532 | 411 | -13,864 | -97.1% | -15,121 | -97.4% | 16,011 | 3,857 | -10,418 | -73.0% | 3,446 | 838.7% | -12,155 | -75.9% | | | |
| June | 15,851 | 16,321 | 1,283 | -14,568 | -91.9% | -15,038 | -92.1% | 16,492 | 4,810 | -11,041 | -69.7% | 3,528 | 275.0% | -11,682 | -70.8% | | | |
| July | 17,727 | 18,219 | 2,034 | -15,693 | -88.5% | -16,185 | -88.8% | 18,420 | 6,114 | -11,614 | -65.5% | 4,079 | 200.5% | -12,306 | -66.8% | | | |
| August | 18,469 | 18,804 | 2,403 | -16,066 | -87.0% | -16,401 | -87.2% | 19,003 | 6,769 | -11,701 | -63.4% | 4,365 | 181.6% | -12,234 | -64.4% | | | |
| September | 15,308 | 15,655 | 2,517 | -12,791 | -83.6% | -13,138 | -83.9% | 15,828 | 6,108 | -9,199 | -60.1% | 3,591 | 142.7% | -9,720 | -61.4% | | | |
| October | 14,998 | 15,058 | 3,050 | -11,948 | -79.7% | -12,007 | -79.7% | 15,237 | 7,181 | -7,817 | -52.1% | 4,131 | 135.4% | -8,056 | -52.9% | | | |
| November | 14,331 | 14,259 | 3,084 | -11,247 | -78.5% | -11,176 | -78.4% | 14,497 | 8,056 | -6,276 | -43.8% | 4,972 | 161.2% | -6,441 | -44.4% | | | |
| December | 16,078 | 16,404 | 3,851 | -12,228 | -76.1% | -12,553 | -76.5% | 16,720 | 9,478 | -6,600 | -41.1% | 5,627 | 146.1% | -7,242 | -43.3% | | | |
| 1Q | 44,453 | 45,789 | 35,459 | -8,995 | -20.2% | -10,331 | -22.6% | 45,377 | 10,948 | -33,505 | -75.4% | -24,510 | -69.1% | -34,428 | -75.9% | | | |
| 2Q | 45,869 | 48,325 | 2,095 | -43,774 | -95.4% | -46,230 | -95.7% | 49,155 | 12,443 | -33,426 | -72.9% | 10,348 | 494.0% | -36,713 | -74.7% | | | |
| 3Q | 51,504 | 52,678 | 6,954 | -44,550 | -86.5% | -45,723 | -86.8% | 53,251 | 18,990 | -32,514 | -63.1% | 12,036 | 173.1% | -34,261 | -64.3% | | | |
| 4Q | 45,408 | 45,721 | 9,985 | -35,423 | -78.0% | -35,736 | -78.2% | 46,454 | 24,715 | -20,693 | -45.6% | 14,730 | 147.5% | -21,739 | -46.8% | | | |
| Total | 187,235 | 192,513 | 54,493 | -132,742 | -70.9% | -138,020 | -71.7% | 194,238 | 67,097 | -120,138 | -64.2% | 12,604 | 23.1% | -127,141 | -65.5% | | | |

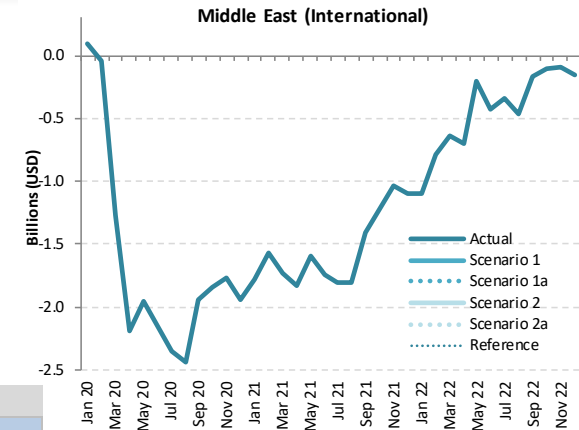


Passenger Number (thousand) - Middle East International + Domestic

| Year | 2022 | | | | | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 |
| | f | g | | | | - | | | | | | |
| January | 16,224 | 7,927 | 7,927 | 7,927 | 7,927 | 7,927 | -7,680 | -49.2% | 4,059 | 104.9% | -8,298 | -51.1% |
| February | 14,585 | 8,037 | 8,037 | 8,037 | 8,037 | 8,037 | -5,546 | -40.8% | 4,820 | 149.9% | -6,548 | -44.9% |
| March | 15,413 | 10,536 | 10,536 | 10,536 | 10,536 | 10,536 | -4,728 | -31.0% | 6,672 | 172.7% | -4,877 | -31.6% |
| April | 17,186 | 10,528 | 10,528 | 10,528 | 10,528 | 10,528 | -5,216 | -33.1% | 6,752 | 178.8% | -6,659 | -38.7% |
| May | 16,949 | 12,003 | 12,003 | 12,003 | 12,003 | 12,003 | -2,271 | -15.9% | 8,146 | 211.2% | -4,946 | -29.2% |
| June | 16,996 | 12,212 | 12,212 | 12,212 | 12,212 | 12,212 | -3,639 | -23.0% | 7,402 | 153.9% | -4,784 | -28.1% |
| July | 18,979 | 14,502 | 14,502 | 14,502 | 14,502 | 14,502 | -3,225 | -18.2% | 8,388 | 137.2% | -4,477 | -23.6% |
| August | 19,508 | 14,548 | 14,548 | 14,548 | 14,548 | 14,548 | -3,922 | -21.2% | 7,779 | 114.9% | -4,960 | -25.4% |
| September | 16,267 | 13,379 | 13,379 | 13,379 | 13,379 | 13,379 | -1,928 | -12.6% | 7,271 | 119.0% | -2,887 | -17.7% |
| October | 15,808 | 13,435 | 13,435 | 13,435 | 13,435 | 13,435 | -1,563 | -10.4% | 6,254 | 87.1% | -2,373 | -15.0% |
| November | 15,084 | 13,106 | 13,106 | 13,106 | 13,106 | 13,106 | -1,225 | -8.5% | 5,051 | 62.7% | -1,977 | -13.1% |
| December | 17,416 | 14,397 | 14,397 | 14,397 | 14,397 | 14,397 | -1,681 | -10.5% | 4,919 | 51.9% | -3,019 | -17.3% |
| 1Q | 46,223 | 26,500 | 26,500 | 26,500 | 26,500 | 26,500 | -17,954 | -40.4% | 15,551 | 142.0% | -19,723 | -42.7% |
| 2Q | 51,132 | 34,743 | 34,743 | 34,743 | 34,743 | 34,743 | -11,126 | -24.3% | 22,300 | 179.2% | -16,388 | -32.1% |
| 3Q | 54,754 | 42,429 | 42,429 | 42,429 | 42,429 | 42,429 | -9,075 | -17.6% | 23,438 | 123.4% | -12,325 | -22.5% |
| 4Q | 48,308 | 40,939 | 40,939 | 40,939 | 40,939 | 40,939 | -4,469 | -9.8% | 16,223 | 65.6% | -7,369 | -15.3% |
| Total | 200,416 | 144,610 | 144,610 | 144,610 | 144,610 | 144,610 | -42,625 | -22.8% | 77,514 | 115.5% | -55,805 | -27.8% |

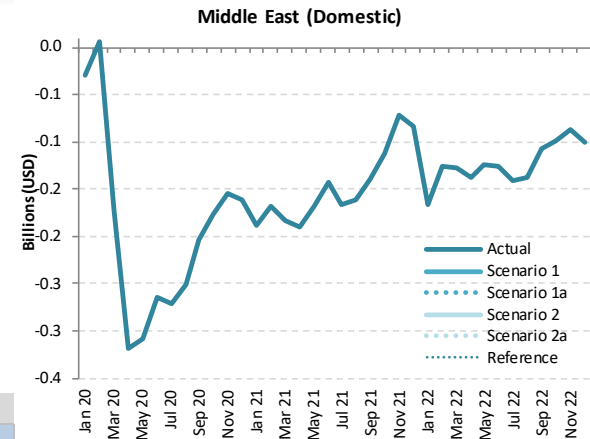
| Passenger revenue (USD, million) - Middle East International | | | | | | | | | | | | | | | | | | |
|--|--------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|--------|----------------------|--------|--|--|--|
| Year | 2019 | | | | | | 2020 | | | | | | 2021 | | | | | |
| Month | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | | | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | | |
| January | 2,227 | 2,326 | 2,315 | 89 | 4.0% | -11 | -0.5% | 2,348 | 443 | -1,784 | -80.1% | -1,872 | -80.9% | -1,905 | -81.1% | | | |
| February | 1,940 | 2,086 | 1,904 | -37 | -1.9% | -182 | -8.7% | 2,106 | 370 | -1,570 | -80.9% | -1,533 | -80.5% | -1,735 | -82.4% | | | |
| March | 2,185 | 2,280 | 917 | -1,268 | -58.0% | -1,363 | -59.8% | 2,265 | 448 | -1,737 | -79.5% | -469 | -51.1% | -1,817 | -80.2% | | | |
| April | 2,262 | 2,398 | 69 | -2,194 | -97.0% | -2,329 | -97.1% | 2,455 | 436 | -1,826 | -80.7% | 367 | 533.7% | -2,019 | -82.2% | | | |
| May | 2,019 | 2,247 | 60 | -1,959 | -97.0% | -2,187 | -97.3% | 2,354 | 421 | -1,598 | -79.2% | 361 | 601.1% | -1,933 | -82.1% | | | |
| June | 2,300 | 2,385 | 150 | -2,149 | -93.5% | -2,234 | -93.7% | 2,446 | 556 | -1,744 | -75.8% | 405 | 269.4% | -1,891 | -77.3% | | | |
| July | 2,590 | 2,671 | 236 | -2,354 | -90.9% | -2,436 | -91.2% | 2,740 | 787 | -1,803 | -69.6% | 551 | 234.0% | -1,953 | -71.3% | | | |
| August | 2,708 | 2,765 | 264 | -2,444 | -90.3% | -2,502 | -90.5% | 2,830 | 896 | -1,811 | -66.9% | 633 | 239.9% | -1,934 | -68.3% | | | |
| September | 2,227 | 2,290 | 285 | -1,942 | -87.2% | -2,005 | -87.5% | 2,344 | 815 | -1,412 | -63.4% | 530 | 185.7% | -1,530 | -65.2% | | | |
| October | 2,177 | 2,243 | 336 | -1,841 | -84.6% | -1,907 | -85.0% | 2,326 | 955 | -1,222 | -56.1% | 619 | 184.2% | -1,371 | -58.9% | | | |
| November | 2,095 | 2,152 | 327 | -1,768 | -84.4% | -1,825 | -84.8% | 2,241 | 1,060 | -1,035 | -49.4% | 733 | 224.1% | -1,181 | -52.7% | | | |
| December | 2,371 | 2,475 | 431 | -1,940 | -81.8% | -2,044 | -82.6% | 2,574 | 1,274 | -1,097 | -46.3% | 844 | 195.9% | -1,300 | -50.5% | | | |
| 1Q | 6,352 | 6,692 | 5,136 | -1,216 | -19.1% | -1,556 | -23.3% | 6,719 | 1,262 | -5,090 | -80.1% | -3,874 | -75.4% | -5,458 | -81.2% | | | |
| 2Q | 6,581 | 7,029 | 279 | -6,302 | -95.8% | -6,750 | -96.0% | 7,255 | 1,413 | -5,168 | -78.5% | 1,133 | 405.8% | -5,842 | -80.5% | | | |
| 3Q | 7,525 | 7,727 | 784 | -6,740 | -89.6% | -6,942 | -89.8% | 7,915 | 2,498 | -5,026 | -66.8% | 1,714 | 218.4% | -5,416 | -68.4% | | | |
| 4Q | 6,643 | 6,870 | 1,094 | -5,549 | -83.5% | -5,776 | -84.1% | 7,142 | 3,289 | -3,353 | -50.5% | 2,195 | 200.7% | -3,852 | -53.9% | | | |
| Total | 27,100 | 28,318 | 7,293 | -19,807 | -73.1% | -21,025 | -74.2% | 29,030 | 8,462 | -18,638 | -68.8% | 1,168 | 16.0% | -20,568 | -70.9% | | | |

| Passenger revenue (USD, million) - Middle East International | | | | | | | | | | | | | | |
|--|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|--------|----------------------|--------|--|--|
| Year | 2022 | | | | | | Compared to 2019 | | | | Compared to 2021 | | | |
| Month | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | | | |
| | f | g | | | | | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 | | |
| January | 2,392 | 1,126 | 1,126 | 1,126 | 1,126 | 1,126 | -1,101 | -49.4% | 683 | 154.1% | -1,266 | -52.9% | | |
| February | 2,157 | 1,156 | 1,156 | 1,156 | 1,156 | 1,156 | -784 | -40.4% | 786 | 212.2% | -1,001 | -46.4% | | |
| March | 2,277 | 1,548 | 1,548 | 1,548 | 1,548 | 1,548 | -637 | -29.2% | 1,100 | 245.4% | -730 | -32.0% | | |
| April | 2,534 | 1,563 | 1,563 | 1,563 | 1,563 | 1,563 | -699 | -30.9% | 1,127 | 258.5% | -971 | -38.3% | | |
| May | 2,501 | 1,815 | 1,815 | 1,815 | 1,815 | 1,815 | -204 | -10.1% | 1,394 | 331.3% | -685 | -27.4% | | |
| June | 2,519 | 1,871 | 1,871 | 1,871 | 1,871 | 1,871 | -428 | -18.6% | 1,315 | 236.6% | -648 | -25.7% | | |
| July | 2,818 | 2,243 | 2,243 | 2,243 | 2,243 | 2,243 | -346 | -13.4% | 1,456 | 185.1% | -575 | -20.4% | | |
| August | 2,899 | 2,242 | 2,242 | 2,242 | 2,242 | 2,242 | -466 | -17.2% | 1,346 | 150.2% | -657 | -22.6% | | |
| September | 2,406 | 2,058 | 2,058 | 2,058 | 2,058 | 2,058 | -169 | -7.6% | 1,244 | 152.6% | -347 | -14.4% | | |
| October | 2,413 | 2,070 | 2,070 | 2,070 | 2,070 | 2,070 | -107 | -4.9% | 1,115 | 116.7% | -343 | -14.2% | | |
| November | 2,331 | 2,007 | 2,007 | 2,007 | 2,007 | 2,007 | -88 | -4.2% | 947 | 89.4% | -324 | -13.9% | | |
| December | 2,685 | 2,212 | 2,212 | 2,212 | 2,212 | 2,212 | -158 | -6.7% | 938 | 73.6% | -472 | -17.6% | | |
| 1Q | 6,827 | 3,830 | 3,830 | 3,830 | 3,830 | 3,830 | -2,522 | -39.7% | 2,568 | 203.6% | -2,997 | -43.9% | | |
| 2Q | 7,554 | 5,250 | 5,250 | 5,250 | 5,250 | 5,250 | -1,332 | -20.2% | 3,837 | 271.6% | -2,305 | -30.5% | | |
| 3Q | 8,122 | 6,544 | 6,544 | 6,544 | 6,544 | 6,544 | -981 | -13.0% | 4,046 | 162.0% | -1,578 | -19.4% | | |
| 4Q | 7,429 | 6,290 | 6,290 | 6,290 | 6,290 | 6,290 | -353 | -5.3% | 3,000 | 91.2% | -1,140 | -15.3% | | |
| Total | 29,933 | 21,913 | 21,913 | 21,913 | 21,913 | 21,913 | -5,188 | -19.1% | 13,451 | 159.0% | -8,020 | -26.8% | | |



| Passenger revenue (USD, million) - Middle East Domestic | | | | | | | | | | | | | | | |
|---|--------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|---------|----------------------|--------|
| Year | 2019 | | | 2020 | | | | 2021 | | | | | | | |
| Month | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | | | d | e | e-a | e/a-1 | e-c | e/a-1 |
| January | 330 | 309 | 301 | -29 | -8.9% | -8 | -2.5% | 299 | 141 | -189 | -57.2% | -160 | -53.1% | -157 | -52.7% |
| February | 285 | 275 | 291 | 6 | 2.1% | 15 | 5.5% | 259 | 116 | -169 | -59.3% | -175 | -60.1% | -143 | -55.3% |
| March | 321 | 299 | 149 | -172 | -53.5% | -149 | -50.0% | 280 | 138 | -183 | -57.0% | -11 | -7.5% | -142 | -50.7% |
| April | 325 | 323 | 6 | -319 | -98.1% | -317 | -98.1% | 314 | 134 | -191 | -58.7% | 128 | 2114.2% | -180 | -57.3% |
| May | 318 | 316 | 10 | -308 | -97.0% | -307 | -96.9% | 305 | 150 | -168 | -52.8% | 140 | 1449.2% | -155 | -50.8% |
| June | 316 | 315 | 51 | -265 | -83.8% | -264 | -83.8% | 301 | 174 | -142 | -45.0% | 123 | 240.6% | -127 | -42.1% |
| July | 350 | 349 | 79 | -271 | -77.4% | -269 | -77.3% | 333 | 183 | -167 | -47.6% | 104 | 131.6% | -149 | -44.9% |
| August | 352 | 350 | 100 | -252 | -71.5% | -250 | -71.4% | 336 | 191 | -161 | -45.7% | 91 | 90.4% | -145 | -43.2% |
| September | 303 | 301 | 99 | -204 | -67.3% | -202 | -67.2% | 291 | 163 | -140 | -46.2% | 64 | 64.6% | -128 | -44.1% |
| October | 299 | 268 | 121 | -177 | -59.4% | -147 | -54.7% | 242 | 186 | -112 | -37.6% | 65 | 53.6% | -56 | -23.0% |
| November | 281 | 251 | 127 | -154 | -54.9% | -124 | -49.5% | 225 | 209 | -72 | -25.7% | 82 | 64.9% | -16 | -7.3% |
| December | 308 | 284 | 147 | -161 | -52.2% | -137 | -48.1% | 263 | 225 | -83 | -27.0% | 78 | 52.8% | -38 | -14.6% |
| 1Q | 936 | 883 | 741 | -195 | -20.9% | -142 | -16.1% | 838 | 395 | -541 | -57.8% | -346 | -46.7% | -442 | -52.8% |
| 2Q | 959 | 955 | 67 | -892 | -93.0% | -888 | -93.0% | 920 | 458 | -501 | -52.2% | 391 | 585.4% | -461 | -50.2% |
| 3Q | 1,005 | 1,000 | 278 | -727 | -72.3% | -722 | -72.2% | 960 | 537 | -468 | -46.5% | 259 | 93.0% | -423 | -44.1% |
| 4Q | 887 | 802 | 395 | -492 | -55.5% | -407 | -50.7% | 730 | 620 | -267 | -30.1% | 225 | 56.9% | -110 | -15.1% |
| Total | 3,787 | 3,640 | 1,481 | -2,306 | -60.9% | -2,159 | -59.3% | 3,448 | 2,011 | -1,777 | -46.9% | 530 | 35.8% | -1,437 | -41.7% |

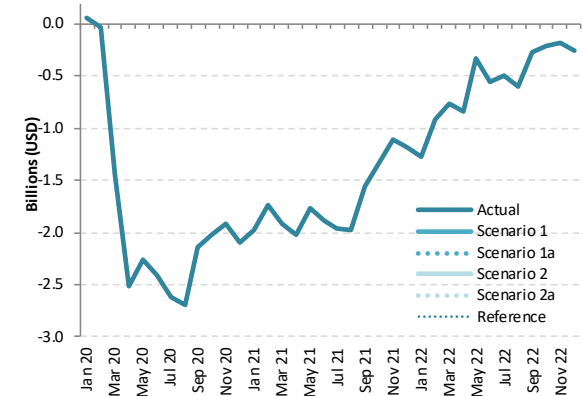
| Passenger revenue (USD, million) - Middle East Domestic | | | | | | | | | | | | |
|---|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|-------|----------------------|--------|
| Year | 2022 | | | | | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 |
| January | 310 | 164 | 164 | 164 | 164 | 164 | -167 | -50.5% | 22 | 15.9% | -146 | -47.1% |
| February | 268 | 159 | 159 | 159 | 159 | 159 | -126 | -44.2% | 43 | 37.2% | -109 | -40.8% |
| March | 290 | 193 | 193 | 193 | 193 | 193 | -128 | -39.9% | 55 | 39.6% | -97 | -33.6% |
| April | 325 | 187 | 187 | 187 | 187 | 187 | -138 | -42.4% | 53 | 39.6% | -138 | -42.4% |
| May | 316 | 194 | 194 | 194 | 194 | 194 | -123 | -38.8% | 44 | 29.5% | -122 | -38.5% |
| June | 312 | 191 | 191 | 191 | 191 | 191 | -125 | -39.6% | 17 | 9.7% | -121 | -38.7% |
| July | 345 | 209 | 209 | 209 | 209 | 209 | -141 | -40.3% | 25 | 13.9% | -136 | -39.4% |
| August | 349 | 214 | 214 | 214 | 214 | 214 | -138 | -39.2% | 23 | 12.1% | -135 | -38.6% |
| September | 302 | 196 | 196 | 196 | 196 | 196 | -107 | -35.2% | 33 | 20.5% | -105 | -35.0% |
| October | 251 | 200 | 200 | 200 | 200 | 200 | -98 | -32.9% | 14 | 7.5% | -50 | -20.1% |
| November | 233 | 193 | 193 | 193 | 193 | 193 | -88 | -31.2% | -15 | -7.4% | -40 | -17.1% |
| December | 273 | 207 | 207 | 207 | 207 | 207 | -101 | -32.9% | -18 | -8.2% | -66 | -24.3% |
| 1Q | 868 | 515 | 515 | 515 | 515 | 515 | -421 | -44.9% | 120 | 30.4% | -353 | -40.6% |
| 2Q | 953 | 573 | 573 | 573 | 573 | 573 | -387 | -40.3% | 114 | 24.9% | -380 | -39.9% |
| 3Q | 995 | 619 | 619 | 619 | 619 | 619 | -386 | -38.4% | 82 | 15.3% | -376 | -37.8% |
| 4Q | 757 | 600 | 600 | 600 | 600 | 600 | -287 | -32.4% | -20 | -3.2% | -156 | -20.7% |
| Total | 3,572 | 2,307 | 2,307 | 2,307 | 2,307 | 2,307 | -1,480 | -39.1% | 297 | 14.8% | -1,265 | -35.4% |



Passenger revenue (USD, million) - Middle East International + Domestic

| Year | 2019 | | | | | | | | 2020 | | | | | | | | 2021 | | | | | | | |
|-----------|--------|--------|----------|-----------|------------------|---------|----------------------|--------|----------|-----------|------------------|--------|------------------|---------|----------------------|-----|-------|--|--|--|--|--|--|--|
| | Actual | | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | | | | | | | | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | | | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | | | | | | |
| January | 2,557 | 2,635 | 2,616 | 59 | 2.3% | -19 | -0.7% | 2,647 | 584 | -1,973 | -77.1% | -2,032 | -77.7% | -2,063 | -77.9% | | | | | | | | | |
| February | 2,225 | 2,361 | 2,194 | -31 | -1.4% | -167 | -7.1% | 2,365 | 486 | -1,739 | -78.1% | -1,708 | -77.8% | -1,878 | -79.4% | | | | | | | | | |
| March | 2,506 | 2,579 | 1,066 | -1,440 | -57.5% | -1,513 | -58.7% | 2,545 | 586 | -1,920 | -76.6% | -480 | -45.0% | -1,959 | -77.0% | | | | | | | | | |
| April | 2,587 | 2,722 | 75 | -2,513 | -97.1% | -2,647 | -97.2% | 2,768 | 570 | -2,017 | -78.0% | 495 | 66.6% | -2,198 | -79.4% | | | | | | | | | |
| May | 2,337 | 2,563 | 70 | -2,267 | -97.0% | -2,493 | -97.3% | 2,659 | 571 | -1,766 | -75.6% | 501 | 719.0% | -2,088 | -78.5% | | | | | | | | | |
| June | 2,616 | 2,700 | 202 | -2,414 | -92.3% | -2,498 | -92.5% | 2,747 | 730 | -1,886 | -72.1% | 528 | 262.1% | -2,017 | -73.4% | | | | | | | | | |
| July | 2,940 | 3,020 | 315 | -2,625 | -89.3% | -2,705 | -89.6% | 3,073 | 970 | -1,970 | -67.0% | 656 | 208.2% | -2,103 | -68.4% | | | | | | | | | |
| August | 3,060 | 3,116 | 364 | -2,696 | -88.1% | -2,752 | -88.3% | 3,166 | 1,087 | -1,972 | -64.5% | 723 | 198.7% | -2,079 | -65.7% | | | | | | | | | |
| September | 2,530 | 2,591 | 384 | -2,146 | -84.8% | -2,207 | -85.2% | 2,635 | 978 | -1,552 | -61.4% | 594 | 154.6% | -1,658 | -62.9% | | | | | | | | | |
| October | 2,475 | 2,511 | 457 | -2,018 | -81.5% | -2,054 | -81.8% | 2,568 | 1,141 | -1,334 | -53.9% | 684 | 149.6% | -1,427 | -55.6% | | | | | | | | | |
| November | 2,376 | 2,402 | 454 | -1,922 | -80.9% | -1,949 | -81.1% | 2,466 | 1,269 | -1,108 | -46.6% | 815 | 179.6% | -1,197 | -48.6% | | | | | | | | | |
| December | 2,679 | 2,759 | 578 | -2,101 | -78.4% | -2,181 | -79.1% | 2,838 | 1,499 | -1,179 | -44.0% | 921 | 159.4% | -1,338 | -47.2% | | | | | | | | | |
| 1Q | 7,288 | 7,575 | 5,876 | -1,411 | -19.4% | -1,698 | -22.4% | 7,557 | 1,657 | -5,631 | -77.3% | -4,220 | -71.8% | -5,900 | -78.1% | | | | | | | | | |
| 2Q | 7,540 | 7,984 | 346 | -7,194 | -95.4% | -7,638 | -95.7% | 8,174 | 1,871 | -5,669 | -75.2% | 1,525 | 440.5% | -6,303 | -77.1% | | | | | | | | | |
| 3Q | 8,529 | 8,727 | 1,063 | -7,467 | -87.5% | -7,664 | -87.8% | 8,875 | 3,035 | -5,494 | -64.4% | 1,972 | 185.6% | -5,839 | -65.8% | | | | | | | | | |
| 4Q | 7,530 | 7,672 | 1,489 | -6,041 | -80.2% | -6,183 | -80.6% | 7,872 | 3,909 | -3,621 | -48.1% | 2,420 | 162.6% | -3,962 | -50.3% | | | | | | | | | |
| Total | 30,888 | 31,958 | 8,774 | -22,113 | -71.6% | -23,183 | -72.5% | 32,478 | 10,472 | -20,415 | -66.1% | 1,698 | 19.4% | -22,005 | -67.8% | | | | | | | | | |

Middle East (Total)



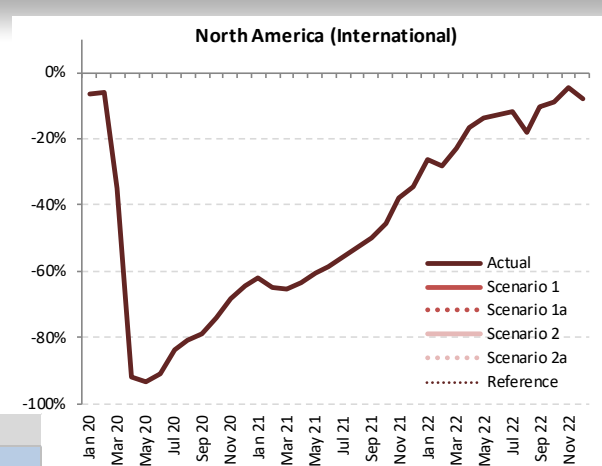
Passenger revenue (USD, million) - Middle East International + Domestic

| Year | 2022 | | | | | | | | | | | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
| | f | g | | | | | - | g-a | g/a-1 | g-e | g/e-1 | g-f |
| January | 2,702 | 1,289 | 1,289 | 1,289 | 1,289 | 1,289 | -1,268 | -49.6% | 705 | 120.7% | -1,412 | -52.3% |
| February | 2,426 | 1,315 | 1,315 | 1,315 | 1,315 | 1,315 | -910 | -40.9% | 829 | 170.5% | -1,110 | -45.8% |
| March | 2,567 | 1,740 | 1,740 | 1,740 | 1,740 | 1,740 | -765 | -30.5% | 1,154 | 196.9% | -827 | -32.2% |
| April | 2,859 | 1,750 | 1,750 | 1,750 | 1,750 | 1,750 | -837 | -32.4% | 1,180 | 207.0% | -1,109 | -38.8% |
| May | 2,817 | 2,010 | 2,010 | 2,010 | 2,010 | 2,010 | -327 | -14.0% | 1,439 | 252.0% | -807 | -28.7% |
| June | 2,831 | 2,062 | 2,062 | 2,062 | 2,062 | 2,062 | -554 | -21.2% | 1,332 | 182.5% | -769 | -27.2% |
| July | 3,163 | 2,452 | 2,452 | 2,452 | 2,452 | 2,452 | -488 | -16.6% | 1,482 | 152.7% | -710 | -22.5% |
| August | 3,247 | 2,456 | 2,456 | 2,456 | 2,456 | 2,456 | -603 | -19.7% | 1,369 | 125.9% | -791 | -24.4% |
| September | 2,707 | 2,255 | 2,255 | 2,255 | 2,255 | 2,255 | -275 | -10.9% | 1,277 | 130.6% | -453 | -16.7% |
| October | 2,664 | 2,270 | 2,270 | 2,270 | 2,270 | 2,270 | -205 | -8.3% | 1,129 | 98.9% | -394 | -14.8% |
| November | 2,565 | 2,201 | 2,201 | 2,201 | 2,201 | 2,201 | -176 | -7.4% | 932 | 73.5% | -364 | -14.2% |
| December | 2,957 | 2,419 | 2,419 | 2,419 | 2,419 | 2,419 | -260 | -9.7% | 920 | 61.3% | -538 | -18.2% |
| 1Q | 7,695 | 4,345 | 4,345 | 4,345 | 4,345 | 4,345 | -2,943 | -40.4% | 2,688 | 162.3% | -3,350 | -43.5% |
| 2Q | 8,507 | 5,822 | 5,822 | 5,822 | 5,822 | 5,822 | -1,718 | -22.8% | 3,951 | 211.2% | -2,685 | -31.6% |
| 3Q | 9,117 | 7,163 | 7,163 | 7,163 | 7,163 | 7,163 | -1,366 | -16.0% | 4,128 | 136.0% | -1,954 | -21.4% |
| 4Q | 8,186 | 6,890 | 6,890 | 6,890 | 6,890 | 6,890 | -640 | -8.5% | 2,980 | 76.2% | -1,296 | -15.8% |
| Total | 33,505 | 24,220 | 24,220 | 24,220 | 24,220 | 24,220 | -6,668 | -21.6% | 13,748 | 131.3% | -9,285 | -27.7% |

North America

| Compared to 2019 | Seat capacity (%) | | | Passenger number (thousand) | | | | | | Passenger revenue (USD, million) | | |
|-------------------|-------------------|---------------|---------------|-----------------------------|---------------|-----------------|---------------|-----------------|---------------|----------------------------------|----------------|----------------|
| | Total | International | Domestic | Total | | International | | Domestic | | Total | International | Domestic |
| 1Q 2020 | -2.5% | -16.4% | 0.3% | -30,667 | -13.4% | -7,828 | -20.9% | -22,839 | -11.9% | -4,741 | -2,049 | -2,691 |
| 2Q 2020 | -71.4% | -91.9% | -67.3% | -228,600 | -87.2% | -39,688 | -96.7% | -188,913 | -85.4% | -32,899 | -10,637 | -22,262 |
| 3Q 2020 | -50.2% | -81.2% | -44.0% | -185,282 | -69.8% | -39,406 | -90.8% | -145,876 | -65.7% | -28,003 | -10,813 | -17,190 |
| 4Q 2020 | -44.2% | -68.9% | -39.7% | -152,934 | -62.5% | -30,518 | -82.7% | -122,416 | -58.9% | -22,749 | -8,324 | -14,426 |
| Total 2020 | -42.8% | -65.3% | -38.4% | -597,483 | -59.6% | -117,440 | -73.9% | -480,043 | -56.9% | -88,392 | -31,823 | -56,569 |
| 1Q 2021 | -40.0% | -64.1% | -35.1% | -133,308 | -58.1% | -30,396 | -81.0% | -102,912 | -53.6% | -20,100 | -7,973 | -12,127 |
| 2Q 2021 | -28.3% | -60.9% | -21.9% | -93,516 | -35.7% | -30,840 | -75.1% | -62,676 | -28.3% | -15,953 | -8,567 | -7,386 |
| 3Q 2021 | -19.5% | -53.0% | -12.9% | -62,654 | -23.6% | -27,889 | -64.3% | -34,765 | -15.7% | -12,144 | -8,047 | -4,097 |
| 4Q 2021 | -14.6% | -39.3% | -10.1% | -39,879 | -16.3% | -18,434 | -50.0% | -21,446 | -10.3% | -7,972 | -5,445 | -2,527 |
| Total 2021 | -25.4% | -54.5% | -19.7% | -329,358 | -32.9% | -107,559 | -67.7% | -221,799 | -26.3% | -56,169 | -30,031 | -26,137 |
| 1Q 2022 | -7.2% | -25.7% | -3.4% | -28,333 | -12.3% | -14,306 | -38.1% | -14,027 | -7.3% | -5,543 | -3,890 | -1,653 |
| 2Q 2022 | -4.8% | -14.3% | -2.9% | -9,808 | -3.7% | -6,522 | -15.9% | -3,286 | -1.5% | -2,436 | -2,049 | -387 |
| 3Q 2022 | -4.7% | -13.6% | -3.0% | -11,958 | -4.5% | -5,364 | -12.4% | -6,593 | -3.0% | -2,423 | -1,646 | -777 |
| 4Q 2022 | -1.7% | -7.2% | -0.7% | 1,186 | 0.5% | 2,191 | -5.9% | 3,377 | 1.6% | -366 | -764 | 398 |
| Total 2022 | -4.6% | -15.2% | -2.5% | -48,913 | -4.9% | -28,383 | -17.9% | -20,530 | -2.4% | -10,769 | -8,350 | -2,419 |

| Year | 2019 | | | | | | 2020 | | | | | | 2021 | | | | | |
|-----------|---------|----------|-----------|------------------|----------------------|----------|----------|-----------|------------------|------------------|---------|----------------------|----------|--------|--|--|--|--|
| | Actual | Baseline | Estimated | Compared to 2019 | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | Compared to 2020 | | Compared to Baseline | | | | | | |
| Month | a | b | c | c-a | c/a-1 | c-b | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | | | |
| January | 16,123 | 15,531 | 15,075 | -1,047 | -6.5% | -456 | 15,454 | 6,128 | -9,994 | -62.0% | -8,947 | -59.3% | -9,325 | -60.3% | | | | |
| February | 14,389 | 14,414 | 13,554 | -835 | -5.8% | -861 | 14,349 | 5,035 | -9,354 | -65.0% | -8,519 | -62.9% | -9,314 | -64.9% | | | | |
| March | 16,733 | 16,197 | 10,872 | -5,861 | -35.0% | -5,325 | 16,135 | 5,794 | -10,939 | -65.4% | -5,078 | -46.7% | -10,341 | -64.1% | | | | |
| April | 16,179 | 16,327 | 1,290 | -14,889 | -92.0% | -15,037 | 16,611 | 5,891 | -10,288 | -63.6% | 4,601 | 356.6% | -10,720 | -64.5% | | | | |
| May | 16,468 | 16,738 | 1,137 | -15,331 | -93.1% | -15,602 | 17,074 | 6,486 | -9,982 | -60.6% | 5,349 | 470.6% | -10,588 | -62.0% | | | | |
| June | 17,146 | 17,418 | 1,597 | -15,548 | -90.7% | -15,821 | 17,668 | 7,068 | -10,078 | -58.8% | 5,471 | 342.5% | -10,600 | -60.0% | | | | |
| July | 18,168 | 18,540 | 3,004 | -15,164 | -83.5% | -15,536 | 19,026 | 8,036 | -10,132 | -55.8% | 5,032 | 167.5% | -10,990 | -57.8% | | | | |
| August | 17,826 | 18,126 | 3,411 | -14,415 | -80.9% | -14,715 | 18,594 | 8,411 | -9,415 | -52.8% | 4,999 | 146.6% | -10,183 | -54.8% | | | | |
| September | 15,609 | 15,997 | 3,306 | -12,303 | -78.8% | -12,691 | 16,394 | 7,828 | -7,781 | -49.8% | 4,522 | 136.8% | -8,566 | -52.3% | | | | |
| October | 15,382 | 14,986 | 3,993 | -11,388 | -74.0% | -10,992 | 15,353 | 8,360 | -7,022 | -45.6% | 4,367 | 109.4% | -6,992 | -45.5% | | | | |
| November | 14,326 | 13,882 | 4,542 | -9,785 | -68.3% | -9,341 | 14,253 | 8,892 | -5,434 | -37.9% | 4,350 | 95.8% | -5,361 | -37.6% | | | | |
| December | 16,013 | 15,568 | 5,686 | -10,327 | -64.5% | -9,883 | 15,954 | 10,490 | -5,523 | -34.5% | 4,804 | 84.5% | -5,464 | -34.2% | | | | |
| 1Q | 47,244 | 46,142 | 39,500 | -7,744 | -16.4% | -6,642 | 45,937 | 16,957 | -30,287 | -64.1% | -22,543 | -57.1% | -28,980 | -63.1% | | | | |
| 2Q | 49,793 | 50,484 | 4,024 | -45,769 | -91.9% | -46,459 | 51,353 | 19,445 | -30,348 | -60.9% | 15,421 | 383.2% | -31,908 | -62.1% | | | | |
| 3Q | 51,602 | 52,663 | 9,721 | -41,882 | -81.2% | -42,942 | 54,014 | 24,275 | -27,328 | -53.0% | 14,554 | 149.7% | -29,739 | -55.1% | | | | |
| 4Q | 45,720 | 44,436 | 14,221 | -31,500 | -68.9% | -30,216 | 45,560 | 27,742 | -17,978 | -39.3% | 13,522 | 95.1% | -17,818 | -39.1% | | | | |
| Total | 194,360 | 193,725 | 67,466 | -126,894 | -65.3% | -126,259 | 196,863 | 88,419 | -105,941 | -54.5% | 20,953 | 31.1% | -108,445 | -55.1% | | | | |

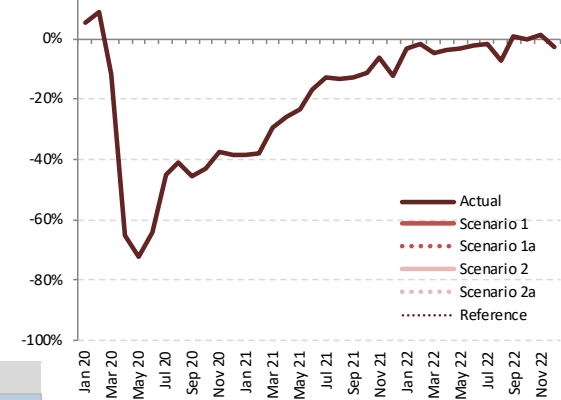


| Year | 2022 | | | | | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 |
| Month | f | g | g | g | g | g | | | | | | |
| January | 15,339 | 11,861 | 11,861 | 11,861 | 11,861 | 11,861 | -4,262 | -26.4% | 5,732 | 93.5% | -3,478 | -22.7% |
| February | 14,349 | 10,332 | 10,332 | 10,332 | 10,332 | 10,332 | -4,057 | -28.2% | 5,297 | 105.2% | -4,017 | -28.0% |
| March | 16,027 | 12,929 | 12,929 | 12,929 | 12,929 | 12,929 | -3,804 | -22.7% | 7,135 | 123.2% | -3,098 | -19.3% |
| April | 16,912 | 13,526 | 13,526 | 13,526 | 13,526 | 13,526 | -2,654 | -16.4% | 7,635 | 129.6% | -3,386 | -20.0% |
| May | 17,445 | 14,184 | 14,184 | 14,184 | 14,184 | 14,184 | -2,284 | -13.9% | 7,698 | 118.7% | -3,261 | -18.7% |
| June | 17,967 | 14,985 | 14,985 | 14,985 | 14,985 | 14,985 | -2,161 | -12.6% | 7,917 | 112.0% | -2,982 | -16.6% |
| July | 19,543 | 16,013 | 16,013 | 16,013 | 16,013 | 16,013 | -2,154 | -11.9% | 7,977 | 99.3% | -3,530 | -18.1% |
| August | 19,081 | 14,613 | 14,613 | 14,613 | 14,613 | 14,613 | -3,213 | -18.0% | 6,203 | 73.7% | -4,467 | -23.4% |
| September | 16,834 | 13,955 | 13,955 | 13,955 | 13,955 | 13,955 | -1,654 | -10.6% | 6,127 | 78.3% | -2,878 | -17.1% |
| October | 15,601 | 13,980 | 13,980 | 13,980 | 13,980 | 13,980 | -1,402 | -9.1% | 5,620 | 67.2% | -1,621 | -10.4% |
| November | 14,495 | 13,686 | 13,686 | 13,686 | 13,686 | 13,686 | -640 | -4.5% | 4,794 | 53.9% | -809 | -5.6% |
| December | 16,217 | 14,768 | 14,768 | 14,768 | 14,768 | 14,768 | -1,245 | -7.8% | 4,278 | 40.8% | -1,449 | -8.9% |
| 1Q | 45,715 | 35,121 | 35,121 | 35,121 | 35,121 | 35,121 | -12,123 | -25.7% | 18,164 | 107.1% | -10,594 | -23.2% |
| 2Q | 52,323 | 42,694 | 42,694 | 42,694 | 42,694 | 42,694 | -7,099 | -14.3% | 23,249 | 119.6% | -9,629 | -18.4% |
| 3Q | 55,457 | 44,582 | 44,582 | 44,582 | 44,582 | 44,582 | -7,021 | -13.6% | 20,307 | 83.7% | -10,876 | -19.6% |
| 4Q | 46,313 | 42,433 | 42,433 | 42,433 | 42,433 | 42,433 | -3,287 | -7.2% | 14,691 | 53.0% | -3,879 | -8.4% |
| Total | 199,809 | 164,831 | 164,831 | 164,831 | 164,831 | 164,831 | -29,529 | -15.2% | 76,412 | 86.4% | -34,978 | -17.5% |

Seat Capacity (thousand) - North America Domestic

| Year | 2019 | | | | | | | 2020 | | | | | | | 2021 | | | | | | |
|-----------|---------|-----------|-----------|------------------|--------|----------------------|--------|-----------|-----------|------------------|--------|------------------|--------|----------------------|--------|--|--|--|--|--|--|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | | | | | | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | | | | | |
| January | 77,957 | 79,697 | 82,195 | 4,238 | 5.4% | 2,497 | 3.1% | 82,056 | 47,913 | -30,044 | -38.5% | -34,281 | -41.7% | -34,142 | -41.6% | | | | | | |
| February | 71,274 | 75,147 | 77,641 | 6,366 | 8.9% | 2,494 | 3.3% | 77,042 | 44,206 | -27,068 | -38.0% | -33,434 | -43.1% | -32,835 | -42.6% | | | | | | |
| March | 84,322 | 85,837 | 74,305 | -10,017 | -11.9% | -11,532 | -13.4% | 88,000 | 59,476 | -24,846 | -29.5% | -14,829 | -20.0% | -28,525 | -32.4% | | | | | | |
| April | 81,532 | 84,630 | 28,224 | -53,308 | -65.4% | -56,406 | -66.6% | 87,454 | 60,410 | -21,123 | -25.9% | 32,185 | 114.0% | -27,045 | -30.9% | | | | | | |
| May | 85,404 | 89,196 | 23,659 | -61,745 | -72.3% | -65,537 | -73.5% | 92,616 | 65,544 | -19,860 | -23.3% | 41,885 | 177.0% | -27,072 | -29.2% | | | | | | |
| June | 85,422 | 90,363 | 30,654 | -54,769 | -64.1% | -59,710 | -66.1% | 92,508 | 71,097 | -14,326 | -16.8% | 40,443 | 131.9% | -21,412 | -23.1% | | | | | | |
| July | 88,822 | 95,113 | 48,576 | -40,246 | -45.3% | -46,537 | -48.9% | 100,493 | 77,411 | -11,411 | -12.8% | 28,835 | 59.4% | -23,083 | -23.0% | | | | | | |
| August | 88,556 | 91,950 | 52,131 | -36,425 | -41.1% | -39,819 | -43.3% | 95,325 | 76,953 | -11,603 | -13.1% | 24,822 | 47.6% | -18,372 | -19.3% | | | | | | |
| September | 81,614 | 86,682 | 44,357 | -37,257 | -45.6% | -42,324 | -48.8% | 91,524 | 71,265 | -10,349 | -12.7% | 26,907 | 60.7% | -20,259 | -22.1% | | | | | | |
| October | 85,483 | 88,018 | 48,606 | -36,878 | -43.1% | -39,412 | -44.8% | 91,272 | 75,600 | -9,883 | -11.6% | 26,995 | 55.5% | -15,671 | -17.2% | | | | | | |
| November | 80,501 | 82,102 | 50,417 | -30,084 | -37.4% | -31,684 | -38.6% | 84,329 | 75,605 | -4,896 | -6.1% | 25,188 | 50.0% | -8,724 | -10.3% | | | | | | |
| December | 83,164 | 86,452 | 51,180 | -31,985 | -38.5% | -35,272 | -40.8% | 90,508 | 72,844 | -10,321 | -12.4% | 21,664 | 42.3% | -17,664 | -19.5% | | | | | | |
| 1Q | 233,553 | 240,681 | 234,140 | 587 | 0.3% | -6,541 | -2.7% | 247,097 | 151,595 | -81,958 | -35.1% | -82,545 | -35.3% | -95,502 | -38.6% | | | | | | |
| 2Q | 252,359 | 264,190 | 82,537 | -169,822 | -67.3% | -181,653 | -68.8% | 272,578 | 197,050 | -55,309 | -21.9% | 114,513 | 138.7% | -75,528 | -27.7% | | | | | | |
| 3Q | 258,991 | 273,744 | 145,064 | -113,927 | -44.0% | -128,680 | -47.0% | 287,342 | 225,628 | -33,363 | -12.9% | 80,564 | 55.5% | -61,714 | -21.5% | | | | | | |
| 4Q | 249,149 | 256,571 | 150,203 | -98,946 | -39.7% | -106,368 | -41.5% | 266,108 | 224,050 | -25,100 | -10.1% | 73,847 | 49.2% | -42,059 | -15.8% | | | | | | |
| Total | 994,053 | 1,035,187 | 611,944 | -382,108 | -38.4% | -423,242 | -40.9% | 1,073,126 | 798,323 | -195,729 | -19.7% | 186,379 | 30.5% | -274,802 | -25.6% | | | | | | |

North America (Domestic)



Seat Capacity (thousand) - North America Domestic

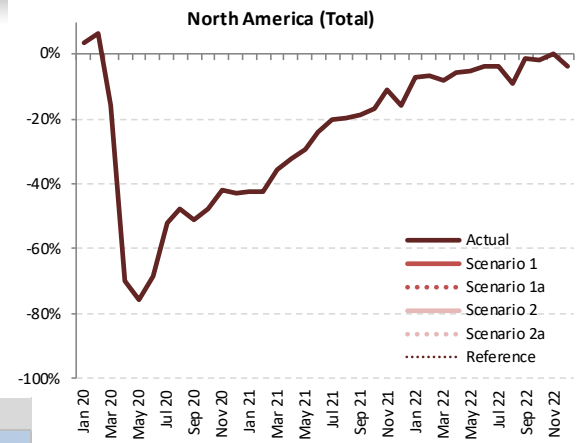
| Year | 2022 | | | | | | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
|-----------|-----------|------------|-------------|------------|-------------|-----------|---------|------------------|---------|------------------|----------|----------------------|--|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 | |
| | f | g | | | | | - | | | | | | |
| January | 84,484 | 75,502 | 75,502 | 75,502 | 75,502 | 75,502 | -2,455 | -3.1% | 27,589 | 57.6% | -9,982 | -10.6% | |
| February | 79,548 | 69,888 | 69,888 | 69,888 | 69,888 | 69,888 | -1,386 | -1.9% | 25,682 | 58.1% | -9,660 | -12.1% | |
| March | 90,218 | 80,183 | 80,183 | 80,183 | 80,183 | 80,183 | -4,139 | -4.9% | 20,708 | 34.8% | -10,035 | -11.1% | |
| April | 90,582 | 78,553 | 78,553 | 78,553 | 78,553 | 78,553 | -2,979 | -3.7% | 18,144 | 30.0% | -12,029 | -13.3% | |
| May | 96,416 | 82,667 | 82,667 | 82,667 | 82,667 | 82,667 | -2,737 | -3.2% | 17,123 | 26.1% | -13,749 | -14.3% | |
| June | 95,474 | 83,699 | 83,699 | 83,699 | 83,699 | 83,699 | -1,723 | -2.0% | 12,602 | 17.7% | -11,775 | -12.3% | |
| July | 106,618 | 87,224 | 87,224 | 87,224 | 87,224 | 87,224 | -1,598 | -1.8% | 9,813 | 12.7% | -19,394 | -18.2% | |
| August | 98,995 | 82,064 | 82,064 | 82,064 | 82,064 | 82,064 | -6,492 | -7.3% | 5,111 | 6.6% | -16,931 | -17.1% | |
| September | 96,889 | 82,063 | 82,063 | 82,063 | 82,063 | 82,063 | 448 | 0.5% | 10,798 | 15.2% | -14,826 | -15.3% | |
| October | 94,646 | 85,254 | 85,254 | 85,254 | 85,254 | 85,254 | -229 | -0.3% | 9,654 | 12.8% | -9,391 | -9.9% | |
| November | 86,617 | 81,482 | 81,482 | 81,482 | 81,482 | 81,482 | 980 | 1.2% | 5,876 | 7.8% | -5,135 | -5.9% | |
| December | 94,754 | 80,724 | 80,724 | 80,724 | 80,724 | 80,724 | -2,440 | -2.9% | 7,880 | 10.8% | -14,030 | -14.8% | |
| 1Q | 254,250 | 225,573 | 225,573 | 225,573 | 225,573 | 225,573 | -7,980 | -3.4% | 73,978 | 48.8% | -28,677 | -11.3% | |
| 2Q | 282,472 | 244,919 | 244,919 | 244,919 | 244,919 | 244,919 | -7,440 | -2.9% | 47,869 | 24.3% | -37,553 | -13.3% | |
| 3Q | 302,502 | 251,351 | 251,351 | 251,351 | 251,351 | 251,351 | -7,641 | -3.0% | 25,722 | 11.4% | -51,151 | -16.9% | |
| 4Q | 276,016 | 247,460 | 247,460 | 247,460 | 247,460 | 247,460 | -1,689 | -0.7% | 23,411 | 10.4% | -28,556 | -10.3% | |
| Total | 1,115,240 | 969,303 | 969,303 | 969,303 | 969,303 | 969,303 | -24,749 | -2.5% | 170,980 | 21.4% | -145,936 | -13.1% | |

Seat Capacity (thousand) - North America International + Domestic

| Year | 2019 | | | 2020 | | | | 2021 | | | | | | | |
|-----------|-----------|-----------|-----------|------------------|----------------------|----------|-----------|------------------|------------------|----------------------|--------|----------|--------|----------|--------|
| | Actual | Baseline | Estimated | Compared to 2019 | Compared to Baseline | Baseline | Estimated | Compared to 2019 | Compared to 2020 | Compared to Baseline | | | | | |
| Month | a | b | c | c/a | c/a-1 | c-b | c/b-1 | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | |
| January | 94,079 | 95,228 | 97,270 | 3,190 | 3.4% | 2,041 | 2.1% | 97,509 | 54,042 | -40,038 | -42.6% | -43,228 | -44.4% | -43,468 | -44.6% |
| February | 85,663 | 89,561 | 91,194 | 5,532 | 6.5% | 1,633 | 1.8% | 91,390 | 49,241 | -36,422 | -42.5% | -41,953 | -46.0% | -42,149 | -46.1% |
| March | 101,055 | 102,034 | 85,176 | -15,878 | -15.7% | -16,857 | -16.5% | 104,135 | 65,269 | -35,786 | -35.4% | -19,907 | -23.4% | -38,866 | -37.3% |
| April | 97,712 | 100,957 | 29,514 | -68,197 | -69.8% | -71,443 | -70.8% | 104,065 | 66,300 | -31,411 | -32.1% | 36,786 | 124.6% | -37,765 | -36.3% |
| May | 101,872 | 105,935 | 24,796 | -77,076 | -75.7% | -81,139 | -76.6% | 109,689 | 72,030 | -29,842 | -29.3% | 47,234 | 190.5% | -37,659 | -34.3% |
| June | 102,568 | 107,782 | 32,251 | -70,317 | -68.6% | -75,530 | -70.1% | 110,176 | 78,165 | -24,404 | -23.8% | 45,914 | 142.4% | -32,012 | -29.1% |
| July | 106,989 | 113,653 | 51,579 | -55,410 | -51.8% | -62,074 | -54.6% | 119,519 | 85,447 | -21,542 | -20.1% | 33,867 | 65.7% | -34,072 | -28.5% |
| August | 106,381 | 110,076 | 55,542 | -50,839 | -47.8% | -54,533 | -49.5% | 113,918 | 85,363 | -21,018 | -19.8% | 29,821 | 53.7% | -28,555 | -25.1% |
| September | 97,223 | 102,679 | 47,663 | -49,560 | -51.0% | -55,016 | -53.6% | 107,918 | 79,093 | -18,130 | -18.6% | 31,430 | 65.9% | -28,825 | -26.7% |
| October | 100,865 | 103,004 | 52,599 | -48,266 | -47.9% | -50,405 | -48.9% | 106,624 | 83,960 | -16,905 | -16.8% | 31,361 | 59.6% | -22,664 | -21.3% |
| November | 94,827 | 95,984 | 54,959 | -39,868 | -42.0% | -41,025 | -42.7% | 98,582 | 84,497 | -10,330 | -10.9% | 29,538 | 53.7% | -14,085 | -14.3% |
| December | 99,177 | 102,020 | 56,865 | -42,312 | -42.7% | -45,155 | -44.3% | 106,462 | 83,334 | -15,843 | -16.0% | 26,469 | 46.5% | -23,128 | -21.7% |
| 1Q | 280,797 | 286,823 | 273,641 | -7,157 | -2.5% | -13,183 | -4.6% | 293,035 | 168,552 | -112,245 | -40.0% | -105,089 | -38.4% | -124,483 | -42.5% |
| 2Q | 302,152 | 314,674 | 86,561 | -215,591 | -71.4% | -228,112 | -72.5% | 323,931 | 216,495 | -85,657 | -28.3% | 129,934 | 150.1% | -107,435 | -33.2% |
| 3Q | 310,594 | 326,407 | 154,785 | -155,809 | -50.2% | -171,623 | -52.6% | 341,356 | 249,903 | -60,691 | -19.5% | 95,118 | 61.5% | -91,453 | -26.8% |
| 4Q | 294,870 | 301,008 | 164,423 | -130,446 | -44.2% | -136,584 | -45.4% | 311,668 | 251,792 | -43,078 | -14.6% | 87,368 | 53.1% | -59,876 | -19.2% |
| Total | 1,188,412 | 1,228,912 | 679,410 | -509,002 | -42.8% | -549,501 | -44.7% | 1,269,989 | 886,742 | -301,670 | -25.4% | 207,332 | 30.5% | -383,247 | -30.2% |

Seat Capacity (thousand) - North America International + Domestic

| Year | 2022 | | | | | | 2021 | | | 2020 | | |
|-----------|-----------|------------|-------------|------------|-------------|-----------|------------------|------------------|----------------------|-------|----------|--------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | Compared to 2019 | Compared to 2021 | Compared to Baseline | | | |
| Month | f | g | | | | - | g-a | g/a-1 | g-e | f/g-1 | | |
| January | 99,823 | 87,362 | 87,362 | 87,362 | 87,362 | 87,362 | -6,717 | -7.1% | 33,321 | 61.7% | -12,460 | -12.5% |
| February | 93,897 | 80,220 | 80,220 | 80,220 | 80,220 | 80,220 | -5,443 | -6.4% | 30,979 | 62.9% | -13,678 | -14.6% |
| March | 106,245 | 93,112 | 93,112 | 93,112 | 93,112 | 93,112 | -7,943 | -7.9% | 27,843 | 42.7% | -13,133 | -12.4% |
| April | 107,494 | 92,079 | 92,079 | 92,079 | 92,079 | 92,079 | -5,633 | -5.8% | 25,778 | 38.9% | -15,415 | -14.3% |
| May | 113,861 | 96,851 | 96,851 | 96,851 | 96,851 | 96,851 | -5,021 | -4.9% | 24,821 | 34.5% | -17,010 | -14.9% |
| June | 113,444 | 98,684 | 98,684 | 98,684 | 98,684 | 98,684 | -3,884 | -3.8% | 20,519 | 26.3% | -14,757 | -13.0% |
| July | 126,161 | 103,237 | 103,237 | 103,237 | 103,237 | 103,237 | -3,752 | -3.5% | 17,790 | 20.8% | -22,924 | -18.2% |
| August | 118,075 | 96,677 | 96,677 | 96,677 | 96,677 | 96,677 | -9,704 | -9.1% | 11,314 | 13.3% | -21,398 | -18.1% |
| September | 113,722 | 96,018 | 96,018 | 96,018 | 96,018 | 96,018 | -1,205 | -1.2% | 16,925 | 21.4% | -17,704 | -15.6% |
| October | 110,247 | 99,234 | 99,234 | 99,234 | 99,234 | 99,234 | -1,631 | -1.6% | 15,274 | 18.2% | -11,012 | -10.0% |
| November | 101,111 | 95,168 | 95,168 | 95,168 | 95,168 | 95,168 | 340 | 0.4% | 10,670 | 12.6% | -5,944 | -5.9% |
| December | 110,971 | 95,492 | 95,492 | 95,492 | 95,492 | 95,492 | -3,685 | -3.7% | 12,158 | 14.6% | -15,479 | -13.9% |
| 1Q | 299,965 | 260,694 | 260,694 | 260,694 | 260,694 | 260,694 | -20,103 | -7.2% | 92,142 | 54.7% | -39,271 | -13.1% |
| 2Q | 334,795 | 287,613 | 287,613 | 287,613 | 287,613 | 287,613 | -14,539 | -4.8% | 71,118 | 32.8% | -47,182 | -14.1% |
| 3Q | 357,959 | 295,932 | 295,932 | 295,932 | 295,932 | 295,932 | -14,661 | -4.7% | 46,029 | 18.4% | -62,027 | -17.3% |
| 4Q | 322,329 | 289,894 | 289,894 | 289,894 | 289,894 | 289,894 | -4,976 | -1.7% | 38,102 | 15.1% | -32,435 | -10.1% |
| Total | 1,315,048 | 1,134,134 | 1,134,134 | 1,134,134 | 1,134,134 | 1,134,134 | -54,278 | -4.6% | 247,392 | 27.9% | -180,914 | -13.8% |

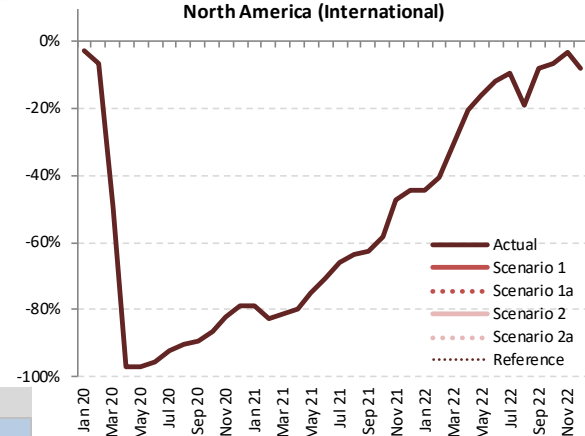




Passenger Number (thousand) - North America International

| Year | 2019 | | | 2020 | | | | 2021 | | | | | | | |
|-----------|---------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| Month | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 |
| January | 12,749 | 12,323 | 12,391 | -358 | -2.8% | 68 | 0.6% | 12,285 | 2,662 | -10,087 | -79.1% | -9,730 | -78.5% | -9,623 | -78.3% |
| February | 11,180 | 11,240 | 10,439 | -741 | -6.6% | -801 | -7.1% | 11,208 | 1,935 | -9,245 | -82.7% | -8,504 | -81.5% | -9,273 | -82.7% |
| March | 13,587 | 13,196 | 6,858 | -6,729 | -49.5% | -6,338 | -48.0% | 13,172 | 2,523 | -11,064 | -81.4% | -4,335 | -63.2% | -10,649 | -80.8% |
| April | 13,191 | 13,355 | 381 | -12,809 | -97.1% | -12,974 | -97.1% | 13,613 | 2,669 | -10,521 | -79.8% | 2,288 | 600.4% | -10,944 | -80.4% |
| May | 13,368 | 13,627 | 351 | -13,017 | -97.4% | -13,276 | -97.4% | 13,924 | 3,305 | -10,064 | -75.3% | 2,953 | 840.7% | -10,619 | -76.3% |
| June | 14,491 | 14,765 | 630 | -13,861 | -95.7% | -14,135 | -95.7% | 15,003 | 4,236 | -10,255 | -70.8% | 3,606 | 572.7% | -10,767 | -71.8% |
| July | 15,501 | 15,866 | 1,203 | -14,298 | -92.2% | -14,663 | -92.4% | 16,310 | 5,237 | -10,263 | -66.2% | 4,035 | 335.4% | -11,073 | -67.9% |
| August | 15,265 | 15,567 | 1,470 | -13,796 | -90.4% | -14,098 | -90.6% | 15,997 | 5,577 | -9,688 | -63.5% | 4,107 | 279.5% | -10,420 | -65.1% |
| September | 12,630 | 12,980 | 1,317 | -11,313 | -89.6% | -11,663 | -89.9% | 13,326 | 4,692 | -7,938 | -62.8% | 3,375 | 256.2% | -8,634 | -64.8% |
| October | 12,343 | 12,059 | 1,637 | -10,706 | -86.7% | -10,423 | -86.4% | 12,379 | 5,140 | -7,204 | -58.4% | 3,503 | 214.0% | -7,239 | -58.5% |
| November | 11,388 | 11,070 | 1,990 | -9,399 | -82.5% | -9,080 | -82.0% | 11,388 | 5,982 | -5,406 | -47.5% | 3,992 | 200.6% | -5,406 | -47.5% |
| December | 13,163 | 12,838 | 2,750 | -10,413 | -79.1% | -10,088 | -78.6% | 13,180 | 7,340 | -5,824 | -44.2% | 4,589 | 166.9% | -5,841 | -44.3% |
| 1Q | 37,516 | 36,759 | 29,688 | -7,828 | -20.9% | -7,071 | -19.2% | 36,664 | 7,120 | -30,396 | -81.0% | -22,568 | -76.0% | -29,545 | -80.6% |
| 2Q | 41,050 | 41,747 | 1,362 | -39,688 | -96.7% | -40,385 | -96.7% | 42,540 | 10,210 | -30,840 | -75.1% | 8,848 | 649.5% | -32,330 | -76.0% |
| 3Q | 43,396 | 44,413 | 3,990 | -39,406 | -90.8% | -40,424 | -91.0% | 45,634 | 15,507 | -27,889 | -64.3% | 11,517 | 288.7% | -30,127 | -66.0% |
| 4Q | 36,895 | 35,968 | 6,377 | -30,518 | -82.7% | -29,591 | -82.3% | 36,947 | 18,462 | -18,434 | -50.0% | 12,084 | 189.5% | -18,486 | -50.0% |
| Total | 158,857 | 158,887 | 41,417 | -117,440 | -73.9% | -117,470 | -73.9% | 161,785 | 51,298 | -107,559 | -67.7% | 9,882 | 23.9% | -110,487 | -68.3% |

North America (International)



Passenger Number (thousand) - North America International

| Year | 2022 | | | | | | Compared to 2019 | | | Compared to 2021 | | | Compared to Baseline | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|--------|------------------|---------|--------|----------------------|--|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 | | |
| January | 12,224 | 7,110 | 7,110 | 7,110 | 7,110 | 7,110 | -5,639 | -44.2% | 4,448 | 167.1% | -5,114 | -41.8% | | |
| February | 11,235 | 6,627 | 6,627 | 6,627 | 6,627 | 6,627 | -4,553 | -40.7% | 4,692 | 242.6% | -4,608 | -41.0% | | |
| March | 13,117 | 9,472 | 9,472 | 9,472 | 9,472 | 9,472 | -4,115 | -30.3% | 6,949 | 275.4% | -3,645 | -27.8% | | |
| April | 13,893 | 10,517 | 10,517 | 10,517 | 10,517 | 10,517 | -2,674 | -20.3% | 7,847 | 294.0% | -3,376 | -24.3% | | |
| May | 14,257 | 11,238 | 11,238 | 11,238 | 11,238 | 11,238 | -2,130 | -15.9% | 7,934 | 240.1% | -3,018 | -21.2% | | |
| June | 15,289 | 12,773 | 12,773 | 12,773 | 12,773 | 12,773 | -1,718 | -11.9% | 8,537 | 201.5% | -2,516 | -16.5% | | |
| July | 16,791 | 14,008 | 14,008 | 14,008 | 14,008 | 14,008 | -1,493 | -9.6% | 8,771 | 167.5% | -2,783 | -16.6% | | |
| August | 16,451 | 12,385 | 12,385 | 12,385 | 12,385 | 12,385 | -2,880 | -18.9% | 6,808 | 122.1% | -4,066 | -24.7% | | |
| September | 13,712 | 11,638 | 11,638 | 11,638 | 11,638 | 11,638 | -991 | -7.8% | 6,946 | 148.0% | -2,073 | -15.1% | | |
| October | 12,608 | 11,555 | 11,555 | 11,555 | 11,555 | 11,555 | -788 | -6.4% | 6,415 | 124.8% | -1,053 | -8.3% | | |
| November | 11,609 | 11,020 | 11,020 | 11,020 | 11,020 | 11,020 | -368 | -3.2% | 5,038 | 84.2% | -589 | -5.1% | | |
| December | 13,429 | 12,130 | 12,130 | 12,130 | 12,130 | 12,130 | -1,034 | -7.9% | 4,790 | 65.3% | -1,299 | -9.7% | | |
| 1Q | 36,577 | 23,209 | 23,209 | 23,209 | 23,209 | 23,209 | -14,306 | -38.1% | 16,090 | 226.0% | -13,367 | -36.5% | | |
| 2Q | 43,439 | 34,528 | 34,528 | 34,528 | 34,528 | 34,528 | -6,522 | -15.9% | 24,318 | 238.2% | -8,910 | -20.5% | | |
| 3Q | 46,953 | 38,031 | 38,031 | 38,031 | 38,031 | 38,031 | -5,364 | -12.4% | 22,525 | 145.3% | -8,922 | -19.0% | | |
| 4Q | 37,646 | 34,704 | 34,704 | 34,704 | 34,704 | 34,704 | -2,191 | -5.9% | 16,243 | 88.0% | -2,942 | -7.8% | | |
| Total | 164,615 | 130,474 | 130,474 | 130,474 | 130,474 | 130,474 | -28,383 | -17.9% | 79,175 | 154.3% | -34,141 | -20.7% | | |

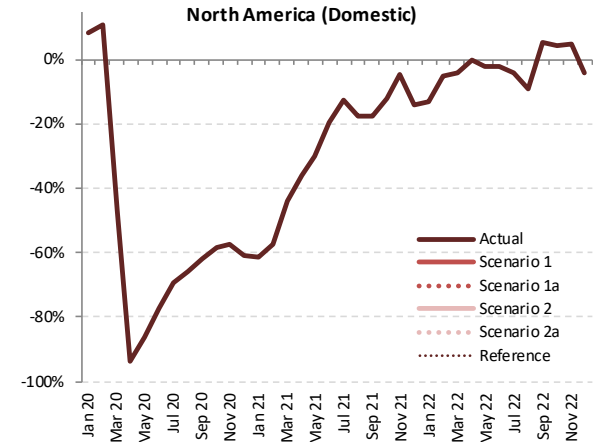


Passenger Number (thousand) - North America Domestic

| Year | 2021 | | | | | | | | | | | | | | |
|-----------|---------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | 2019 | 2020 | | | | | | 2021 | | | | | | | |
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | |
| Month | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 |
| January | 61,180 | 62,777 | 66,300 | 5,120 | 8.4% | 3,523 | 5.6% | 64,854 | 23,612 | -37,568 | -61.4% | -42,688 | -64.4% | -41,242 | -63.6% |
| February | 57,925 | 61,297 | 64,236 | 6,311 | 10.9% | 2,939 | 4.8% | 63,057 | 24,815 | -33,109 | -57.2% | -39,421 | -61.4% | -38,241 | -60.6% |
| March | 72,955 | 74,539 | 38,685 | -34,270 | -47.0% | -35,855 | -48.1% | 76,678 | 40,720 | -32,234 | -44.2% | 2,036 | 5.3% | -35,958 | -46.9% |
| April | 69,679 | 72,593 | 4,478 | -65,200 | -93.6% | -68,114 | -93.8% | 75,270 | 44,527 | -25,151 | -36.1% | 40,049 | 894.2% | -30,743 | -40.8% |
| May | 74,724 | 78,330 | 10,416 | -64,308 | -86.1% | -67,914 | -86.7% | 81,609 | 52,304 | -22,420 | -30.0% | 41,888 | 402.2% | -29,305 | -35.9% |
| June | 76,778 | 81,518 | 17,374 | -59,404 | -77.4% | -64,145 | -78.7% | 83,737 | 61,673 | -15,105 | -19.7% | 44,300 | 255.0% | -22,064 | -26.3% |
| July | 79,169 | 85,089 | 24,402 | -54,767 | -69.2% | -60,687 | -71.3% | 90,208 | 69,408 | -9,761 | -12.3% | 45,006 | 184.4% | -20,800 | -23.1% |
| August | 76,234 | 79,448 | 26,203 | -50,031 | -65.6% | -53,245 | -67.0% | 82,644 | 62,992 | -13,242 | -17.4% | 36,789 | 140.4% | -19,652 | -23.8% |
| September | 66,637 | 71,036 | 25,559 | -41,078 | -61.6% | -45,476 | -64.0% | 75,259 | 54,875 | -11,762 | -17.7% | 29,316 | 114.7% | -20,384 | -27.1% |
| October | 71,610 | 74,005 | 29,965 | -41,645 | -58.2% | -44,040 | -59.5% | 77,002 | 62,883 | -8,727 | -12.2% | 32,917 | 109.9% | -14,119 | -18.3% |
| November | 65,244 | 66,787 | 27,909 | -37,335 | -57.2% | -38,878 | -58.2% | 68,832 | 62,395 | -2,849 | -4.4% | 34,486 | 123.6% | -6,437 | -9.4% |
| December | 71,085 | 74,167 | 27,649 | -43,436 | -61.1% | -46,518 | -62.7% | 77,911 | 61,216 | -9,869 | -13.9% | 33,567 | 121.4% | -16,695 | -21.4% |
| 1Q | 192,060 | 198,614 | 169,221 | -22,839 | -11.9% | -29,393 | -14.8% | 204,589 | 89,147 | -102,912 | -53.6% | -80,073 | -47.3% | -115,441 | -56.4% |
| 2Q | 221,181 | 232,441 | 32,268 | -188,913 | -85.4% | -200,173 | -86.1% | 240,617 | 158,505 | -62,676 | -28.3% | 126,236 | 391.2% | -82,112 | -34.1% |
| 3Q | 222,040 | 235,573 | 76,164 | -145,876 | -65.7% | -159,408 | -67.7% | 248,112 | 187,275 | -34,765 | -15.7% | 111,111 | 145.9% | -60,836 | -24.5% |
| 4Q | 207,939 | 214,959 | 85,524 | -122,416 | -58.9% | -129,436 | -60.2% | 223,745 | 186,493 | -21,446 | -10.3% | 100,970 | 118.1% | -37,251 | -16.6% |
| Total | 843,220 | 881,587 | 363,177 | -480,043 | -56.9% | -518,410 | -58.8% | 917,062 | 621,421 | -221,799 | -26.3% | 258,244 | 71.1% | -295,641 | -32.2% |

Passenger Number (thousand) - North America Domestic

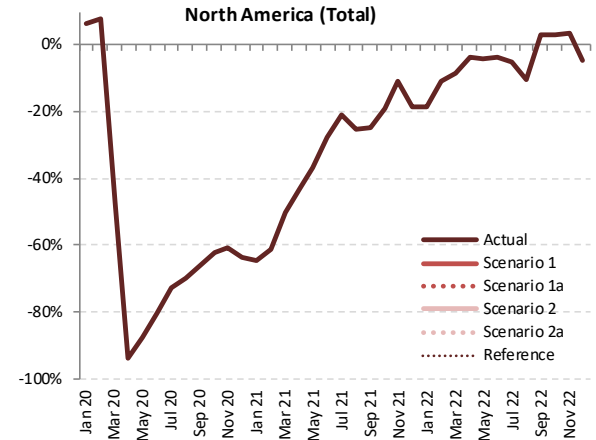
| Year | 2022 | | | | | | | | | | | | | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|--------|----------------------|--------|--|--|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | | | |
| | f | g | | | | | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 | | |
| January | 66,983 | 53,130 | 53,130 | 53,130 | 53,130 | 53,130 | -8,050 | -13.2% | 29,518 | 125.0% | -13,853 | -20.7% | | |
| February | 65,313 | 54,994 | 54,994 | 54,994 | 54,994 | 54,994 | -2,931 | -5.1% | 30,178 | 121.6% | -10,319 | -15.8% | | |
| March | 78,857 | 69,909 | 69,909 | 69,909 | 69,909 | 69,909 | -3,046 | -4.2% | 29,189 | 71.7% | -8,948 | -11.3% | | |
| April | 78,207 | 69,430 | 69,430 | 69,430 | 69,430 | 69,430 | -248 | -0.4% | 24,903 | 55.9% | -8,777 | -11.2% | | |
| May | 85,225 | 73,314 | 73,314 | 73,314 | 73,314 | 73,314 | -1,410 | -1.9% | 21,010 | 40.2% | -11,910 | -14.0% | | |
| June | 86,693 | 75,150 | 75,150 | 75,150 | 75,150 | 75,150 | -1,628 | -2.1% | 13,477 | 21.9% | -11,542 | -13.3% | | |
| July | 96,006 | 75,960 | 75,960 | 75,960 | 75,960 | 75,960 | -3,208 | -4.1% | 6,552 | 9.4% | -20,046 | -20.9% | | |
| August | 86,096 | 69,416 | 69,416 | 69,416 | 69,416 | 69,416 | -6,819 | -8.9% | 6,423 | 10.2% | -16,680 | -19.4% | | |
| September | 79,920 | 70,071 | 70,071 | 70,071 | 70,071 | 70,071 | 3,434 | 5.2% | 15,196 | 27.7% | -9,850 | -12.3% | | |
| October | 80,099 | 74,842 | 74,842 | 74,842 | 74,842 | 74,842 | 3,232 | 4.5% | 11,959 | 19.0% | -5,257 | -6.6% | | |
| November | 70,921 | 68,434 | 68,434 | 68,434 | 68,434 | 68,434 | 3,190 | 4.9% | 6,039 | 9.7% | -2,487 | -3.5% | | |
| December | 81,822 | 68,040 | 68,040 | 68,040 | 68,040 | 68,040 | -3,045 | -4.3% | 6,824 | 11.1% | -13,782 | -16.8% | | |
| 1Q | 211,152 | 178,033 | 178,033 | 178,033 | 178,033 | 178,033 | -14,027 | -7.3% | 88,885 | 99.7% | -33,120 | -15.7% | | |
| 2Q | 250,124 | 217,895 | 217,895 | 217,895 | 217,895 | 217,895 | -3,286 | -1.5% | 59,390 | 37.5% | -32,229 | -12.9% | | |
| 3Q | 262,022 | 215,447 | 215,447 | 215,447 | 215,447 | 215,447 | -6,593 | -3.0% | 28,172 | 15.0% | -46,576 | -17.8% | | |
| 4Q | 232,842 | 211,316 | 211,316 | 211,316 | 211,316 | 211,316 | 3,377 | 1.6% | 24,823 | 13.3% | -21,526 | -9.2% | | |
| Total | 956,141 | 822,690 | 822,690 | 822,690 | 822,690 | 822,690 | -20,530 | -2.4% | 201,270 | 32.4% | -133,450 | -14.0% | | |





Passenger Number (thousand) - North America International + Domestic

| Year | 2019 | | | 2020 | | | | 2021 | | | | | | | |
|-----------|-----------|-----------|-----------|------------------|--------|----------------------|--------|-----------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | |
| | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 |
| January | 73,929 | 75,100 | 78,691 | 4,762 | 6.4% | 3,591 | 4.8% | 77,139 | 26,274 | -47,656 | -64.5% | -52,418 | -66.6% | -50,865 | -65.9% |
| February | 69,105 | 72,537 | 74,675 | 5,570 | 8.1% | 2,137 | 2.9% | 74,264 | 26,750 | -42,355 | -61.3% | -47,925 | -64.2% | -47,514 | -64.0% |
| March | 86,541 | 87,735 | 45,542 | -40,999 | -47.4% | -42,193 | -48.1% | 89,850 | 43,243 | -43,298 | -50.0% | -2,299 | -5.0% | -46,606 | -51.9% |
| April | 82,869 | 85,948 | 4,860 | -78,010 | -94.1% | -81,088 | -94.3% | 88,884 | 47,197 | -35,672 | -43.0% | 42,337 | 871.2% | -41,687 | -46.9% |
| May | 88,093 | 91,957 | 10,767 | -77,325 | -87.8% | -81,190 | -88.3% | 95,533 | 55,609 | -32,484 | -36.9% | 44,841 | 416.5% | -39,925 | -41.8% |
| June | 91,269 | 96,283 | 18,004 | -73,265 | -80.3% | -78,280 | -81.3% | 98,740 | 65,909 | -25,360 | -27.8% | 47,906 | 266.1% | -32,830 | -33.2% |
| July | 94,670 | 100,954 | 25,605 | -69,065 | -73.0% | -75,350 | -74.6% | 106,518 | 74,645 | -20,024 | -21.2% | 49,041 | 191.5% | -31,873 | -29.9% |
| August | 91,500 | 95,016 | 27,673 | -63,827 | -69.8% | -67,342 | -70.9% | 98,642 | 68,569 | -22,930 | -25.1% | 40,896 | 147.8% | -30,072 | -30.5% |
| September | 79,267 | 84,016 | 26,876 | -52,390 | -66.1% | -57,140 | -68.0% | 88,585 | 59,567 | -19,700 | -24.9% | 32,691 | 121.6% | -29,018 | -32.8% |
| October | 83,953 | 86,065 | 31,602 | -52,351 | -62.4% | -54,463 | -63.3% | 89,381 | 68,022 | -15,931 | -19.0% | 36,420 | 115.2% | -21,358 | -23.9% |
| November | 76,633 | 77,856 | 29,899 | -46,734 | -61.0% | -47,958 | -61.6% | 80,220 | 68,377 | -8,255 | -10.8% | 38,478 | 128.7% | -11,843 | -14.8% |
| December | 84,248 | 87,006 | 30,400 | -53,849 | -63.9% | -56,606 | -65.1% | 91,091 | 68,556 | -15,693 | -18.6% | 38,156 | 125.5% | -22,536 | -24.7% |
| 1Q | 229,576 | 235,373 | 198,908 | -30,667 | -13.4% | -36,464 | -15.5% | 241,253 | 96,267 | -133,308 | -58.1% | -102,641 | -51.6% | -144,986 | -60.1% |
| 2Q | 262,231 | 274,188 | 33,630 | -28,600 | -87.2% | -240,558 | -87.7% | 283,157 | 168,715 | -93,516 | -35.7% | 135,084 | 401.7% | -114,442 | -40.4% |
| 3Q | 265,436 | 279,986 | 80,154 | -185,282 | -69.8% | -199,832 | -71.4% | 293,745 | 202,782 | -62,654 | -23.6% | 122,628 | 153.0% | -90,963 | -31.0% |
| 4Q | 244,834 | 250,927 | 91,901 | -152,934 | -62.5% | -159,026 | -63.4% | 260,692 | 204,955 | -39,879 | -16.3% | 113,054 | 123.0% | -55,737 | -21.4% |
| Total | 1,002,077 | 1,040,474 | 404,594 | -597,483 | -59.6% | -635,880 | -61.1% | 1,078,847 | 672,719 | -329,358 | -32.9% | 268,125 | 66.3% | -406,128 | -37.6% |



Passenger Number (thousand) - North America International + Domestic

| Year | 2022 | | | | | | Compared to 2019 | | | Compared to 2021 | | | Compared to Baseline | |
|-----------|-----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|------------------|----------------------|--------|----------------------|--|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | | | |
| | f | g | | | | - | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 | | |
| January | 79,207 | 60,240 | 60,240 | 60,240 | 60,240 | 60,240 | -13,689 | -18.5% | 33,967 | 129.3% | -18,967 | -23.9% | | |
| February | 76,548 | 61,621 | 61,621 | 61,621 | 61,621 | 61,621 | -7,484 | -10.8% | 34,871 | 130.4% | -14,927 | -19.5% | | |
| March | 91,974 | 79,381 | 79,381 | 79,381 | 79,381 | 79,381 | -7,160 | -8.3% | 36,138 | 83.6% | -12,593 | -13.7% | | |
| April | 92,100 | 79,947 | 79,947 | 79,947 | 79,947 | 79,947 | -2,922 | -3.5% | 32,750 | 69.4% | -12,153 | -13.2% | | |
| May | 99,481 | 84,553 | 84,553 | 84,553 | 84,553 | 84,553 | -3,540 | -4.0% | 28,944 | 52.0% | -14,928 | -15.0% | | |
| June | 101,982 | 87,924 | 87,924 | 87,924 | 87,924 | 87,924 | -3,345 | -3.7% | 22,014 | 33.4% | -14,058 | -13.8% | | |
| July | 112,797 | 89,968 | 89,968 | 89,968 | 89,968 | 89,968 | -4,701 | -5.0% | 15,323 | 20.5% | -22,829 | -20.2% | | |
| August | 102,547 | 81,801 | 81,801 | 81,801 | 81,801 | 81,801 | -9,699 | -10.6% | 13,231 | 19.3% | -20,746 | -20.2% | | |
| September | 93,632 | 81,709 | 81,709 | 81,709 | 81,709 | 81,709 | 2,442 | 3.1% | 22,142 | 37.2% | -11,923 | -12.7% | | |
| October | 92,707 | 86,397 | 86,397 | 86,397 | 86,397 | 86,397 | 2,443 | 2.9% | 18,375 | 27.0% | -6,310 | -6.8% | | |
| November | 82,530 | 79,454 | 79,454 | 79,454 | 79,454 | 79,454 | 2,822 | 3.7% | 11,077 | 16.2% | -3,076 | -3.7% | | |
| December | 95,251 | 80,170 | 80,170 | 80,170 | 80,170 | 80,170 | -4,079 | -4.8% | 11,614 | 16.9% | -15,081 | -15.8% | | |
| 1Q | 247,729 | 201,242 | 201,242 | 201,242 | 201,242 | 201,242 | -28,333 | -12.3% | 104,975 | 109.0% | -46,487 | -18.8% | | |
| 2Q | 293,563 | 252,423 | 252,423 | 252,423 | 252,423 | 252,423 | -9,808 | -3.7% | 83,708 | 49.6% | -41,140 | -14.0% | | |
| 3Q | 308,976 | 253,478 | 253,478 | 253,478 | 253,478 | 253,478 | -11,958 | -4.5% | 50,696 | 25.0% | -55,498 | -18.0% | | |
| 4Q | 270,488 | 246,021 | 246,021 | 246,021 | 246,021 | 246,021 | 1,186 | 0.5% | 41,066 | 20.0% | -24,467 | -9.0% | | |
| Total | 1,120,756 | 953,164 | 953,164 | 953,164 | 953,164 | 953,164 | -48,913 | -4.9% | 280,445 | 41.7% | -167,591 | -15.0% | | |

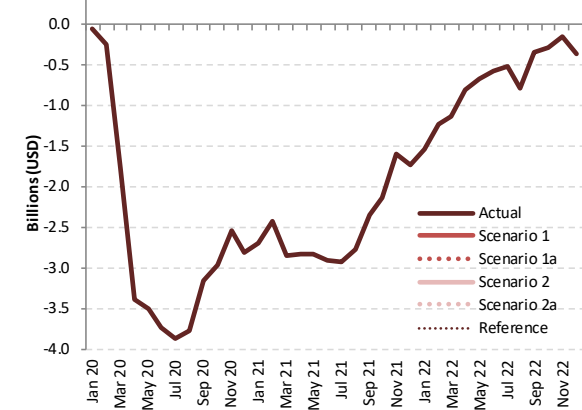
Passenger revenue (USD, million) - North America International

| Year | 2019 | | | | | | 2020 | | | | | | 2021 | | | | | |
|-----------|--------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|--------|----------------------|--------|--|--|--|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | | | |
| Month | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | | |
| January | 3,350 | 3,273 | 3,295 | -55 | -1.6% | 22 | 0.7% | 3,278 | 657 | -2,692 | -80.4% | -2,638 | -80.1% | -2,620 | -79.9% | | | |
| February | 2,909 | 2,956 | 2,674 | -235 | -8.1% | -282 | -9.5% | 2,957 | 486 | -2,422 | -83.3% | -2,188 | -81.8% | -2,471 | -83.6% | | | |
| March | 3,483 | 3,422 | 1,723 | -1,760 | -50.5% | -1,699 | -49.7% | 3,442 | 625 | -2,858 | -82.1% | -1,098 | -63.7% | -2,817 | -81.8% | | | |
| April | 3,487 | 3,554 | 105 | -3,382 | -97.0% | -3,449 | -97.0% | 3,638 | 660 | -2,827 | -81.1% | 555 | 527.7% | -2,978 | -81.9% | | | |
| May | 3,617 | 3,718 | 106 | -3,511 | -97.1% | -3,611 | -97.1% | 3,813 | 791 | -2,826 | -81.1% | 684 | 644.7% | -3,022 | -79.3% | | | |
| June | 3,923 | 4,018 | 179 | -3,744 | -95.4% | -3,839 | -95.5% | 4,099 | 1,010 | -2,913 | -74.3% | 831 | 464.1% | -3,090 | -75.4% | | | |
| July | 4,195 | 4,319 | 314 | -3,881 | -92.5% | -4,006 | -92.7% | 4,456 | 1,265 | -2,929 | -69.8% | 951 | 303.1% | -3,191 | -71.6% | | | |
| August | 4,167 | 4,281 | 398 | -3,769 | -90.5% | -3,884 | -90.7% | 4,420 | 1,392 | -2,774 | -66.6% | 995 | 250.1% | -3,027 | -68.5% | | | |
| September | 3,534 | 3,654 | 371 | -3,163 | -89.5% | -3,283 | -89.8% | 3,772 | 1,190 | -2,343 | -66.3% | 819 | 220.8% | -2,581 | -68.4% | | | |
| October | 3,410 | 3,339 | 444 | -2,966 | -87.0% | -2,895 | -86.7% | 3,441 | 1,284 | -2,126 | -62.3% | 840 | 189.5% | -2,157 | -62.7% | | | |
| November | 3,045 | 2,961 | 504 | -2,541 | -83.5% | -2,458 | -83.0% | 3,053 | 1,450 | -1,595 | -52.4% | 946 | 187.9% | -1,603 | -52.5% | | | |
| December | 3,487 | 3,428 | 671 | -2,816 | -80.8% | -2,757 | -80.4% | 3,545 | 1,764 | -1,724 | -49.4% | 1,092 | 162.7% | -1,781 | -50.3% | | | |
| 1Q | 9,741 | 9,650 | 7,691 | -2,049 | -21.0% | -1,959 | -20.3% | 9,677 | 1,768 | -7,973 | -81.8% | -5,923 | -77.0% | -7,909 | -81.7% | | | |
| 2Q | 11,027 | 11,289 | 390 | -10,637 | -96.5% | -10,899 | -96.5% | 11,551 | 2,460 | -8,567 | -77.7% | 2,070 | 530.4% | -9,090 | -78.7% | | | |
| 3Q | 11,895 | 12,255 | 1,083 | -10,813 | -90.9% | -11,172 | -91.2% | 12,647 | 3,848 | -8,047 | -67.7% | 2,765 | 255.4% | -8,799 | -69.6% | | | |
| 4Q | 9,942 | 9,728 | 1,618 | -8,324 | -83.7% | -8,109 | -83.4% | 10,039 | 4,497 | -5,445 | -54.8% | 2,879 | 177.9% | -5,541 | -55.2% | | | |
| Total | 42,605 | 42,922 | 10,783 | -31,823 | -74.7% | -32,139 | -74.9% | 43,913 | 12,574 | -30,031 | -70.5% | 1,791 | 16.6% | -31,339 | -71.4% | | | |

Passenger revenue (USD, million) - North America International

| Year | 2022 | | | | | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 |
| Month | f | g | | | | | | | | | | |
| January | 3,282 | 1,813 | 1,813 | 1,813 | 1,813 | 1,813 | -1,537 | -45.9% | 1,156 | 175.8% | -1,469 | -44.8% |
| February | 2,979 | 1,680 | 1,680 | 1,680 | 1,680 | 1,680 | -1,228 | -42.2% | 1,194 | 245.7% | -1,299 | -43.6% |
| March | 3,458 | 2,357 | 2,357 | 2,357 | 2,357 | 2,357 | -1,126 | -32.3% | 1,732 | 277.2% | -1,101 | -31.8% |
| April | 3,735 | 2,681 | 2,681 | 2,681 | 2,681 | 2,681 | -806 | -23.1% | 2,022 | 306.4% | -1,053 | -28.2% |
| May | 3,926 | 2,951 | 2,951 | 2,951 | 2,951 | 2,951 | -666 | -18.4% | 2,160 | 273.3% | -975 | -24.8% |
| June | 4,200 | 3,346 | 3,346 | 3,346 | 3,346 | 3,346 | -578 | -14.7% | 2,336 | 231.3% | -854 | -20.3% |
| July | 4,609 | 3,674 | 3,674 | 3,674 | 3,674 | 3,674 | -521 | -12.4% | 2,408 | 190.3% | -936 | -20.3% |
| August | 4,572 | 3,386 | 3,386 | 3,386 | 3,386 | 3,386 | -780 | -18.7% | 1,994 | 143.2% | -1,186 | -25.9% |
| September | 3,904 | 3,189 | 3,189 | 3,189 | 3,189 | 3,189 | -345 | -9.8% | 1,998 | 167.9% | -715 | -18.3% |
| October | 3,518 | 3,136 | 3,136 | 3,136 | 3,136 | 3,136 | -274 | -8.0% | 1,852 | 144.2% | -382 | -10.9% |
| November | 3,118 | 2,906 | 2,906 | 2,906 | 2,906 | 2,906 | -139 | -4.6% | 1,456 | 100.4% | -212 | -6.8% |
| December | 3,641 | 3,136 | 3,136 | 3,136 | 3,136 | 3,136 | -351 | -10.1% | 1,373 | 77.8% | -505 | -13.9% |
| 1Q | 9,719 | 5,850 | 5,850 | 5,850 | 5,850 | 5,850 | -3,890 | -39.9% | 4,082 | 230.9% | -3,869 | -39.8% |
| 2Q | 11,861 | 8,978 | 8,978 | 8,978 | 8,978 | 8,978 | -2,049 | -18.6% | 6,518 | 264.9% | -2,883 | -24.3% |
| 3Q | 13,085 | 10,249 | 10,249 | 10,249 | 10,249 | 10,249 | -1,646 | -13.8% | 6,401 | 166.3% | -2,836 | -21.7% |
| 4Q | 10,278 | 9,178 | 9,178 | 9,178 | 9,178 | 9,178 | -764 | -7.7% | 4,680 | 104.1% | -1,100 | -10.7% |

North America (International)

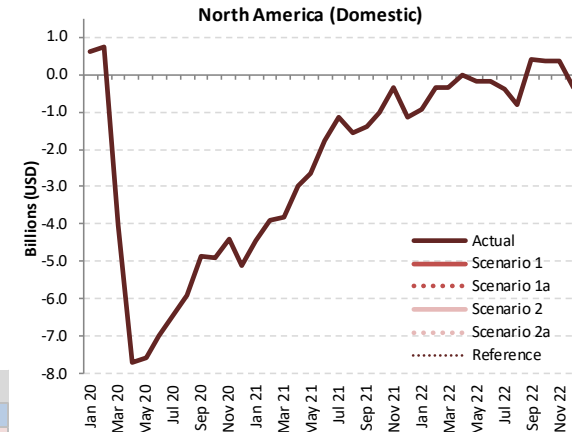


Passenger revenue (USD, million) - North America Domestic

| Year | 2019 | | | | | | 2020 | | | | | | 2021 | | | | | |
|-----------|--------|----------|-----------|------------------|--------|----------------------|----------|-----------|------------------|---------|------------------|----------|-----------|------------------|--------|----------------------|-------|--|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | |
| Month | a | b | c | c-a | c/a-1 | c-b | d | e | e-a | e/a-1 | e-c | d | e | e-a | e/a-1 | e-d | e/d-1 | |
| January | 7,210 | 7,398 | 7,813 | 603 | 8.4% | 415 | 5.6% | 7,643 | 2,782 | -4,427 | -61.4% | -5,030 | -64.4% | -4,860 | -63.6% | | | |
| February | 6,826 | 7,223 | 7,570 | 744 | 10.9% | 346 | 4.8% | 7,431 | 2,924 | -3,902 | -57.2% | -4,645 | -61.4% | -4,506 | -60.6% | | | |
| March | 8,597 | 8,784 | 4,559 | -4,038 | -47.0% | -4,225 | -48.1% | 9,036 | 4,799 | -3,799 | -44.2% | 240 | 5.3% | -4,237 | -46.9% | | | |
| April | 8,211 | 8,554 | 528 | -7,683 | -93.6% | -8,027 | -93.8% | 8,870 | 5,247 | -2,964 | -36.1% | 4,719 | 894.2% | -3,623 | -40.8% | | | |
| May | 8,806 | 9,231 | 1,227 | -7,578 | -86.1% | -8,003 | -86.7% | 9,617 | 6,164 | -2,642 | -30.0% | 4,936 | 402.2% | -3,453 | -35.9% | | | |
| June | 9,048 | 9,606 | 2,047 | -7,000 | -77.4% | -7,559 | -78.7% | 9,868 | 7,268 | -1,780 | -19.7% | 5,220 | 255.0% | -2,600 | -26.3% | | | |
| July | 9,329 | 10,027 | 2,876 | -6,454 | -69.2% | -7,151 | -71.3% | 10,630 | 8,179 | -1,150 | -12.3% | 5,304 | 184.4% | -2,451 | -23.1% | | | |
| August | 8,984 | 9,362 | 3,088 | -5,896 | -65.6% | -6,274 | -67.0% | 9,739 | 7,423 | -1,560 | -17.4% | 4,335 | 140.4% | -2,316 | -23.8% | | | |
| September | 7,853 | 8,371 | 3,012 | -4,841 | -61.6% | -5,359 | -64.0% | 8,869 | 6,467 | -1,386 | -17.7% | 3,455 | 114.7% | -2,402 | -27.1% | | | |
| October | 8,439 | 8,721 | 3,531 | -4,907 | -58.2% | -5,190 | -59.5% | 9,074 | 7,410 | -1,028 | -12.2% | 3,879 | 109.9% | -1,664 | -18.3% | | | |
| November | 7,688 | 7,870 | 3,289 | -4,400 | -57.2% | -4,581 | -58.2% | 8,111 | 7,353 | -336 | -4.4% | 4,064 | 123.6% | -759 | -9.4% | | | |
| December | 8,377 | 8,740 | 3,258 | -5,119 | -61.1% | -5,482 | -62.7% | 9,181 | 7,214 | -1,163 | -13.9% | 3,956 | 121.4% | -1,967 | -21.4% | | | |
| 1Q | 22,633 | 23,405 | 19,941 | -2,691 | -11.9% | -3,464 | -14.8% | 24,109 | 10,505 | -12,127 | -53.6% | -9,436 | -47.3% | -13,604 | -56.4% | | | |
| 2Q | 26,064 | 27,391 | 3,803 | -22,262 | -85.4% | -23,589 | -86.1% | 28,355 | 18,678 | -7,386 | -28.3% | 14,876 | 391.2% | -9,676 | -34.1% | | | |
| 3Q | 26,166 | 27,760 | 8,975 | -17,190 | -65.7% | -18,785 | -67.7% | 29,238 | 22,069 | -4,097 | -15.7% | 13,093 | 145.9% | -7,169 | -24.5% | | | |
| 4Q | 24,504 | 25,331 | 10,078 | -14,426 | -58.9% | -15,253 | -60.2% | 26,366 | 21,977 | -2,527 | -10.3% | 11,898 | 118.1% | -4,390 | -16.6% | | | |
| Total | 99,366 | 103,888 | 42,797 | -56,569 | -56.9% | -61,090 | -58.8% | 108,068 | 73,229 | -26,137 | -26.3% | 30,432 | 71.1% | -34,839 | -32.2% | | | |

Passenger revenue (USD, million) - North America Domestic

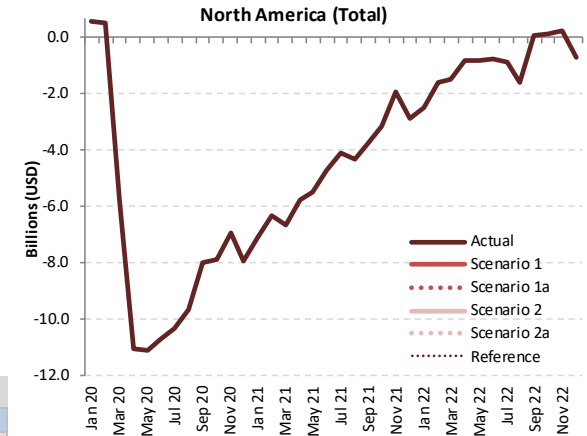
| Year | 2022 | | | | | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 |
| Month | f | g | | | | | - | | | | | |
| January | 7,893 | 6,261 | 6,261 | 6,261 | 6,261 | 6,261 | -949 | -13.2% | 3,478 | 125.0% | -1,632 | -20.7% |
| February | 7,697 | 6,481 | 6,481 | 6,481 | 6,481 | 6,481 | -345 | -5.1% | 3,556 | 121.6% | -1,216 | -15.8% |
| March | 9,293 | 8,238 | 8,238 | 8,238 | 8,238 | 8,238 | -359 | -4.2% | 3,440 | 71.7% | -1,054 | -11.3% |
| April | 9,216 | 8,182 | 8,182 | 8,182 | 8,182 | 8,182 | -29 | -0.4% | 2,935 | 55.9% | -1,034 | -11.2% |
| May | 10,043 | 8,639 | 8,639 | 8,639 | 8,639 | 8,639 | -166 | -1.9% | 2,476 | 40.2% | -1,404 | -14.0% |
| June | 10,216 | 8,856 | 8,856 | 8,856 | 8,856 | 8,856 | -192 | -2.1% | 1,588 | 21.9% | -1,360 | -13.3% |
| July | 11,314 | 8,951 | 8,951 | 8,951 | 8,951 | 8,951 | -378 | -4.1% | 772 | 9.4% | -2,362 | -20.9% |
| August | 10,146 | 8,180 | 8,180 | 8,180 | 8,180 | 8,180 | -804 | -8.9% | 757 | 10.2% | -1,966 | -19.4% |
| September | 9,418 | 8,257 | 8,257 | 8,257 | 8,257 | 8,257 | 405 | 5.2% | 1,791 | 27.7% | -1,161 | -12.3% |
| October | 9,439 | 8,819 | 8,819 | 8,819 | 8,819 | 8,819 | 381 | 4.5% | 1,409 | 19.0% | -619 | -6.6% |
| November | 8,357 | 8,064 | 8,064 | 8,064 | 8,064 | 8,064 | 376 | 4.9% | 712 | 9.7% | -293 | -3.5% |
| December | 9,642 | 8,018 | 8,018 | 8,018 | 8,018 | 8,018 | -359 | -4.3% | 804 | 11.1% | -1,624 | -16.8% |
| 1Q | 24,883 | 20,980 | 20,980 | 20,980 | 20,980 | 20,980 | -1,653 | -7.3% | 10,474 | 99.7% | -3,903 | -15.7% |
| 2Q | 29,475 | 25,677 | 25,677 | 25,677 | 25,677 | 25,677 | -387 | -1.5% | 6,999 | 37.5% | -3,798 | -12.9% |
| 3Q | 30,877 | 25,389 | 25,389 | 25,389 | 25,389 | 25,389 | -777 | -3.0% | 3,320 | 15.0% | -5,489 | -17.8% |
| 4Q | 27,438 | 24,902 | 24,902 | 24,902 | 24,902 | 24,902 | 398 | 1.6% | 2,925 | 13.3% | -2,537 | -9.2% |
| Total | 112,673 | 96,947 | 96,947 | 96,947 | 96,947 | 96,947 | -2,419 | -2.4% | 23,718 | 32.4% | -15,726 | -14.0% |





Passenger revenue (USD, million) - North America International + Domestic

| Year | 2019 | | | | | | 2020 | | | | | | 2021 | | | | | |
|-----------|---------|----------|-----------|------------------|--------|----------------------|--------|----------|-----------|------------------|--------|------------------|--------|----------------------|--------|--|--|--|
| | Actual | Baseline | Estimated | Compared to 2019 | | Compared to Baseline | | Baseline | Estimated | Compared to 2019 | | Compared to 2020 | | Compared to Baseline | | | | |
| Month | a | b | c | c-a | c/a-1 | c-b | c/b-1 | d | e | e-a | e/a-1 | e-c | e/a-1 | e-d | e/d-1 | | | |
| January | 10,559 | 10,670 | 11,108 | 549 | 5.2% | 437 | 4.1% | 10,920 | 3,440 | -7,119 | -67.4% | -7,668 | -69.0% | -7,480 | -68.5% | | | |
| February | 9,734 | 10,179 | 10,244 | 509 | 5.2% | 64 | 0.6% | 10,388 | 3,410 | -6,324 | -65.0% | -6,833 | -66.7% | -6,977 | -67.2% | | | |
| March | 12,080 | 12,205 | 6,281 | -5,798 | -48.0% | -5,924 | -48.5% | 12,478 | 5,423 | -4,656 | -55.1% | -858 | -13.7% | -7,055 | -56.5% | | | |
| April | 11,698 | 12,109 | 633 | -11,065 | -94.6% | -11,476 | -94.8% | 12,508 | 5,907 | -5,791 | -49.5% | 5,274 | 833.4% | -6,601 | -52.8% | | | |
| May | 12,423 | 12,948 | 1,334 | -11,089 | -89.3% | -11,614 | -89.7% | 13,430 | 6,954 | -5,468 | -44.0% | 5,621 | 421.5% | -6,476 | -48.2% | | | |
| June | 12,971 | 13,624 | 2,226 | -10,744 | -82.8% | -11,398 | -83.7% | 13,967 | 8,277 | -4,693 | -36.2% | 6,051 | 271.8% | -5,690 | -40.7% | | | |
| July | 13,524 | 14,346 | 3,189 | -10,335 | -76.4% | -11,157 | -77.8% | 15,086 | 9,444 | -4,080 | -30.2% | 6,255 | 196.1% | -5,642 | -37.4% | | | |
| August | 13,150 | 13,644 | 3,486 | -9,665 | -73.5% | -10,158 | -74.5% | 14,159 | 8,816 | -4,335 | -33.0% | 5,330 | 152.9% | -5,343 | -37.7% | | | |
| September | 11,386 | 12,025 | 3,383 | -8,003 | -70.3% | -8,642 | -71.9% | 12,640 | 7,657 | -3,729 | -32.8% | 4,274 | 126.3% | -4,983 | -39.4% | | | |
| October | 11,848 | 12,060 | 3,975 | -7,874 | -66.5% | -8,085 | -67.0% | 12,515 | 8,694 | -3,154 | -26.6% | 4,719 | 118.7% | -3,821 | -30.5% | | | |
| November | 10,734 | 10,831 | 3,792 | -6,941 | -64.7% | -7,039 | -65.0% | 11,164 | 8,803 | -1,931 | -18.0% | 5,010 | 132.1% | -2,361 | -21.2% | | | |
| December | 11,864 | 12,168 | 3,930 | -7,935 | -66.9% | -8,238 | -67.7% | 12,726 | 8,977 | -2,887 | -24.3% | 5,048 | 128.5% | -3,749 | -29.5% | | | |
| 1Q | 32,373 | 33,055 | 27,633 | -4,741 | -14.6% | -5,422 | -16.4% | 33,786 | 12,273 | -20,100 | -62.1% | -15,359 | -55.6% | -21,512 | -63.7% | | | |
| 2Q | 37,091 | 38,681 | 4,193 | -32,899 | -88.7% | -34,488 | -89.2% | 39,905 | 21,139 | -15,953 | -43.0% | 16,946 | 404.2% | -18,767 | -47.0% | | | |
| 3Q | 38,061 | 40,015 | 10,058 | -28,003 | -73.6% | -29,957 | -74.9% | 41,885 | 25,917 | -12,144 | -31.9% | 15,859 | 157.7% | -15,968 | -38.1% | | | |
| 4Q | 34,446 | 35,059 | 11,697 | -22,749 | -66.0% | -23,362 | -66.6% | 36,405 | 26,474 | -7,972 | -23.1% | 14,777 | 126.3% | -9,931 | -27.3% | | | |
| Total | 141,972 | 146,809 | 53,580 | -88,392 | -62.3% | -93,229 | -63.5% | 151,981 | 85,803 | -56,169 | -39.6% | 32,223 | 60.1% | -66,178 | -43.5% | | | |



Passenger revenue (USD, million) - North America International + Domestic

| Year | 2022 | | | | | | Compared to 2019 | | Compared to 2021 | | Compared to Baseline | |
|-----------|----------|------------|-------------|------------|-------------|-----------|------------------|--------|------------------|--------|----------------------|--------|
| | Baseline | Scenario 1 | Scenario 1a | Scenario 2 | Scenario 2a | Reference | g-a | g/a-1 | g-e | g/e-1 | g-f | f/g-1 |
| Month | f | g | | | | | - | | | | | |
| January | 11,175 | 8,074 | 8,074 | 8,074 | 8,074 | 8,074 | -2,485 | -23.5% | 4,634 | 134.7% | -3,101 | -27.8% |
| February | 10,676 | 8,161 | 8,161 | 8,161 | 8,161 | 8,161 | -1,574 | -16.2% | 4,751 | 139.3% | -2,515 | -23.6% |
| March | 12,751 | 10,595 | 10,595 | 10,595 | 10,595 | 10,595 | -1,485 | -12.3% | 5,172 | 95.4% | -2,156 | -16.9% |
| April | 12,951 | 10,863 | 10,863 | 10,863 | 10,863 | 10,863 | -835 | -7.1% | 4,956 | 83.9% | -2,088 | -16.1% |
| May | 13,969 | 11,591 | 11,591 | 11,591 | 11,591 | 11,591 | -832 | -6.7% | 4,636 | 66.7% | -2,378 | -17.0% |
| June | 14,416 | 12,201 | 12,201 | 12,201 | 12,201 | 12,201 | -769 | -5.9% | 3,924 | 47.4% | -2,215 | -15.4% |
| July | 15,923 | 12,625 | 12,625 | 12,625 | 12,625 | 12,625 | -899 | -6.6% | 3,181 | 33.7% | -3,298 | -20.7% |
| August | 14,718 | 11,567 | 11,567 | 11,567 | 11,567 | 11,567 | -1,584 | -12.0% | 2,751 | 31.2% | -3,151 | -21.4% |
| September | 13,321 | 11,446 | 11,446 | 11,446 | 11,446 | 11,446 | 60 | 0.5% | 3,789 | 49.5% | -1,876 | -14.1% |
| October | 12,957 | 11,955 | 11,955 | 11,955 | 11,955 | 11,955 | 107 | 0.9% | 3,261 | 37.5% | -1,002 | -7.7% |
| November | 11,476 | 10,970 | 10,970 | 10,970 | 10,970 | 10,970 | 237 | 2.2% | 2,168 | 24.6% | -505 | -4.4% |
| December | 13,283 | 11,154 | 11,154 | 11,154 | 11,154 | 11,154 | -710 | -6.0% | 2,177 | 24.2% | -2,129 | -16.0% |
| 1Q | 34,602 | 26,830 | 26,830 | 26,830 | 26,830 | 26,830 | -5,543 | -17.1% | 14,557 | 118.6% | -7,772 | -22.5% |
| 2Q | 41,336 | 34,655 | 34,655 | 34,655 | 34,655 | 34,655 | -2,436 | -6.6% | 13,517 | 63.9% | -6,681 | -16.2% |
| 3Q | 43,962 | 35,637 | 35,637 | 35,637 | 35,637 | 35,637 | -2,423 | -6.4% | 9,721 | 37.5% | -8,325 | -18.9% |
| 4Q | 37,716 | 34,080 | 34,080 | 34,080 | 34,080 | 34,080 | -366 | -1.1% | 7,606 | 28.7% | -3,636 | -9.6% |
| Total | 157,616 | 131,202 | 131,202 | 131,202 | 131,202 | 131,202 | -10,769 | -7.6% | 45,399 | 52.9% | -26,414 | -16.8% |



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